# Performance Profiles of Major Energy Producers 2008





# Performance Profiles of Major Energy Producers 2008

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# **Major Findings**

This edition of *Performance Profiles* reviews financial and operating data for the calendar year 2008 and discusses important trends and emerging issues relevant to U.S. energy company operations. Major U.S.-based oil and natural gas producers and petroleum refiners submit the data in this report annually on Form EIA-28, the Financial Reporting System (FRS).

FRS companies' net income declined to the lowest level since 2003.

- Net income fell 32 percent (in constant 2008 dollars) to \$87 billion in 2008 from \$127 billion in 2007. Substantial reductions in oil and natural gas prices in the second half of 2008 slowed revenue growth while operating costs continued to rise sharply, resulting in a 7-percent decline in operating income. Reassessment of reserves and other assets, which are required by accounting standards, were based on much lower year-end prices in 2008. This resulted in significant reductions in the value of goodwill and other assets, which contributed to lower FRS earnings in 2008.
- FRS companies earned a 16-percent return on stockholders' equity (ROE) in 2008, considerably below the average of 25 percent from 2004 to 2007. Despite the large decline, the profitability of FRS companies continued to outpace industry benchmarks, averaging 7 percentage points higher than that of the Census Bureau's All Manufacturing Companies from 2000 to 2008, compared to an average 2 percentage points lower from 1985 to 1999.

Upstream and downstream profits fell substantially in 2008.

- Oil and natural gas production continued to be the most profitable business segment for FRS companies, contributing \$72 billion in net income, but this was a decline of 19 percent from 2007. Return on net investment in place (ROI) fell to 13 percent in 2008 from 17 percent in 2007.
- Net income in the refining/marketing segment fell 55 percent from 2007 for FRS companies. ROI for domestic and foreign refining/marketing were nearly identical in 2007, but in 2008, domestic ROI declined to 3 percent and foreign ROI increased to 26 percent, the highest since 1980. Crude oil price increases outpaced petroleum product prices in 2008, resulting in the first decrease in FRS companies' average domestic refining/marketing gross margin since 2004. Per-barrel operating costs, on the other hand, rose sharply to the highest level since 1986. This led to a 69-percent decline in the average domestic net refined product margin to \$1.48 per barrel, the lowest since 2002.

Cash flow and capital expenditures increased in 2008, despite lower net income.

- Cash flow from operations increased 13 percent from 2007 to \$220 billion in 2008, despite the decline in net income. Non-cash items contributed to lower net income but did not reduce cash flow. Proceeds from the sales of assets fell 26 percent from 2007 to the lowest level since 2004. FRS companies increased funds raised from equity security offerings to \$7 billion in 2008 from \$2 billion in 2007 while proceeds from issuing long-term debt increased by 2 percent.
- The largest use of cash was for capital expenditures, which increased 18 percent from 2007 to \$199 billion in 2008, second only to 2006 as the highest ever reported in the FRS survey. Funds used to reduce long-term debt fell 11 percent from the previous year and dividends declined 8 percent. While the amount of cash used to repurchase company stock reached a record high in the FRS survey for the fifth consecutive year, the increase in 2008 was less than 1 percent. Overall uses of cash exceeded sources, resulting in a decrease of \$3 billion in cash and cash equivalents.

*Upstream expenditures reach record level in 2008.* 

• Expenditures for exploration, development, property acquisition, and production (E&P) increased 31 percent from 2007 to \$216 billion in 2008, the highest ever reported on the FRS survey. Acquisition expenditures more than doubled from 2007, and development expenditures reached the highest level ever in the FRS survey. Exploration expenditures jumped 19 percent to the highest since 1985 while expenditures for production rose 23 percent to the highest since 1982.

Oil production declined and reserve additions grew; natural gas production increased and reserve additions fell.

- Worldwide production of oil (crude oil and natural gas liquids combined) by the FRS companies declined in 2008. FRS companies' worldwide oil reserve additions increased 2 percent in 2008. The Former Soviet Union and Africa experienced large gains in reserve additions in 2008 while the U.S. Onshore and Canada suffered large declines. Significant downward revisions to reported 2008 reserves are largely driven by the Securities and Exchange Commission's (SEC) reserve reporting requirement to use year-end 2008 prices, which reflect a low point in the recent price history. Under new SEC guidelines, future reserve reporting will be based on prices that are more representative of annual average prices.
- Worldwide production of natural gas increased. Natural gas production increased in seven of the nine FRS
  regions, led volumetrically by the U.S. Onshore region. Worldwide natural gas reserve additions fell as the
  large decline in additions for the U.S. Onshore by itself exceeded increases from five foreign regions. The
  requirement to use year-end prices to assess reserves resulted in significant downward revisions in 2008.
- In 2008, FRS companies accounted for 41 percent of U.S. oil production and 43 percent of U.S. natural gas production.

Finding and lifting costs continued to rise.

- Average worldwide finding costs for FRS companies jumped 26 percent from the previous period to \$23.84 per barrel of oil equivalent (boe) in the 2006–2008 period (finding costs are averaged over a 3-year period). The large decline in reserve additions noted above combined with higher expenditures resulted in a 77-percent increase in U.S. Onshore finding costs. The U.S. Offshore region (\$64 per boe) and Europe (\$61 per boe) had the highest finding costs among the FRS regions.
- Lifting costs (also called production costs) increased 24 percent from 2007 to \$12.59 per boe in 2008. Direct lifting costs increased 14 percent while production taxes rose 50 percent. Finding and lifting costs combined increased 24 percent from the prior period to \$34.34 per boe in the 2006–2008 period.

U.S. refining/marketing capital expenditures remained high; U.S. refinery capacity increased.

- Capital expenditures for the FRS companies' domestic refining/marketing segment increased 24 percent from 2007 to \$26 billion in 2008 while foreign refining/marketing capital expenditures increased 11 percent. Companies reported substantial investments to expand capacity, increase the capability to process heavier crude oil, enhance the quality of products, improve operating efficiencies, and reduce emissions. From 2000 to 2008, average annual capital expenditures in the FRS domestic refining/marketing segment were twice that of 1990 to 1999, which reflects the improved return on investment in the past several years.
- FRS companies reported that their U.S. refinery capacity increased by almost 6 percent, which includes the addition of two refinery joint ventures to the FRS survey. FRS companies accounted for 77 percent of U.S. refining capacity in 2008.

## **Financial Developments**

The Energy Information Administration's (EIA) *Performance Profiles of Major Energy Producers 2008* provides a financial review and analysis of the domestic and worldwide activities and operations of the major U.S.-based energy-producing companies. *Performance Profiles* examines companies' operations on a consolidated corporate level, by individual lines of business, by major functions within each line of business, and by geographic regions. The report focuses on annual aggregate changes in profits, cash flow, and investment in the United States and international energy industry. It also explores changes in the majors' exploration and development expenditures, production, reserves additions, and refining costs and margins. The analysis in this report is based on detailed financial and operating data and information submitted each year to the EIA on Form EIA-28, the Financial Reporting System (FRS).

#### **Net Income and Profitability**

Net income for FRS companies fell 32 percent (in constant 2008 dollars)<sup>1</sup> to \$87 billion in 2008 from \$127 billion in 2007 (**Table 1**). This was the lowest level of earnings since 2003 but remained higher than every year prior to 2004 (**Figure 1**). Substantial reductions in oil and natural gas prices in the second half of 2008 slowed revenue growth while operating costs continued to rise sharply, resulting in a 7-percent decline in operating income. FRS companies also reported smaller gains on the sales of property, plant, and equipment and lower earnings for affiliates of FRS companies that are not included in the operating data. These two factors were the primary contributors to the 31-percent decline in "Other Revenue" (**Table 1**).

Reassessment of reserves and other assets, which are required by accounting standards, were based on much lower year-end prices in 2008.<sup>2</sup> This resulted in significant reductions in the value of goodwill<sup>3</sup> and other assets, which had a huge impact on FRS earnings in 2008. Excluding the effect of asset write-downs and other special items, net income for FRS companies increased 15 percent to \$143 billion in 2008.

Goodwill impairments appear as operating expenses on the income statement, but they are not always tax deductible. So, despite significantly lower pre-tax income, income tax expense for FRS companies increased 14 percent to the highest level ever reported on the survey, and this further contributed to the decline in net income.

The FRS companies' return on stockholders' equity (ROE) fell to 16 percent in 2008. This was the lowest level since 2003 (**Figure 2**) and was considerably below the average of 25 percent from 2004 through 2007. Despite the large decline, the profitability of FRS companies continued to outpace industry benchmarks (**Figure 3**). The FRS companies' ROE averaged 7 percentage points higher than that of the Census Bureau's All Manufacturing Companies from 2000 to 2008, compared to an average 2 percentage points lower from 1985 to 1999.

Among the FRS companies' lines of business and business segments, oil and natural gas production continued to be the most profitable, contributing \$72 billion in net income in 2008 (**Table 2**), although this was a decline of 19 percent from the 2007 level. Revenues continued to increase as oil and natural gas prices rose sharply in the first half of 2008. Operating expenses, however, also increased and asset impairments affected the bottom line as well.

<sup>&</sup>lt;sup>1</sup> Unless otherwise indicated, all dollar values and percentage changes in this report are based in constant 2008 dollars, adjusted using the gross domestic product (GDP) deflator.

<sup>&</sup>lt;sup>2</sup> For more information, see the Oil and Natural Gas Production section of this report and Energy Information Administration, *U.S. Crude Oil, Natural Gas, and Natural Gas Liquids Proved Reserves, 2008*, http://www.eia.doe.gov/oil gas/natural gas/data publications/crude oil natural gas reserves/cr.html.

<sup>&</sup>lt;sup>3</sup> Goodwill occurs when the price paid for an acquisition exceeds the estimated value of the assets purchased. Goodwill is reassessed each year and, if the estimated fair value of the business segment with goodwill is below the recorded net book value, then a write-down (i.e., impairment) of the recorded goodwill may be required.

Table 1. Consolidated Income Statement for FRS Companies, 2007-2008

(Billion 2008 Dollars)

|  | FRS Companies |         |                                |  |  |
|--|---------------|---------|--------------------------------|--|--|
| Income Statement Items                     | 2007          | 2008    | Percent<br>Change<br>2007-2008 |  |  |
| Operating Revenues                         | 1,475.0       | 1,818.1 | 23.3                           |  |  |
| Operating Expenses                         | 1,297.7       | 1,654.0 | 27.4                           |  |  |
| Operating Income (Revenues minus Expenses) | 177.3         | 164.1   | -7.4                           |  |  |
| Interest Expense                           | 11.1          | 11.4    | 2.7                            |  |  |
| Other Revenue (Expense)                    | 47.5          | 32.6    | -31.3                          |  |  |
| Income Tax Expense                         | 86.3          | 98.5    | 14.1                           |  |  |
| Net Income                                 | 127.4         | 86.9    | -31.8                          |  |  |
| Net Income Excluding Special Items         | 124.5         | 143.4   | 15.2                           |  |  |

Note: Sum of components may not equal total due to independent rounding. Percent changes were calculated from unrounded data.

NA= not available.

Source: Energy Information Administration Form EIA-28 (Financial Reporting System).

Figure 1. FRS Net Income, 1974-2008

Note: The FRS group of companies has changed incrementally over the years. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

1974-2008 **FRS Companies All Manufacturing** Companies Percent 

Figure 2. Return on Stockholders' Equity for FRS Companies and All Manufacturing Companies,

Sources: FRS Companies: Energy Information Administration, Form EIA-28 (Financial Reporting System). All Manufacturing Companies: U.S. Census Bureau Quarterly Financial Report, All Manufacturing Companies.

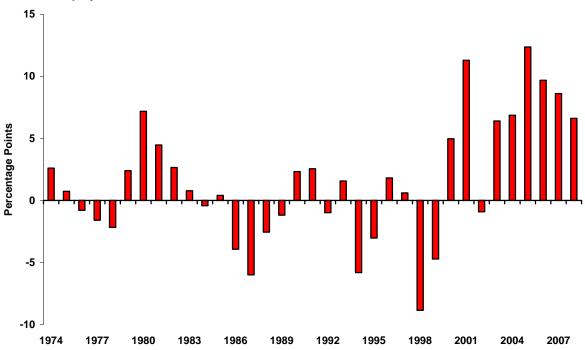


Figure 3. Difference Between FRS and All Manufacturing Companies Return on Stockholders' Equity, 1974-2008

Sources: FRS Companies: Energy Information Administration, Form EIA-28 (Financial Reporting System). All Manufacturing Companies: U.S. Census Bureau Quarterly Financial Report, All Manufacturing Companies.

Table 2. Contributions to Net Income by Line of Business for FRS Companies, 2007-2008

(Million 2008 Dollars)

|   | Nation                    |         |           | Net Income Excluding Special |                   |           |  |
|---|---------------------------|---------|-----------|------------------------------|-------------------|-----------|--|
|   | Net Income Percent Change |         | Items     |                              | Percent<br>Change |           |  |
| Line of Business                              | 2007                      | 2008    | 2007-2008 | 2007                         | 2008              | 2007-2008 |  |
| Petroleum                                     |                           |         |           |                              |                   |           |  |
| U.S. Petroleum Oil and Natural Gas Production | 40,911                    | 32,298  | -21.1     | 38,023                       | 51,942            | 36.6      |  |
| Refining/Marketing                            | 22,862                    | 3,339   | -85.4     | 21,787                       | 8,855             | -59.4     |  |
| Pipelines                                     | 266                       | 238     | -10.4     | 279                          | 239               | -14.2     |  |
| Total U.S. Petroleum                          | 64,039                    | 35,875  | -44.0     | 60,090                       | 61,036            | 1.6       |  |
| Foreign Petroleum                             |                           |         |           |                              |                   |           |  |
| Oil and Natural Gas Production                | 48,009                    | 39,768  | -17.2     | 50,492                       | 65,891            | 30.5      |  |
| Refining/Marketing <sup>a</sup>               | 9,398                     | 11,100  | 18.1      | 8,624                        | 11,328            | 31.3      |  |
| Total Foreign Petroleum                       | 57,408                    | 50,868  | -11.4     | 59,117                       | 77,218            | 30.6      |  |
| Total Petroleum                               | 121,445                   | 86,743  | -28.6     | 119,206                      | 138,255           | 16.0      |  |
| Downstream Natural Gas                        | 8,982                     | 3,549   | -60.5     | 7,970                        | 3,463             | -56.6     |  |
| Electric Power                                | -1,595                    | 9,311   | 683.6     | -1,402                       | 9,311             | 764.4     |  |
| Other Energy <sup>b</sup>                     | 800                       | -324    | -140.5    | 800                          | 1,176             | 47.0      |  |
| Nonenergy                                     | 5,746                     | -2,361  | -141.1    | 6,039                        | 1,305             | -78.4     |  |
| Total Allocated                               | 135,378                   | 96,918  | -28.4     | 132,613                      | 153,510           | 15.8      |  |
| Nontraceable <sup>c</sup>                     | -7,942                    | -10,006 | 26.0      | -8,137                       | -10,085           | 23.9      |  |
| Consolidated Net Income <sup>d</sup>          | 127,436                   | 86,912  | -31.8     | 124,476                      | 143,424           | 15.2      |  |

<sup>&</sup>lt;sup>a</sup>International Marine is included in Refining/Marketing.

Return on net investment in place (ROI) for the oil and natural gas production segment fell to 13 percent in 2008 from 17 percent in 2007. The difference between domestic and foreign ROI widened as domestic oil and gas production ROI fell to 11 percent, the lowest level since 2002 (**Figure 4**).

The refining/marketing segment provided \$14 billion in earnings in 2008, a decrease of 55 percent from 2007. The domestic and foreign refining/marketing segments went in opposite directions in 2008. Earnings for domestic refining/marketing fell to \$3 billion in 2008 from \$23 billion in 2007 while foreign refining/marketing net income reached \$11 billion, a record high for the FRS survey. ROI for domestic and foreign refining/marketing were nearly identical in 2007, but in 2008, domestic ROI declined to 3 percent and foreign ROI increased to 26 percent, the highest since 1980 (**Figure 5**).

Crude oil price increases outpaced petroleum product prices in 2008, resulting in the first decrease in FRS companies' average domestic refining/marketing gross margin since 2004. Per-barrel operating costs, on the other hand, jumped 24 percent from 2007 to the highest level since 1986 (**Figure 6**). The combination of the lower average gross margin and higher operating costs led to a 69-percent decline in the average domestic net refined product margin to \$1.48 per barrel in 2008, the lowest since 2002.

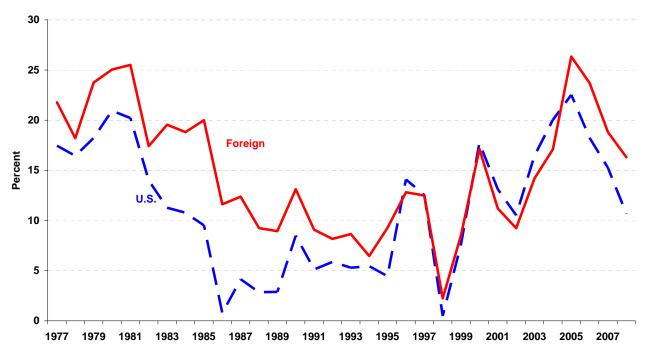
<sup>&</sup>lt;sup>b</sup>The Other Energy line of business includes coal, nuclear, and non-conventional energy.

<sup>&</sup>lt;sup>c</sup>Revenues and expenses that cannot be directly attributed to a line of business.

<sup>&</sup>lt;sup>d</sup>The total amount of special items was \$2,959 million and -\$56,512 million in 2007 and 2008, respectively.

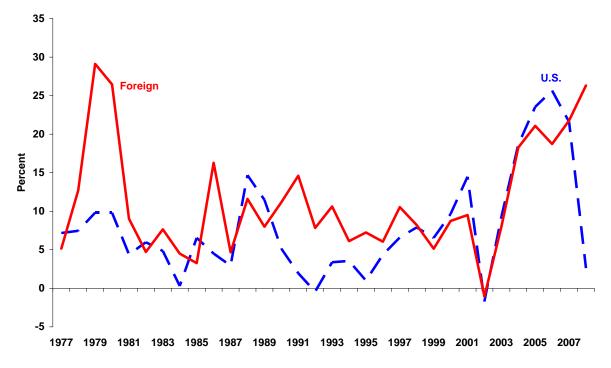
Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Figure 4. Return on Net Investment in Place for U.S. and Foreign Oil and Natural Gas Production for FRS Companies, 1977-2008



Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Figure 5. Return on Net Investment in Place for U.S. and Foreign Refining/Marketing for FRS Companies, 1977-2008



Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

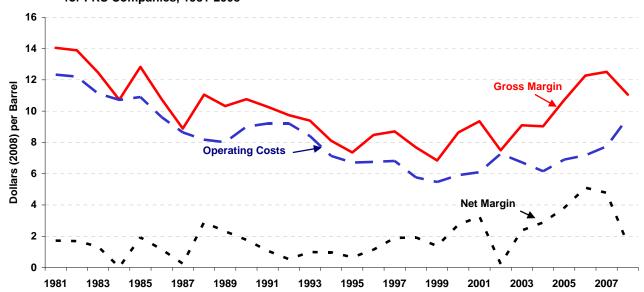


Figure 6. U.S. Refined Product Margins and Costs per Barrel of Petroleum Product Sold for FRS Companies, 1981-2008

Note: The gross margin is refined product revenues less raw material cost and product purchases divided by refined product sales volume.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Net income for the electric power line of business increased to \$9 billion in 2008 after showing a loss in 2007. The downstream natural gas line of business went in the opposite direction with earnings declining 60 percent to \$3.5 billion. The marketing/trading segments of each line of business heavily influenced the results. The non-energy line of business reported a loss of \$2.4 billion in 2008. Chemical operations account for a large portion of the non-energy line of business. Lower margins, lower sales volumes, higher operating costs, and asset write-downs were cited as reasons for lower chemical earnings.<sup>4</sup>

#### **Cash Flow and Capital Expenditures**

The cash flow statement provides information on sources and uses of cash, with sections for operations, investing activities, and financing activities. Cash flow from operations consists of net income after taxes plus depreciation and other noncash expenses. Investing activities include the net effect of buying and selling property, plant, and equipment. Financing activities include the net effect of issuing and purchasing company stock, issuing and paying off debt, and paying dividends. Major sources of cash include cash flow from operations, sales of assets, and proceeds from issuing debt or equity. Primary uses of cash include making capital expenditures, paying dividends, purchasing company stock, and paying off debt. Capital expenditures represent the value of assets acquired in the current time period net of depreciation and also include investments and advancements to unconsolidated affiliate companies. This report also refers to capital expenditures as additions to investment in place. The current cash flow statement was added to the survey in 1986.

<sup>&</sup>lt;sup>4</sup> Energy Information Administration, *Financial News for Major Energy Companies, Fourth Quarter 2008* (February 2009), p. 5, available at http://www.eia.doe.gov/emeu/perfpro/news\_m/q408.pdf (as of October 11, 2009).

Cash flow from operations increased 13 percent from 2007 to \$220 billion in 2008 (**Table 3**), despite the decline in net income. Non-cash items, in particular asset and other impairments, contributed to lower net income but did not reduce cash flow. In the operations section of the cash flow statement, non-cash items are added to net income to calculate cash flow from operations. Two of these items, depreciation, depletion, and amortization (DD&A) and changes in operating assets, increased substantially from 2007 and led the increase in cash flow from operations. Impairments significantly affected both of these items.

Table 3. Sources and Uses of Cash for FRS Companies, 2007-2008 (Billion 2008 Dollars)

| Sources and Uses of Cash                | 2007  | 2008  | Absolute<br>Change<br>2007-2008 | Percent<br>Change 2007<br>2008 |
|---|-------|-------|---------------------------------|--------------------------------|
| Main Sources of Cash                    |       |       |                                 | _                              |
| Cash Flow from Operations               | 195.1 | 219.9 | 24.8                            | 12.7                           |
| Proceeds from Long-Term Debt            | 74.3  | 75.7  | 1.3                             | 1.8                            |
| Proceeds from Disposals of Assets       | 34.1  | 25.4  | -8.7                            | -25.6                          |
| Proceeds from Equity Security Offerings | 2.1   | 7.3   | 5.2                             | 241.3                          |
| Main Uses of Cash                       |       |       |                                 |                                |
| Additions to Investment in Place        | 168.1 | 198.8 | 30.7                            | 18.2                           |
| Reductions in Long-Term Debt            | 64.6  | 57.7  | -6.8                            | -10.6                          |
| Dividends to Shareholders               | 34.0  | 31.5  | -2.6                            | -7.5                           |
| Purchase of Treasury Stock              | 55.3  | 55.6  | 0.3                             | 0.5                            |
| Net Change in Cash and Cash Equivalents | 5.1   | -2.9  | -8.0                            | -156.8                         |

Percent changes were calculated from unrounded data.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Capital expenditures remained the largest use of cash, increasing 18 percent to \$199 billion in 2008, second only to 2006 as the highest ever reported in the FRS survey. Oil and natural gas production (domestic and foreign combined) accounted for 70 percent of the total and refining/marketing 15 percent. Domestic oil and natural gas production capital expenditures jumped 43 percent in 2008 from 2007 while foreign upstream capital expenditures fell 10 percent (**Figure 7**).

The cash flow statement for the FRS companies in 2008 began to show the impact of the economic downturn. Funds used to reduce long-term debt fell 11 percent from the previous year, and dividends declined 8 percent. While the amount of cash used to repurchase company stock reached a record high in the FRS survey for the fifth consecutive year, the increase in 2008 was less than 1 percent.

Lower oil and natural gas prices during the latter half of 2008 may have also affected asset sales, which had risen substantially in the high price environment of recent years. In 2008, proceeds from the disposals of assets fell 26 percent from 2007 to the lowest level since 2004. Proceeds from issuing long-term debt increased by 2 percent, which, combined with lower debt reductions, resulted in an increase in the debt-to-equity ratio to 36 percent, the first rise since 2002. FRS companies also increased funds raised from equity security offerings, which jumped to \$7 billion in 2008 from \$2 billion in 2007.

Overall, net uses of cash from investing activities rose substantially to \$161 billion in 2008 from \$106 billion in 2007 (**Figure 8**). Merger and acquisition activity increased along with other investments in property, plant, and equipment (**Figure 9**). Net uses of cash for financing activities decreased to \$59 billion from \$87 billion as a result of lower reductions in long-term debt and an increase in equity offerings. Total uses of cash exceeded sources, resulting in a decrease of \$3 billion in cash and cash equivalents.

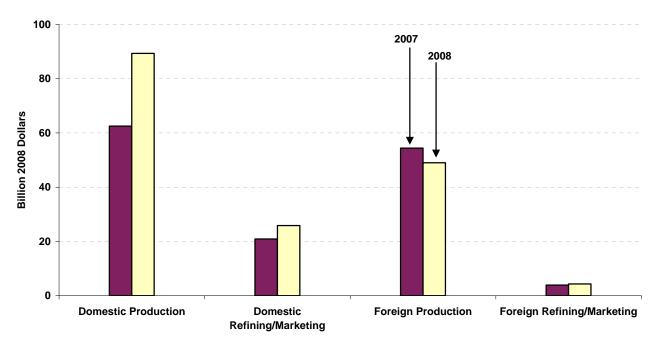


Figure 7. FRS Companies' Capital Expenditures by Petroleum Business Segment, 2007-2008

Capital Expenditures - additions to property, plant and equipment plus additions to investments and advances to unconsolidated affiliates.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

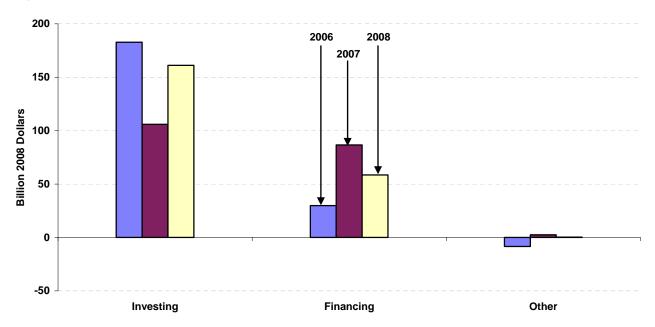


Figure 8. FRS Companies' Net Uses of Cash Flow, 2006-2008

Investing - buying and selling property, plant, and equipment. Financing - issuing and purchasing company stock, issuing and paying off debt, and paying dividends.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

200
Mergers and Acquisitions

Other Additions to PPE

100

100

1986
1989
1992
1995
1998
2001
2004
2007

Figure 9. FRS Capital Expenditures, 1986-2008

PPE - property, plant, and equipment.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

#### Oil and Natural Gas Production Expenditures

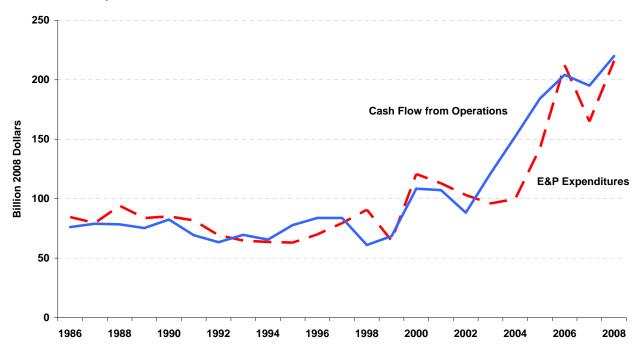
In addition to capital expenditures, FRS companies report expenditures for unproved and proved property acquisition, exploration, development, and production (E&P) for the oil and natural gas production segment. The data include current and capital expenditures, but capital expenditures predominate.

E&P expenditures increased 31 percent from 2007 to \$216 billion in 2008, the highest ever reported on the FRS survey (**Figure 10**). Expenditures for unproved and proved property acquisitions accounted for 19 percent of the 2008 E&P expenditures, development expenditures comprised 42 percent, production added 32 percent, and expenditures for exploration accounted for 8 percent.

Compared to the 2007 level, development expenditures increased 16 percent to \$90 billion in 2008. For the fourth year in a row, development expenditures reached the highest level ever in the FRS survey (**Figure 11**). Exploration expenditures jumped 19 percent to \$17 billion, the highest since 1985. Expenditures for production rose 23 percent to \$69 billion in 2008, which was the highest since 1982.

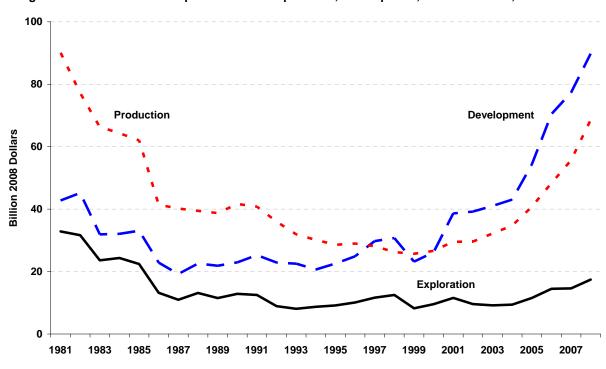
Regional expenditures are also reported, which provide insight into trends in upstream investment by FRS companies across world regions. The U.S. Onshore remains the most active region for the FRS companies' oil and natural gas operations. Expenditures for exploration and development (excluding expenditures for acquisitions) in the U.S. Onshore region increased 22 percent from 2007 to \$45 billion in 2008 (**Figure 12**), which was nearly three times the level in 2004. Expenditures for development predominate in the U.S. Onshore region, rising to \$40 billion in 2008, which was 44 percent of FRS companies' development expenditures worldwide. Exploration expenditures, though considerably smaller than development expenditures, increased 29 percent in 2008 to \$5 billion and, for the first time since 1990, FRS companies spent more for exploration in the U.S. Onshore region than in any other FRS region.

Figure 10. Cash Flow from Operations and Exploration and Production (E&P) Expenditures for FRS Companies, 1986-2008



Note: E&P expenditures includes exploration, development, production, unproved acreage, and proved acreage expenditures. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Figure 11. FRS Worldwide Expenditures for Exploration, Development, and Production, 1981-2008



Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

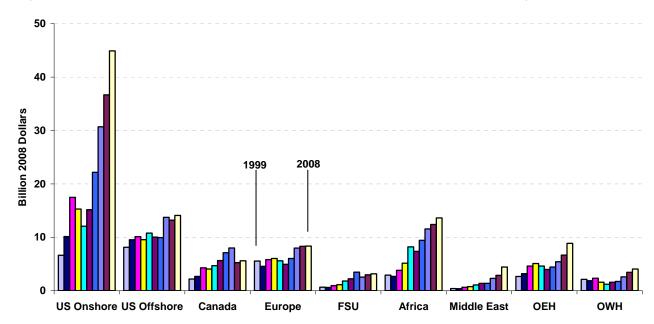


Figure 12. FRS Expenditures for Oil and Natural Gas Exploration and Development by Region, 1999-2008

Note: FSU is Former Soviet Union. OEH is Other Eastern Hemisphere, which is primarily the Asia Pacific region. OWH is Other Western Hemisphere, which is primarily Central and South America and the Caribbean.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Chesapeake is one of the largest natural gas producers in the United States. Its strategy is to discover, acquire, and develop conventional and unconventional natural gas reserves onshore in the United States, primarily in the Barnett, Haynesville, Fayetteville, and Marcellus shale plays. A study by the Natural Gas Supply Association credited technological advances in drilling and completion methods for improving recovery rates in unconventional natural gas fields. Devon is the largest producer in the Barnett Shale and is evaluating its leases in the Cana-Woodford, Haynesville, and Cody plays through a combination of seismic evaluation, mapping, drilling, and data analysis.

While unconventional natural gas has received considerable attention, oil remains an important component of onshore exploration and development. EOG Resources' Chief Executive Mark Papa described the Bakken Shale as having "the most upside [potential] of any onshore oil play in the US currently." EOG has allocated 40 percent of its 2009 capital spending program to Bakken and other oil plays, up from 30 percent in 2008. XTO Energy expanded into Bakken through the acquisition of properties from Headington Oil (Table 4).

Exploration and development expenditures in the U.S. Offshore region increased 7 percent from 2007 to \$14 billion in 2008, the highest level since 1982. Gulf of Mexico operators made 15 deepwater discoveries and started production from seven new projects in water depths greater than 1,000 feet of water. BP began producing from its Thunder Horse field, processing the oil at the Thunder Horse floating platform located 150 miles offshore. 11

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<sup>&</sup>lt;sup>5</sup> Chesapeake Energy Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K filing, p. 35.

<sup>&</sup>lt;sup>6</sup> "Gas Output Hits Highest Level Since 1970s," Oil Daily (October 8, 2008), p. 1.

<sup>&</sup>lt;sup>7</sup> Devon Energy Corporation, 2008 Summary Annual Report, pp. 10-11.

<sup>&</sup>lt;sup>8</sup> "Bakken Shale Play Looks Set to Thrive Despite Fall in Oil Prices," Oil Daily (January 5, 2009), p. 5.

<sup>&</sup>lt;sup>9</sup> XTO Energy, Inc., 2008 Annual Report, p. 4.

<sup>&</sup>lt;sup>10</sup> "Rebound Projected in US Gulf Oil Output," Oil Daily (May 6, 2009), p. 1.

<sup>&</sup>lt;sup>11</sup> BP plc, *Annual Review 2008*, pp. 16-17.

Table 4. Reported Value of Mergers, Acquisitions, and Related Transactions by FRS Companies, 2008
(Million Dollars)

| Acquiring Company | Assets Acquired                                       | Reported Value of Acquisition |
|-------------------|---|-------------------------------|
| ConocoPhillips    | Asia Pacific LNG project with Origin Energy           | 4,700                         |
| XTO               | Properties from Hunt Petroleum                        | 4,200                         |
| Occidental        | Oil and Gas properties from Plains Exploration        | 2,700                         |
| BP                | Canada Oil Sands with Husky Energy, Inc.              | 2,500                         |
| BP                | Certain Haynesville assets from Chesapeake            | 1,900                         |
| XTO               | Proprties from Headington Oil Co                      | 1,850                         |
| BP                | Certain Woodford asets from Chesapeake                | 1,750                         |
| XTO               | Barnett Shale properties from Hollis R. Sullivan, Inc | 800                           |
| Occidental        | Libyan Signatory                                      | 750                           |
| Devon             | Upstream Assets from Chevron (Drunkard's Wash)        | 681                           |
| XTO               | Marcellus Shale properties from Linn Energy Holdings  | 600                           |
| Occidental        | Joslyn Canadian oil sands project from Enermark, Inc  | 538                           |
| XTO               | Fayetteville Shale properties from SEECO, Inc         | 520                           |

Sources: Company annual reports to shareholders and press releases.

Chevron was involved in several exploration and development projects in the Gulf of Mexico. Its Blind Faith project began production in the fourth quarter of 2008. 12

Exploration and development expenditures in foreign FRS regions increased 15 percent from 2007 to \$48 billion in 2008. Four of the seven foreign FRS regions reached the highest amount of exploration and development expenditures in the history of the FRS survey.

In 2008, FRS companies put more exploration and development expenditures into Africa than any other foreign region, as they have every year since 2002. Exploration and development expenditures in Africa increased 10 percent from 2007 to \$14 billion in 2008. Chevron has exploration and development projects in several countries in Africa. Production began at the Agbami field in Nigeria in July 2008 and by year-end, crude oil production was averaging 130,000 barrels per day. Exxon Mobil has exploration activities and several developmental drilling projects underway in Nigeria and Angola, and it announced that production began from the Mondo and Saxi/Batuque fields in Angola in 2008. 14

Exploration and development expenditures in the Other Eastern Hemisphere region increased 33 percent from 2007 to \$9 billion in 2008, surpassing Europe to become the second largest FRS foreign region. Chevron has exploration and development projects throughout Asia and is developing liquefied natural gas (LNG) plants in Australia to process natural gas. In 2008, Chevron was negotiating sales agreements for its Gorgon LNG facility and also announced plans for a multi-train LNG plant to process natural gas from its Wheatstone discovery. <sup>15</sup>

#### **Refining/Marketing Capital Expenditures**

Capital expenditures for the FRS companies' domestic refining/marketing segment increased 24 percent from 2007 to \$26 billion in 2008 while foreign refining/marketing capital expenditures increased 11 percent (**Figure 7**).

<sup>&</sup>lt;sup>12</sup> Chevron Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K filing, p. 11.

<sup>&</sup>lt;sup>13</sup> Chevron Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K filing, p. 13.

<sup>&</sup>lt;sup>14</sup> Exxon Mobil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K filing, pp. 17-18.

<sup>&</sup>lt;sup>15</sup> Chevron Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K filing, pp. 15-16.

The companies reported that they used capital expenditures to expand capacity, increase the capability to process heavier crude oil, enhance the quality of products, improve operating efficiencies, and reduce emissions. From 2000 to 2008, average annual capital expenditures in the FRS domestic refining/marketing segment were twice that of 1990 to 1999, which reflects the improved return on investment in the past several years.

Marathon's Garyville refinery expansion is expected to be completed in the fourth quarter of 2009. This expansion will increase the refinery's crude oil throughput capacity by 180,000 barrels per day and will enable the refinery to produce an additional 7.5 million gallons of clean transportation fuels. <sup>16</sup> Marathon began construction in 2008 on a heavy oil upgrading and expansion of its Detroit refinery, which will enable the refinery to process additional heavy sour crude oils and will increase its crude oil refining capacity by about 15 percent. <sup>17</sup>

In 2008, BP made a final investment decision to significantly upgrade its Whiting refinery. The project will increase the refinery's Canadian heavy crude processing capability and modernize other equipment. Over the past several years, BP has constructed new production units and upgraded existing conversion units at a number of facilities in order to produce higher-quality fuels. 19

Motiva added coking capacity and made other upgrades in 2008 to increase the production of transportation fuels at its Port Arthur refinery. Motiva is also planning to double the crude oil throughput capacity of the refinery to 600,000 barrels per day by 2010.<sup>20</sup>

At Chevron's Richmond and El Segundo refineries, design, engineering, and construction work advanced during 2008 to further increase the refineries' ability to process high-sulfur crude oils and improve high-value product yields.<sup>21</sup>

Exxon Mobil added a cogeneration plant at its Antwerp refinery in Belgium. Cogeneration provides electricity as well as heat or steam for industrial processes, which lower operating costs and reduce emissions compared to producing steam and power separately.<sup>22</sup>

<sup>&</sup>lt;sup>16</sup> Marathon Oil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K filing, p. 59.

<sup>&</sup>lt;sup>17</sup> Marathon Oil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K filing, p. 13.

<sup>&</sup>lt;sup>18</sup> BP plc, 2008 U.S. Securities and Exchange Commission Form 20-F, p. 30.

<sup>&</sup>lt;sup>19</sup> BP plc, 2008 U.S. Securities and Exchange Commission Form 20-F, p. 27.

<sup>&</sup>lt;sup>20</sup> "Motiva Reaches Milestone in Refinery Expansion Project," Motiva Enterprises, 2008 Press Releases, available as of October 20, 2009 at http://www.motivaenterprises.com/home/Framework?siteId=motiva-en&FC2=/motiva-en/html/iwgen/motiva\_media\_center/press\_releases/2008/zzz\_lhn.html&FC3=/motiva-en/html/iwgen/motiva\_media\_center/press\_releases/2008/motiva\_coker\_units\_110608.html.

<sup>&</sup>lt;sup>21</sup> Chevron Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K filing, p. 24.

<sup>&</sup>lt;sup>22</sup> "ExxonMobil Increases Global Cogeneration Capacity," Exxon Mobil Corporation, available as of October 21, 2009 at http://www.businesswire.com/portal/site/exxonmobil/index.jsp?ndmViewId=news\_view&ndmConfigId=1001106&newsId=20090323005147&newsLang=en.

#### Oil and Natural Gas Production

#### Oil and Natural Gas Reserves

Hydrocarbon reserves held by the Financial Reporting System (FRS) companies fell slightly for oil (crude oil and natural gas liquids) and rose by even less for natural gas in 2008 (**Table 5**). Oil reserves in the United States fell, while overseas oil reserves, and natural gas reserves in the United States and overseas, grew by small amounts, with the largest proportional increase in foreign oil reserves. Accounting standards in place in 2008 required assessment of reserves based on year-end prices, which were much lower than prices at the end of 2007 and resulted in significant downward revisions of reserves in the United States and Canada.<sup>23</sup>

| Table 5. Oil and Natural Gas Reserves of FRS Companies, 2007 and 2008 |        |              |         |                   |         |         |  |  |
|---|--------|--------------|---------|-------------------|---------|---------|--|--|
|   | Cı     | ude Oil ar   | nd      |                   |         |         |  |  |
|   |        | ral Gas Lic  | - 1     | Natural Gas       |         |         |  |  |
|   | (m     | illion barre | ls)     | (billion cubic fe |         | eet)    |  |  |
|   |        |              | Percent |                   |         | Percent |  |  |
| Region  | 2007   | 2008         | Change  | 2007              | 2008    | Change  |  |  |
| United States   |        |              |         |                   |         |         |  |  |
| Onshore   | 10,696 | 9,842        | -8.0    | 101,424           | 103,310 | 1.9     |  |  |
| Offshore  | 3,042  | 2,972        | -2.3    | 8,343             | 7,603   | -8.9    |  |  |
| Total United States   | 13,739 | 12,814       | -6.7    | 109,768           | 110,913 | 1.0     |  |  |
| Foreign   |        |              |         |                   |         |         |  |  |
| Canada  | 1,780  | 1,372        | -22.9   | 10,593            | 9,868   | -6.8    |  |  |
| Europe  | 2,613  | 2,308        | -11.7   | 11,725            | 9,956   | -15.1   |  |  |
| Former Soviet Union   | 1,369  | 1,906        | 39.2    | 2,124             | 2,647   | 24.6    |  |  |
| Africa  | 5,041  | 5,070        | 0.6     | 10,577            | 10,601  | 0.2     |  |  |
| Middle East   | 1,595  | 2,030        | 27.2    | 6,112             | 7,566   | 23.8    |  |  |
| Other Eastern Hemisphere  | 1,718  | 1,911        | 11.2    | 25,047            | 26,038  | 4.0     |  |  |
| Other Western Hemisphere  | 568    | 480          | -15.6   | 15,348            | 15,065  | -1.8    |  |  |
| Total Foreign   | 14,684 | 15,077       | 2.7     | 81,527            | 81,741  | 0.3     |  |  |
| Total Worldwide   | 28,423 | 27,891       | -1.9    | 191,295           | 192,654 | 0.7     |  |  |

Note: Sums of elements may not add to totals due to independent rounding.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Over the past several years only domestic natural gas reserves have been trending upward (**Figure 13**). Domestic natural gas reserves started to increase steadily in 2000, which roughly corresponds with the time when coal bed methane was becoming an important component of natural gas production in the United States. The recent surge and continued expansion of U.S. proved reserves in shale-gas reservoirs may provide a base for further increases in U.S. natural gas reserves. In contrast, domestic oil reserve levels have maintained a declining trend since before 1981.

The Former Soviet Union and the Middle East contributed the most to the growth in foreign oil reserves, while the Middle East and the Other Eastern Hemisphere (Asia) provided the largest increases in foreign natural gas

<sup>&</sup>lt;sup>23</sup> For more information, see Energy Information Administration, *U.S. Crude Oil, Natural Gas, and Natural Gas Liquids Proved Reserves*, 2008,

http://www.eia.doe.gov/oil\_gas/natural\_gas/data\_publications/crude\_oil\_natural\_gas\_reserves/cr.html. Effective January 2010, reserves will be assessed based on an average of prices throughout the year.

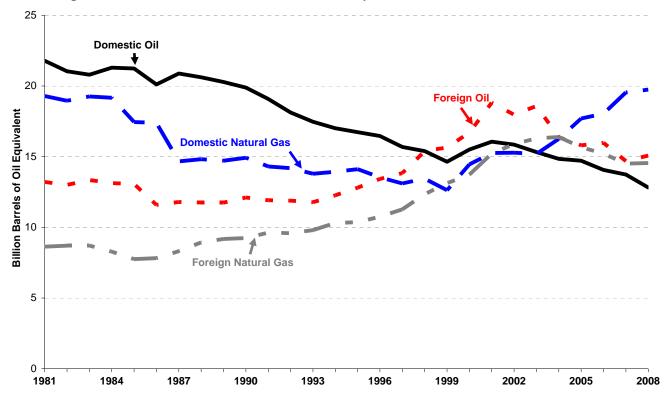


Figure 13. Oil and Natural Gas Reserves of FRS Companies, 1981-2008

Note: Natural gas is converted to barrels of oil equivalent at 0.178 barrels per 1000 cubic feet. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

reserves. Foreign oil and natural gas reserve levels generally increased until 2001 and 2004, respectively, and then started to decline. In recent years there have been large decreases in reserves in some foreign regions, particularly in Europe, but also in Canada and the Other Western Hemisphere (**Figure 14**). These declines were not completely offset by increases in other formerly large and growing reserve areas—Africa and the Other Eastern Hemisphere, whose reserve levels have been relatively flat in the 2000s—or in the only region continuing to grow—the Middle East. In 2008, the FRS companies' Middle East reserves grew to the fourth largest of the FRS foreign regions, surpassing both Canada and Other Western Hemisphere.<sup>24</sup>

#### **Oil and Natural Gas Production**

Worldwide production of oil by the FRS companies declined in 2008, while worldwide production of natural gas increased (**Table 6**). The decrease in oil production continues a decades-long trend, as the FRS companies have been shifting their focus to natural gas production. Domestic oil production declined proportionately less than foreign, which is atypical; usually domestic oil production declines faster than production overseas. Natural gas production grew faster domestically than overseas, in spite of a proportionately large decline in U.S. Offshore natural gas production.<sup>25</sup> Production of natural gas in the United States has grown faster than overseas production since 2006, in part, because of the surge in unconventional coal-bed methane and shale gas production in the United States.

<sup>24</sup> The majority of Middle East reserves are owned by national oil companies and are not included in FRS totals.

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<sup>&</sup>lt;sup>25</sup> This was due in large part to damage caused by hurricanes in September 2008. See, for example, Chevron Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K filing, p. 9.

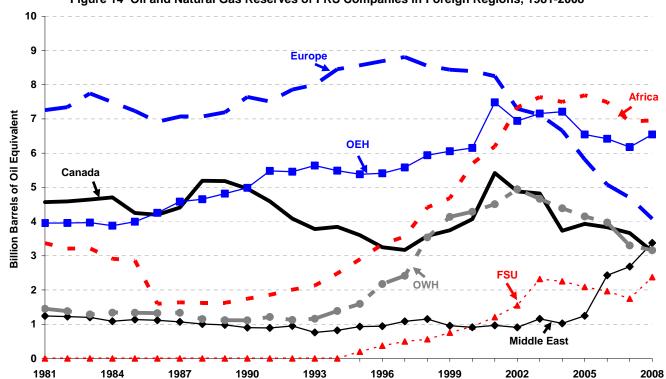


Figure 14 Oil and Natural Gas Reserves of FRS Companies in Foreign Regions, 1981-2008

Note: FSU = Former Soviet Union; OEH = Other Eastern Hemisphere; OWH = Other Western Hemisphere. Data for FSU confidential before 1995. Natural gas is converted to barrels of oil equivalent at 0.178 barrels per 1000 cubic feet. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

| Table 6. Oil and Natural Gas Production by FRS Companies, 2007 and 2008 |   |       |                   |                                     |       |                   |  |  |
|---|---|-------|-------------------|-------------------------------------|-------|-------------------|--|--|
|   | Crude Oil and Natural Gas Liquids (million barrels) |       |                   | Natural Gas<br>(billion cubic feet) |       |                   |  |  |
| Region  | 2007  | 2008  | Percent<br>Change | 2007                                | 2008  | Percent<br>Change |  |  |
| United States   |   |       |                   |                                     |       |                   |  |  |
| Onshore   | 709   | 715   | 0.9               | 7,097                               | 7,677 | 8.2               |  |  |
| Offshore  | 331   | 298   | -10.0             | 1,260                               | 1,062 | -15.7             |  |  |
| Total United States   | 1,040   | 1,014 | -2.6              | 8,356                               | 8,739 | 4.6               |  |  |
| Foreign   |   |       |                   |                                     |       |                   |  |  |
| Canada  | 151   | 153   | 0.9               | 1,251                               | 1,140 | -8.9              |  |  |
| Europe  | 406   | 383   | -5.8              | 1,632                               | 1,650 | 1.1               |  |  |
| Former Soviet Union   | 122   | 92    | -24.4             | 79                                  | 85    | 8.0               |  |  |
| Africa  | 564   | 547   | -2.9              | 473                                 | 562   | 18.6              |  |  |
| Middle East   | 148   | 150   | 1.9               | 309                                 | 357   | 15.8              |  |  |
| Other Eastern Hemisphere  | 243   | 227   | -6.6              | 1,925                               | 1,990 | 3.4               |  |  |
| Other Western Hemisphere  | 66  | 66    | 0.0               | 1,274                               | 1,296 | 1.8               |  |  |
| Total Foreign   | 1,699   | 1,618 | -4.8              | 6,942                               | 7,080 | 2.0               |  |  |
| Total Worldwide 2,740 2,632 -3.9 15,298 15,818 3.                       |   |       |                   |                                     |       | 3.4               |  |  |

Note: Sums of elements may not add to totals due to independent rounding.

 $Source: Energy\ Information\ Administration,\ Form\ EIA-28\ (Financial\ Reporting\ System).$ 

#### Oil and Natural Gas Reserve Additions

Reserve additions (excluding purchases and sales of reserves) are the quantities of proved reserves added each year as extensions and discoveries, improved recovery, or revisions to previous estimates.<sup>26</sup> Reserve additions are necessary for an upstream company to continue operating, since production reduces its inventory of reserves. By their nature they are often added in large amounts, such as when discoveries are made or when new technologies make additional reserves economic.

While the Former Soviet Union and Africa experienced large absolute gains in oil reserve additions in 2008, the U.S. Onshore and Canada suffered large declines, so that worldwide oil reserve additions increased just 2 percent in 2008 (**Table 7**). The Former Soviet Union and Africa rose primarily due to large increases in reserve revisions. For the U.S. Onshore, extensions and discoveries increased but were exceeded by a fall in revisions more than two and a half times the increase in extensions and discoveries. The story is similar for Canada, except that its overall decline in reserve additions was less steep.<sup>27</sup>

Table 7. Oil and Natural Gas Reserve Additions\* of FRS Companies, 2007 and 2008

|                          | Crude Oil and<br>Natural Gas Liquids<br>(million barrels) |       |         | Natural Gas<br>(billion cubic feet) |        |         |  |
|--------------------------|---|-------|---------|-------------------------------------|--------|---------|--|
|                          | 0007  | 2000  | Percent | 222                                 | 0000   | Percent |  |
| Region                   | 2007  | 2008  | Change  | 2007                                | 2008   | Change  |  |
| United States            |   |       |         |                                     |        |         |  |
| Onshore                  | 834   | -258  | -131.0  | 14,988                              | 8,001  | -46.6   |  |
| Offshore                 | 255   | 226   | -11.2   | 436                                 | 305    | -30.0   |  |
| Total United States      | 1,089   | -32   | -102.9  | 15,424                              | 8,307  | -46.1   |  |
| Foreign                  |   |       |         |                                     |        |         |  |
| Canada                   | 181   | -246  | -236.1  | 682                                 | 478    | -29.9   |  |
| Europe                   | 209   | 107   | -48.6   | 820                                 | -67    | -108.2  |  |
| Former Soviet Union      | -66   | 692   | 1,154.0 | -101                                | 642    | 736.5   |  |
| Africa                   | 160   | 577   | 260.2   | 113                                 | 585    | 416.4   |  |
| Middle East              | 354   | 585   | 65.2    | 470                                 | 1,811  | 284.9   |  |
| Other Eastern Hemisphere | 115   | 419   | 263.8   | 1,708                               | 2,545  | 48.9    |  |
| Other Western Hemisphere | 82  | 68    | -16.6   | 85                                  | 1,073  | 1,155.0 |  |
| Total Foreign            | 1,035   | 2,203 | 112.8   | 3,779                               | 7,066  | 87.0    |  |
| Total Worldwide          | 2,124   | 2,172 | 2.2     | 19,203                              | 15,373 | -19.9   |  |

<sup>\*</sup> Excludes net purchases.

Notes: Additions to reserves can be negative due to downward revisions. For percent change calculation, when initial value is less than zero, the calculation has the opposite sign of standard percent change calculation. Sums of elements may not equal totals due to independent rounding.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Worldwide natural gas reserve additions fell as the large decline in additions for the U.S. Onshore by itself exceeded increases from five foreign regions in 2008 (**Table 7**). For the U.S. Onshore, additions by extensions and discoveries and by improved recovery increased but revisions, which went from 5,100 billion cubic feet (bcf) in 2007 to -4,900 bcf, dominated. Europe also contributed substantially to the fall in reserve additions, also largely

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<sup>&</sup>lt;sup>26</sup> For more detailed definitions, see the Brief Description of Financial Terms or the glossary at http://www.eia.doe.gov/emeu/perfpro/glossary.html.

As indicated above, low year-end prices caused downward revisions in reserves in 2008.

because of revisions, although extension and discoveries also declined. The Middle East led the regions with reserve additions, almost all of which were also in the revisions category.

#### **Upstream Income**

In 2008, the financial performance of the upstream operations (oil and natural gas exploration, development, and production) of FRS companies was decidedly mixed (**Table 8**). While worldwide revenues from sales of oil and natural gas increased 29 percent (in constant 2008 dollars)<sup>28</sup> on higher average prices for oil and natural gas, the companies also had a 56-percent increase in general operating expenses and a 57-percent increase in depreciation, depletion, and amortization, the two major cost categories for upstream expenses. A large contributor to these cost increases was the inclusion of \$46 billion (net, after taxes) of special items in these two cost categories, almost entirely the result of the write-downs of assets related to the fall in the prices of oil and, to a lesser extent, natural gas over the latter part of the year. In addition, their income tax expense increased 21 percent, with a particularly large increase in foreign income tax expense.<sup>29</sup> These developments combined to create a 19-percent decrease in upstream worldwide net income from the previous year. However, net income excluding special items increased 33 percent from 2007 to 2008.

The effect of the \$46 billion in special items is also evident in the change in direct lifting costs, which increased 14 percent worldwide in 2008, while operating expenses increased 55 percent, because virtually no special items are included in the production costs that make up the former, but they are included in the latter. Because return on investment is calculated using net income without excluding the special items, it fell almost 4 percentage points.

#### **Lifting Costs**

Lifting costs (also called production costs) are the costs to operate and maintain wells and related equipment and facilities per barrel of oil equivalent (boe) of oil and natural gas produced by those facilities after the hydrocarbons have been found, acquired, and developed for production.<sup>30</sup> Direct lifting costs are total production spending minus production taxes (and also minus royalties in foreign regions) divided by oil and natural gas production in boe. Total lifting costs are the sum of direct lifting costs and production taxes.

Worldwide total lifting costs for the FRS companies increased \$2.40 per boe of production (24 percent) in 2008 to their highest level since 1983 (**Table 9**). Production taxes rose \$1.36 per boe while direct production costs rose \$1.04, increasing the percentage of total lifting costs that comes from taxes, a trend that began in 2002; until then that share had been declining. Production taxes typically rise and fall with changes in the prices of oil and natural gas. The FRS region with the largest increase in both total lifting costs and direct lifting costs was the Former Soviet Union, the smallest producing region for the FRS companies in 2008. However, the region with the highest absolute increase in production taxes per boe was the United States. Europe had a slight decline in direct production costs; in all other regions both direct lifting costs and production taxes increased. As in 2007, the U.S. Onshore had the highest total lifting costs of any region.

Direct lifting costs continued to climb in 2008, with domestic costs growing 14 percent and foreign costs growing 13 percent (**Figure 15**), reaching the highest levels since 1981 (the earliest year for which comparable data are available). All of the cost advantages gained between 1981 and the end of the century were wiped out by the increases that began in 2000 for foreign and 2001 for domestic production.

<sup>&</sup>lt;sup>28</sup> Unless otherwise indicated, all dollar values and percentage changes in this report are based in constant 2008 dollars, adjusted using the gross domestic product (GDP) deflator.

<sup>&</sup>lt;sup>29</sup> See discussion of these issues in the preceding Financial Developments section.

<sup>&</sup>lt;sup>30</sup> Because oil and gas are often produced together, it is not usually feasible to separate their costs, so lifting cost calculations are based on oil and natural gas production combined.

Table 8. Income Components and Financial Ratios in Oil and Natural Gas Production for FRS Companies, 2007 and 2008 (Billion 2008 Dollars)

|  | Worldwide |       | United States |       | Foreign |       |
|--|-----------|-------|---------------|-------|---------|-------|
| Income Components and Financial Ratios                   | 2007      | 2008  | 2007          | 2008  | 2007    | 2008  |
| Oil Sales  | NA        | NA    | 67.2          | 86.8  | NA      | NA    |
| Natural Gas Sales  | NA        | NA    | 49.7          | 66.8  | NA      | NA    |
| Total Oil and Natural Gas Sales                          | 277.9     | 358.4 | 117.0         | 153.6 | 160.9   | 204.8 |
| Other Revenues   | 3.0       | 6.4   | 3.2           | 5.1   | -0.2    | 1.3   |
| Total Revenues   | 280.9     | 364.8 | 120.2         | 158.7 | 160.7   | 206.1 |
| Expenses   |           |       |               |       |         |       |
| General Operating Expenses                               | 90.9      | 141.7 | 37.4          | 63.8  | 53.4    | 77.9  |
| Depreciation, Depletion, and Amortization                | 48.3      | 75.9  | 25.3          | 42.4  | 23.0    | 33.6  |
| General and Administrative Expenses                      | 4.1       | 4.3   | 2.7           | 3.0   | 1.5     | 1.4   |
| Total Operating Expenses                                 | 143.3     | 222.0 | 65.4          | 109.1 | 77.9    | 112.9 |
| Operating Income   | 137.6     | 142.8 | 54.7          | 49.6  | 82.8    | 93.2  |
| Other Income (Expense) <sup>a</sup>                      | 21.8      | 14.8  | 8.0           | 6.4   | 13.8    | 8.4   |
| Income Tax Expense                                       | 70.5      | 85.6  | 21.9          | 23.7  | 48.6    | 61.9  |
| Net Income   | 88.9      | 72.1  | 40.9          | 32.3  | 48.0    | 39.8  |
| Special Items  | -0.4      | 45.8  | -2.8          | 19.6  | 2.4     | 26.1  |
| Net Income, Excluding Special Items <sup>b</sup>         | 88.5      | 117.8 | 38.1          | 51.9  | 50.4    | 65.9  |
| Unit Values (Dollars per BOE of Production) <sup>c</sup> |           |       |               |       |         |       |
| Direct Lifting Costs (Excluding Taxes)                   | 7.50      | 8.54  | 8.53          | 9.76  | 6.61    | 7.44  |
| Production Taxes   | 2.69      | 4.05  | 2.96          | 4.86  | 2.46    | 3.33  |
| Percentages  |           |       |               |       |         |       |
| Return on Investment <sup>d</sup>                        | 17.0      | 13.2  | 15.2          | 10.7  | 18.8    | 16.3  |
| Effective Income Tax Rate <sup>e</sup>                   | 44.4      | 54.6  | 34.9          | 42.3  | 50.6    | 61.5  |

<sup>&</sup>lt;sup>a</sup>Earnings of unconsolidated affiliates, gain (loss) on disposition of assets, discontinued operations, extraordinary items, and cummulative effect of accounting change.

#### **Finding Costs**

Finding costs are the average costs of adding proved reserves of oil and natural gas via exploration and development activities and the purchase of properties that might contain reserves. These costs are measured for oil and natural gas on a combined basis in dollars per boe. Ideally, finding costs would include all costs incurred (no matter when these costs were incurred or recognized on a company's books) in finding any particular proved reserves (not including the purchases of already discovered reserves). In practice, finding costs are actually measured as the ratio of exploration and development expenditures (including expenditures on unproved acreage but excluding expenditures on proved acreage) to proved reserve additions (excluding net purchases of proved

<sup>&</sup>lt;sup>b</sup>Special items are items that are similar to, but do not necessarily qualify as, extraordinary or unusual items under U.S. generally accepted accounting principles.

<sup>&</sup>lt;sup>c</sup>BOE = Barrels of oil equivalent. Natural gas is converted to equivalent barrels of oil at 0.178 barrels per thousand cubic feet.

<sup>&</sup>lt;sup>d</sup>Net Income divided by net investment in place (Net investment in place = net property, plant, and equipment plus investments and advances to unconsolidated affiliates).

<sup>&</sup>lt;sup>e</sup>Income tax expense divided by pretax income.

NA = Not available.

Note: Sum of elements may not equal total due to independent rounding.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Table 9. Lifting Costs for FRS Companies, 2007 and 2008 (2008 Dollars Per Barrel of Oil Equivalent)

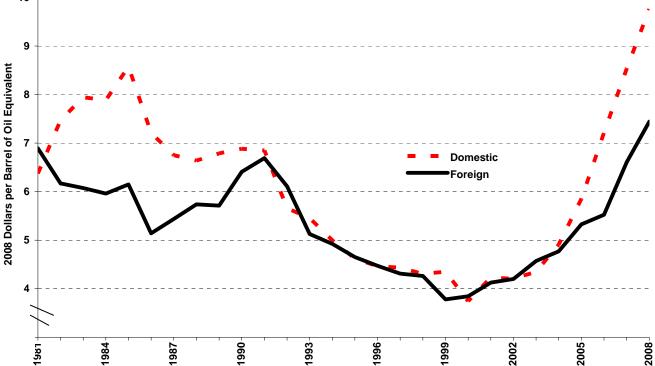
|                          | Direct Lifting Costs |       | Production Taxes |      |      | Total   |       |       |         |
|--------------------------|----------------------|-------|------------------|------|------|---------|-------|-------|---------|
|                          |                      |       | Percent          |      |      | Percent |       |       | Percent |
| Region                   | 2007                 | 2008  | Change           | 2007 | 2008 | Change  | 2007  | 2008  | Change  |
| United States            |                      |       |                  |      |      |         |       |       |         |
| Onshore                  | NA                   | NA    | NA               | NA   | NA   | NA      | 12.16 | 15.10 | 24.24   |
| Offshore                 | NA                   | NA    | NA               | NA   | NA   | NA      | 9.12  | 12.55 | 37.56   |
| Total United States      | 8.53                 | 9.76  | 14.42            | 2.96 | 4.86 | 64.19   | 11.49 | 14.62 | 27.23   |
| Foreign                  |                      |       |                  |      |      |         |       |       |         |
| Canada                   | 10.24                | 11.79 | 15.19            | 0.39 | 0.42 | 8.00    | 10.63 | 12.22 | 14.92   |
| Europe                   | 8.66                 | 8.61  | -0.58            | 1.91 | 2.99 | 56.72   | 10.57 | 11.60 | 9.76    |
| Former Soviet Union      | 4.06                 | 6.78  | 67.03            | 0.50 | 2.16 | 329.61  | 4.56  | 8.95  | 96.01   |
| Africa                   | 5.78                 | 7.21  | 24.55            | 3.76 | 4.08 | 8.53    | 9.55  | 11.29 | 18.24   |
| Middle East              | 4.17                 | 5.48  | 31.31            | 4.62 | 6.25 | 35.24   | 8.79  | 11.72 | 33.38   |
| Other Eastern Hemisphere | 5.51                 | 6.15  | 11.70            | 2.89 | 4.23 | 46.23   | 8.40  | 10.38 | 23.59   |
| Other Western Hemisphere | 3.96                 | 4.29  | 8.43             | 2.09 | 2.47 | 18.19   | 6.05  | 6.76  | 11.80   |
| Total Foreign            | 6.61                 | 7.44  | 12.69            | 2.46 | 3.33 | 35.20   | 9.07  | 10.77 | 18.80   |
| Worldwide Total          | 7.50                 | 8.54  | 13.88            | 2.69 | 4.05 | 50.45   | 10.19 | 12.59 | 23.54   |

NA = Data not available.

Notes: Natural gas is converted to equivalent barrels of oil at 0.178 barrels per thousand cubic feet. Sum of elements may not add to total due to independent rounding.

Source: Energy Information Administration, Form EIA-28, (Financial Reporting System).

Figure 15. Direct Oil and Natural Gas Lifting Costs for FRS Companies, 1981-2008 9



Notes: Direct lifting costs are the costs of extracting oil and gas, excluding production taxes. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

reserves) over a specified period of time.<sup>31</sup> Finding costs are generally calculated in *Performance Profiles* as a weighted average over a period of 3 years.

Average worldwide finding costs for the FRS companies increased \$4.86 per boe of reserves added in the 2006-2008 period compared to the 2005-2007 period (**Table 10**). Regional finding costs generally show an increasing divergence between North America/Europe and the rest of the world. Finding costs increased in each of the regions of North America/Europe, but decreased in three of the four regions in the rest-of-the-world.<sup>32</sup> Furthermore, three of the four North America/Europe regions are among the highest-cost regions while three of the five rest-of-the-world regions are the lowest-cost regions. The U.S. Offshore maintained its position as the most expensive region, while the Middle East remained the least expensive. The largest change in finding costs occurred for Europe, where costs increased more than \$29 per boe.

Finding costs for the FRS companies in both the U.S. Onshore and U.S. Offshore increased in 2006-2008 (**Figure 16**). On average finding costs in foreign regions declined, and fell below those of the U.S. Onshore. Since early in this century, finding costs, led by the U.S. Offshore, generally have been increasing. As with lifting costs, the recent levels of finding costs are in part a result of the high prices of oil and natural gas that existed through the first half of 2008. Producers are willing to spend more to find oil and natural gas when their prices are higher. The substantial price declines in the second half of 2008 reduced reserve additions in 2008, which also tended to push up finding costs.

The U.S. Offshore remains the highest finding cost region, far above the U.S. Onshore and the average of foreign production (**Figure 16**). However, finding costs in Europe neared those of the U.S. Offshore in 2006-2008, while finding costs in Africa and Other Western Hemisphere, two other higher cost regions, have been centered near \$35 per boe in recent three-year periods (**Figure 17**). In addition to higher finding costs, the volatility in these regions has also increased. Nonetheless, finding costs for the Middle East and the Former Soviet Union remain below their highs of the 1980s for the former and 1990s for the latter.<sup>33</sup>

#### **Upstream Costs**

Total upstream costs are the sum of finding costs and lifting costs. Lifting costs are averaged over 3 years to make them comparable with finding costs. Upstream costs in the aggregate rose \$6.56 per boe for the FRS companies for 2006-2008 (**Table 11**). Upstream costs were highest in the U.S. Offshore and Europe and lowest in the Former Soviet Union, the Middle East, and the Other Eastern Hemisphere.

3 1

<sup>&</sup>lt;sup>31</sup> One inherent limitation of measuring finding costs this way is that the expenditures and the reserve additions recognized in a particular interval do not usually correspond exactly with each other. Expenditures are usually recognized in the period in which the payment actually occurred. Proved reserves are usually recognized when there is reasonable certainty that they can be produced economically. There is no reason that these must occur in the same time period (oil and gas wells are often operated over a long time period), so that some expenditures may not be recognized in the same time period in which their corresponding reserves are recognized. One way to moderate this limitation is to increase the length of the time period over which finding costs are measured, allowing reserve additions and exploration and development expenditures to match more closely. However, the longer the time period over which finding costs are measured, the more out of date they become, because they include increasingly older expenditures and reserves, and costs and technology are constantly changing. The only way to solve the correspondence problem would be to calculate an average finding cost for all oil and gas produced by a well after it is permanently shut in. But then many costs included would be far out of date.

<sup>&</sup>lt;sup>32</sup> The Former Soviet Union had total reserve additions of less than zero in 2005-2007, rendering its change in finding costs undefined.

<sup>&</sup>lt;sup>33</sup> Former Soviet Union finding cost data are first available in 1993-1995.

Table 10. Finding Costs by Region for FRS Companies, 2005-2007 and 2006-2008

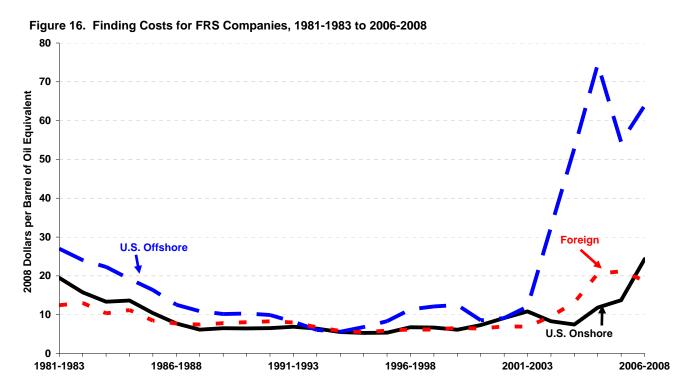
(2008 Dollars per Barrel of Oil Equivalent)

|                          | 2005- | 2006- | Percent |
|--------------------------|-------|-------|---------|
| Region                   | 2007  | 2008  | Change  |
| United States            |       |       |         |
| Onshore                  | 13.72 | 24.31 | 77.2    |
| Offshore                 | 54.45 | 63.89 | 17.3    |
| Total United States      | 17.52 | 29.11 | 66.2    |
| Foreign                  |       |       |         |
| Canada                   | 12.48 | 27.80 | 122.7   |
| Europe                   | 32.29 | 61.37 | 90.1    |
| Former Soviet Union      | NM    | 10.45 | NM      |
| Africa                   | 39.11 | 32.49 | -16.9   |
| Middle East              | 4.88  | 5.12  | 5.0     |
| Other Eastern Hemisphere | 21.03 | 12.45 | -40.8   |
| Other Western Hemisphere | 30.98 | 27.36 | -11.7   |
| Total Foreign            | 21.17 | 18.75 | -11.4   |
| Worldwide                | 18.98 | 23.84 | 25.6    |

NM = Not meaningful.

Notes: The above figures are 3-year weighted averages of exploration and development expenditures, excluding expenditures for proven acreage, divided by reserve additions, excluding net purchases of reserves. Natural gas is converted to equivalent barrels of oil at 0.178 barrels per thousand cubic feet. Sum of elements may not add to total due to independent rounding.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).



Notes: Costs are the quotient of costs and reserve additions for each 3-year period. BOE = Barrels of oil equivalent. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

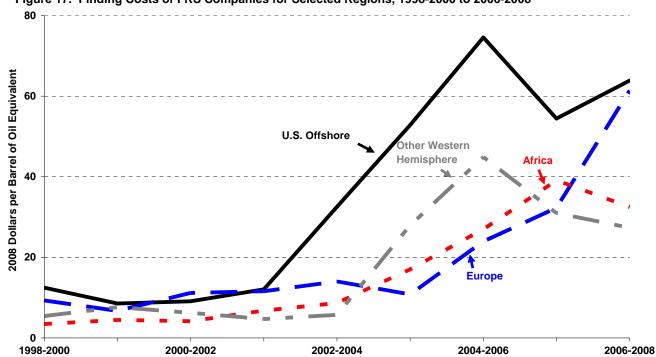


Figure 17. Finding Costs of FRS Companies for Selected Regions, 1998-2000 to 2006-2008

Notes: Costs are the quotient of costs and reserve additions for each 3-year period. BOE = Barrels of oil equivalent. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Table 11. Upstream Costs by Region for FRS
Companies, 2005-2007 and 2006-2008
(2008 Dollars per Barrel of Oil Equivalent)

2005-2006-**Percent** 2007 2008 Region Change **United States** Onshore 24.00 36.90 53.7 Offshore 62.29 73.47 17.9 **Total United States** 27.20 41.03 50.8 Foreign 77.6 Canada 21.60 38.36 41.20 71.61 73.8 Europe Former Soviet Union NM 16.54 NM Africa 47.01 41.83 -11.0

15.18

28.14

36.96

29.23

27.78

16.93

20.97

33.58

28.03

34.34

11.5

-25.5

-9.1

-4.1

23.6

NM = Not meaningful.

**Total Foreign** 

Other Eastern Hemisphere

Other Western Hemisphere

Middle East

Worldwide

Notes: Upstream costs are finding costs plus lifting costs. Natural gas is converted to equivalent barrels of oil at 0.178 barrels per thousand cubic feet. Sum of elements may not add to total due to independent rounding.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

# **Refining and Marketing**

#### U.S. Refining/Marketing

The average profitability (contribution to net income divided by net investment in place or return on investment (ROI)) of U.S. refining/marketing operations of the respondents to the Financial Reporting System (FRS) survey was 3 percent in 2008 after averaging 22 percent over the years 2004 through 2007, which were the 4 highest years in the history of the FRS. Further, in only 5 years in the 32-year history of the FRS has the annual ROI for FRS U.S. refining/marketing operations been lower than for 2008 (**Figure 18**). Cost-cutting efforts were a major contributing factor to the profitability of the FRS refining/marketing operations in the 1990s (see **Figure 6** in the "**Financial Developments**" section), and have continued to help refiners constrain costs. From 2003-2007, however, profitability was well above the average of the 1990s (i.e., 4 percent)<sup>34</sup> as prices and revenue increased at a faster rate than costs. This changed in 2008 as a 24-percent increase in per-barrel operating costs (**Table 12**) was a major factor in driving down U.S. refining/marketing profitability.

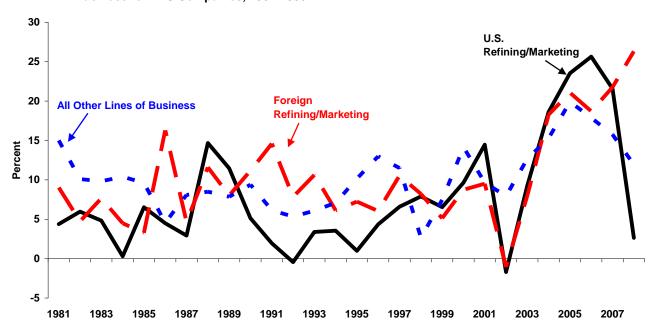


Figure 18. Return on Investment in U.S. and Foreign Refining/Marketing,<sup>a</sup> and All Other Lines of Business for FRS Companies, 1981-2008

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

An examination of the net refined product margin (net margin), which has been found to strongly correlate with profitability, <sup>35</sup> can illuminate the reasons underlying changes in the profitability of U.S. refining/marketing

<sup>&</sup>lt;sup>a</sup>: International Marine has been combined with Foreign Refining/Marketing for the years 2003-2008 to avoid disclosure of company-level data.

<sup>&</sup>lt;sup>34</sup> The weighted-average profitability of the 1990-1999 period was 4.3 percent and the weighted-average profitability of the 1991-2000 period was 5.0 percent.

<sup>&</sup>lt;sup>35</sup> The net margin highly correlates with return on investment. The latest estimation of the relationship between refining margins and profitability is that the correlation coefficient is 0.93. See "Refining Margins as Predictors of Profitability" in Chapter 4 of *Performance Profiles of Major Energy Producers* 2003.

Table 12. Sales, Prices, Costs, and Margins in U.S. Refining/Marketing for FRS Companies, 2007-2008

| •  |                              |        | Percent<br>Change |
|--|------------------------------|--------|-------------------|
|  | 2007                         | 2008   | 2007-2008         |
| Refined Product Sales (Million Barrels per Day) <sup>a</sup> | 20.1                         | 20.4   | 1.6               |
|  | (2008 dollars<br>per barrel) |        |                   |
| Gasoline Average Price                                       | 94.60                        | 109.05 | 15.3              |
| Distillate Average Price                                     | 93.26                        | 125.24 | 34.3              |
| Other Products Average Price                                 | 63.53                        | 80.14  | 26.1              |
| All Refined Products Average Price                           | 88.63                        | 109.20 | 23.2              |
| Less: Raw Materials Costs and Product Purchases              | 76.12                        | 98.14  | 28.9              |
| Equals: Gross Refining Margin                                | 12.51                        | 11.06  | -11.6             |
| Less: Operating Costs  | 7.74                         | 9.58   | 23.7              |
| Equals: Net Refining Margin <sup>b</sup>                     | 4.77                         | 1.48   | -69.0             |
| Reseller/wholesaler spread (dealer price - wholesale price)  | 3.66                         | 4.94   | 35.0              |
| Retailer spread (company-operated price - dealer price)      | 5.82                         | 8.66   | 48.9              |

<sup>&</sup>lt;sup>a</sup>Refined product sales include sales for resale to other FRS companies and sales of imported products.

operations. The net margin is the gross margin<sup>36</sup> minus operating costs per barrel of refined product sold. The \$1.48-per-barrel net margin of 2008 was one of the lowest (in terms of 2008 dollars)<sup>37</sup> in the 32-year history of the FRS (see **Figure 6**, above), falling in the bottom third of net margins ranked from highest to lowest.

The average gross refining margin reported by the FRS companies in 2008 fell almost 12 percent compared with 2007 (**Table 12**). The average price received for petroleum products in 2008 increased \$20.57 relative to the 2007 value, while raw materials and purchased product costs rose \$22.02 per barrel to \$98.14. These changes resulted in a \$1.45-per-barrel decrease in the gross refining margin to \$11.06. However, the gross margin of 2008 was still among the highest in the history of the FRS, ranking in the top third.

#### **Revenues and Costs**

Crude oil prices increased substantially in the first half of 2008, which resulted in a much higher annual price for 2008 than for 2007. U.S. crude oil stock levels were generally lower in 2008 than in 2007, but remained close to the 2002-2006 average until the end of the year (**Figure 19**). Thus, relatively lower stock levels put upward pressure on crude oil prices, which contributed to the 29-percent increase in raw material and purchased product costs for FRS companies (**Table 12**). Additionally, problems with the U.S. refining system put upward pressure on product prices and may have contributed to lower product and motor gasoline stock levels.

<sup>&</sup>lt;sup>b</sup>See Detailed Statistical Tables, Table T18 for the components to calculate the refined product margin.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

<sup>&</sup>lt;sup>36</sup> For more detailed definitions, see the Brief Description of Financial Terms.

<sup>&</sup>lt;sup>37</sup> Unless otherwise indicated, all dollar values and percentage changes in this report are in constant 2008 dollars, adjusted using the Gross Domestic Product implicit price deflator.

<sup>&</sup>lt;sup>38</sup> Energy Information Administration, Short-Term Outlook (December 9, 2008 and October 6, 2009), Table 2.

<sup>&</sup>lt;sup>39</sup> Crude oil stock levels are only one of many factors affecting the price of crude oil. See the *Short-Term Energy Outlook* for a broader discussion (http://www.eia.doe.gov/emeu/steo/pub/contents.html as of November 25, 2009).

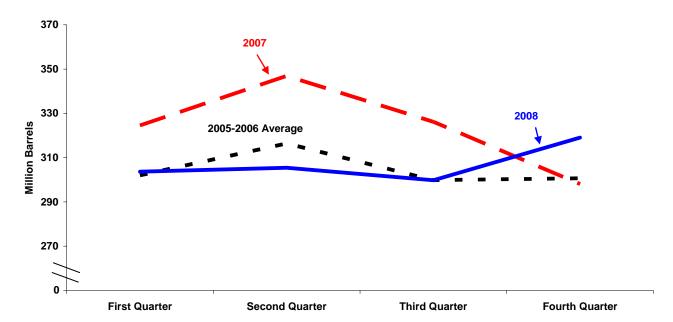


Figure 19. Quarterly Average U.S. Crude Oil Stocks, 2002-2006 Average, 2007, and 2008

Source: Energy Information Administration, *Petroleum Supply Monthly*, DOE/EIA-0109 (Various issues, Washington, DC), Table 51.

Higher annual crude oil prices in 2008 (compared to 2007) put upward pressure on petroleum product prices. Similarly, industry-wide stocks of petroleum products were lower in most of 2008 than in 2007 (**Figure 20**), most notably motor gasoline stocks, which were much lower than both 2007 and the average for the 2002-2006 period (**Figure 21**). Both developments put upward pressure on product prices in general and motor gasoline in prices in particular.

FRS petroleum product sales increased almost 2 percent in 2008 relative to 2007 (**Table 12**). Product sales are composed chiefly of motor gasoline and distillate. Gasoline sales decreased negligibly (less than 1 percent) while distillate sales increased 6 percent. Sales of all other petroleum products declined 1 percent in 2007 relative to 2006 (**Table 13**). Higher sales and higher petroleum product prices resulted in a 25-percent increase in domestic petroleum product sales revenues (**Table 14**). Meanwhile, operating costs increased by almost \$27 billion more than did sales revenues. This combination of increased revenues and increased costs resulted in a 76-percent decline in operating income in 2008 relative to 2007 and an 85-percent decrease in net income.

Overall domestic operating expenses increased 30 percent between 2007 and 2008 (**Table 14**). Those operating expenses most closely associated with refining and marketing operations increased by 24 percent on a per-barrel

<sup>&</sup>lt;sup>40</sup> In particular, Hurricane Gustav caused 12 refineries (totaling 12 percent of U.S. capacity) to close and impaired the operations of 10 other refineries (see "Gustav Idles 12% of US Refining Capacity," *Oil and Gas Journal* (September 1, 2008)). Hurricane Ike caused multiple-day closings of 14 of the Gulf Coast refineries (see Hayes, Kristen, "More Refineries Press Restart Button," *Houston Chronicle* (September 23, 2008)), which amounted to 21 percent of U.S. refining capacity (see "Hurricane Ike Idles 21% of US Refining Capacity," *Oil and Gas Journal* (September 12, 2008)). Additionally, two of BP's largest refineries were partially off-line for part of the year as the Whiting, Indiana refinery was fully restored March 21 and the Texas City, Texas refinery became fully operational in the fourth quarter of 2008 (see BP, plc, 2008 U.S. Securities and Exchange Commission Form 20-F, p. 30).

basis between 2007 and 2008 (**Table 12**), led by increases in refining energy costs and other operating costs (**Table 13**).

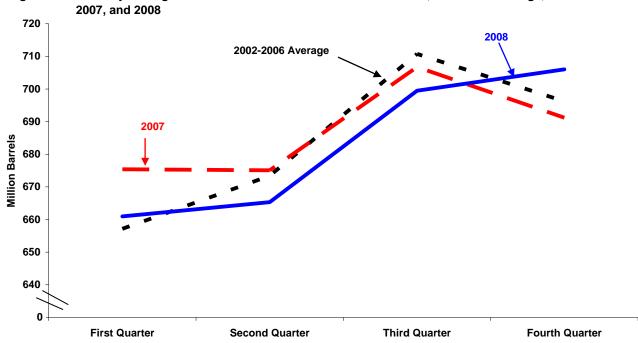


Figure 20. Quarterly Average U.S. Commercial Petroleum Product Stocks, 2002-2006 Average,

Source: Energy Information Administration, *Petroleum Supply Monthly*, DOE/EIA-0109 (Various issues, Washington, DC),

Energy costs increased by \$0.65 per barrel, to the highest level since 1985 and one of the highest levels ever reported in the history of the FRS. Average wellhead natural gas prices were \$1.56 per thousand cubic feet higher than in 2007, accounting for some of the increase. Additionally, the companies reported increased costs as a result of contractual obligations and because their operations increased as refineries were brought online after extended periods of inaction. FRS companies continue their efforts to contain energy costs, for example through existing and additional cogeneration projects and modernization of refinery control systems.

Other operating costs related to refining increased from \$4.06 per barrel in 2007 to \$5.21 per barrel in 2008 (**Table 13**). Adjustments to comply with the Clean Air Act Amendments of 1990, most recently

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<sup>&</sup>lt;sup>41</sup> Tesoro Corporation, U.S. Securities and Exchange Commission Form 10-K, p. 30

<sup>&</sup>lt;sup>42</sup> The per-barrel energy costs are computed by dividing U.S. refining energy costs by total product sales, and, thus, may not fully reflect changes in per-unit energy costs if there are unusual changes in the net sales/refinery output of the respondent companies.

<sup>&</sup>lt;sup>43</sup> ConocoPhillips, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 18.

<sup>&</sup>lt;sup>44</sup> BP acquired a cogeneration facility from NiSource for a total of \$403 million (see BP plc, "BP Buys Whiting Clean Energy Power Plant in Indiana," press release (July 1, 2008) and 2008 U.S. Securities and Exchange Commission Form 20-F, p. 115). Further Exxon Mobil noted, "With new facilities under construction, we expect to increase our cogeneration capacity to more than 5 gigawatts by 2011 [Capacity is presently approximately 4.5 gigawatts.] (see Exxon Mobil Corporation, "Cogeneration," available at http://www.exxonmobil.com/corporate/energy\_climate\_ops\_cogeneration.aspx (as of October 21, 2009))."

<sup>&</sup>lt;sup>45</sup> Tesoro completed a controls modernization project at its Hawaii refinery at the end of 2008 (see Tesoro Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 30.)

low-sulfur diesel mandates, have increased operating costs. 46 Asset impairments also pushed up operating costs. 47

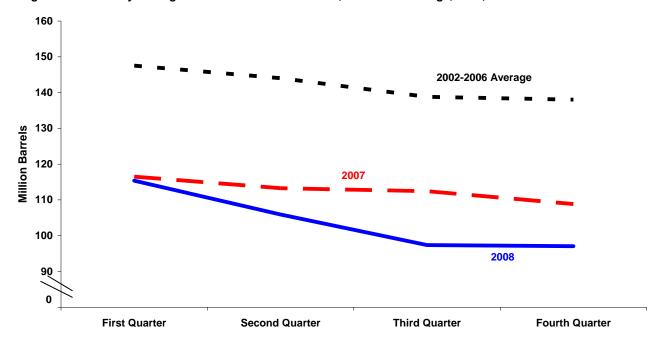


Figure 21. Quarterly Average U.S. Motor Gasoline Stocks, 2002-2006 Average, 2007, and 2008

Source: Energy Information Administration, *Petroleum Supply Monthly*, DOE/EIA-0109 (Various issues, Washington, DC), Table 51.

## **Operational Changes**

The FRS companies have been refocusing their marketing operations for the last several years. They have done so by making selective investment in some outlets<sup>48</sup> and divestiture of others.<sup>49</sup> However, three of the largest

<sup>&</sup>lt;sup>46</sup> Although EIA has no estimate of the significance of the environmental spending in 2008 for other operating costs, some companies indicated that their operating expenses attributable to environmental cost remained considerable, or were increasing. For example, ConocoPhillips reported environmental operating costs of \$1,025 million in 2007 (see ConocoPhillips, 2007 U.S. Securities and Exchange Commission Form 10-K, p. 84) and of \$957 million in 2008 with estimates for the next two years at \$1 billion each year (see ConocoPhillips, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 65). Alternatively, Exxon Mobil indicated that its environmental operating costs rose from \$2,272 million in 2007 to \$2,730 million in 2008 (see Exxon Mobil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 50). Also see an EIA study that examined the effects of environmental compliance on operating costs, which is available on EIA's web site (http://www.eia.doe.gov/emeu/perfpro/ref\_pi2/index.html).

<sup>&</sup>lt;sup>47</sup> For example, ConocoPhillips made unspecified write-downs of its refining/marketing assets (see ConocoPhillips, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 48), Tesoro recorded a \$22 million impairment when it closed 42 motor gasoline outlets and offered 20 more for sale (see Tesoro Corporation, U.S. Securities and Exchange Commission Form 10-K, pp. 38-39), and Valero recorded a \$4.1 billion write-down (see Valero Energy Corporation, U.S. Securities and Exchange Commission Form 10-K, p. 32).

<sup>&</sup>lt;sup>48</sup> For example, Valero acquired 70 convenience stores and fueling kiosks from Albertson's LLC for \$87 million, including \$4 million for inventory. The sites are located in Texas, Colorado, Arizona, and Louisiana and "... enhance ... [Valero's] existing retail network and supply chain (see Valero Energy Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 78). In a different vein, Shell has introduced hydrogen fueling capability in some of its California motor gasoline outlets (see Motiva Enterprises, "Shell Opens Los Angeles' First Combined Hydrogen and Gasoline Station," press

companies recently announced that they would be exiting motor gasoline retailing rather than merely "refocusing" their operations as had been the case. The FRS companies reduction in their direct-supplied outlets during 2008 demonstrated their lack of confidence that the recent high returns to U.S. refining/marketing operations would persist.

Table 13. U.S. Refined Product Margins and Costs per Barrel Sold and Product Sales Volume for FRS Companies, 2007-2008

|                                   | 2007         | 2008            | Percent<br>Change<br>2007 - 2008 |
|-----------------------------------|--------------|-----------------|----------------------------------|
|                                   | (2008 dollar | s per barrel)   |                                  |
| Gross Margin                      | 12.51        | 11.06           | -11.6                            |
| - Marketing Costs                 | 1.71         | 1.74            | 2.0                              |
| - Energy Costs                    | 1.97         | 2.62            | 33.0                             |
| - Other Operating Costs           | 4.06         | 5.21            | 28.4                             |
| = Net Margin                      | 4.77         | 1.48            | -69.0                            |
| Product Sales Volume <sup>a</sup> | (Thousand Ba | arrels per Day) |                                  |
| Motor Gasoline                    | 10,325       | 10,300          | -0.2                             |
| Distillate                        | 6,149        | 6,526           | 6.1                              |
| Other Products                    | 3,587        | 3,551           | -1.0                             |
| Total                             | 20,061       | 20,376          | 1.6                              |

<sup>&</sup>lt;sup>a</sup>Refined product sales include sales for resale to other FRS companies and sales of imported products.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Marketing costs rose slightly in 2008 (**Table 13**) as FRS direct-supplied<sup>51</sup> motor gasoline outlets were reduced 7 percent in 2008 (**Table 15**), continuing a long-time trend (**Figure 22**). Companies indicated that marketing costs

release (June 26, 2008)) while Motiva added E10 supply capability in its south Florida market (see Motiva Enterprises LLC, "Motiva Becomes First Major to Supply E10 to South Florida," press release (June 17, 2008)).

<sup>&</sup>lt;sup>49</sup> Tesoro closed 42 outlets and offered another 20 for sale (see Tesoro Corporation, U.S. Securities and Exchange Commission Form 10-K, pp. 38-39). Motiva sold 86 Shell-branded outlets in the Dallas/Fort Worth area (see Motiva Enterprises, "Motiva Transitions Dallas-Fort Worth Shell Branded Stations to Quik Way Retail Associates," press release (February 25, 2008)). Sunoco noted that it had divested 181 outlets during the 2006-2008 period and identified approximately 150 additional outlets in early 2009 to be divested (see Sunoco, Inc., 2008 U.S. Securities and Exchange Commission Form 10-K, p. 32).

<sup>&</sup>lt;sup>50</sup> ConocoPhillips Company, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 19; BP plc, "BP to Sell Most Company-Owned, Company-Operated Convenience Stores to Franchisees," press release (November 15, 2007); and "Exxon Plans to Sell Its Gas Stations," *The New York Times* (June 13, 2008). The article notes that Exxon Mobil already did not own about 75 percent of its branded outlets. ConocoPhillips has nearly completed its exit as of January 2009 with only another 210 outlets to divest (see ConocoPhillips, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 19). BP, too, has begun its exit following its announcement by BP selling 32 convenience stores in the Indianapolis, Indiana area (see *Indianapolis Business Journal*, "Anderson Firm to Buy 32 Indy-Area BP Stations," (September 24, 2008)) and 57 outlets in the Chicago area (see "Atlas Oil to Acquire and Supply 57 BP Locations in Chicago Suburbs," *National Petroleum News* (October 30, 2008)).

<sup>&</sup>lt;sup>51</sup> An FRS "direct-supplied" motor gasoline outlet is one that has a supply contract directly with an FRS company. Many outlets that display an FRS motor gasoline brand are not directly supplied by the FRS company whose brand the outlet displays.

increased because of competitive pressures; that is, that companies increased their spending to differentiate their petroleum products from those of their competitors.

Table 14. U.S. and Foreign Refining/Marketing<sup>a</sup> Financial Items for FRS Companies, 2007-2008

(2008 Million Dollars)

|  | 2007    | 2000    | Percent<br>Change |
|--|---------|---------|-------------------|
| Domestic Refining/Marketing Operations             | 2007    | 2008    | 2007-2008         |
| Refined Product Sales Revenue                      | 648,992 | 812,149 | 25.1              |
| Other Revenue <sup>b</sup>                         | 14,554  | 21,288  | 46.3              |
| Operating Expense <sup>b, c</sup>                  | 636,832 | ,       | 29.9              |
| Operating Income <sup>c</sup>                      | 26,714  |         | -75.7             |
| Net Income, excluding special Items                | 21,607  | ,       | -59.0             |
| Special Items                                      | 1,255   |         | -539.4            |
| Net Income   | 22,862  | 3,339   | -85.4             |
| Foreign Refining/Marketing Operations <sup>a</sup> |         |         |                   |
| Refined Product Sales Revenue                      | 304,097 | 361,538 | 18.9              |
| Other Revenue <sup>b</sup>                         | 13,422  | 15,386  | 14.6              |
| Operating Expense <sup>b, c</sup>                  | 306,560 | 361,964 | 18.1              |
| Operating Income <sup>c</sup>                      | 10,959  | 14,960  | 36.5              |
| Net Income, excluding special Items                | 8,624   | 11,329  | 31.4              |
| Special Items                                      | 773     | -229    | -129.6            |
| Net Income   | 9,398   | 11,100  | 18.1              |

<sup>&</sup>lt;sup>a</sup>In order to prevent disclosure of company-level data the International Marine business segment has been combined with Foreign Refining/Marketing for this presentation. Relative to Foreign Refining/Marketing, International Marine is about one-tenth the size and has little material effect on the overall results of Foreign Refining/Marketing.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

The number of company-operated outlets fell 9 percent while dealer outlets fell 6 percent during 2008 (**Table 15**) against an industry backdrop of a small increase in U.S. motor gasoline outlets.<sup>52</sup> The overall effect was a reduction of more than 1,500 direct-supplied FRS branded outlets during 2008 and a small decline in the FRS share of total U.S. outlets from 24 percent at year-end 2007 to 22 percent at year-end 2008. Marginal outlets normally would be the first divested, which would tend to increase average productivity of the remaining outlets,<sup>53</sup> measured by average monthly motor gasoline sales volume. As expected, dealer productivity increased 7 percent between 2007 and 2008. However, productivity of company-operated outlets fell 12 percent, which may indicate the FRS companies' strategy to exit this part of their marketing operations, regardless of its effect on peroutlet productivity.<sup>54</sup>

<sup>52</sup> According to the *National Petroleum News*, there were 161,068 outlets in 2007 and 162,350 in 2008 (M2Media360, *NPN Magazine*, 2009 market facts Overview (July/August 2009), p. 22.

<sup>&</sup>lt;sup>b</sup>Raw materials revenues are netted against total operating expense.

<sup>&</sup>lt;sup>c</sup>Excludes Special Items.

<sup>&</sup>lt;sup>53</sup> However, as some FRS companies have noted in the past, these efforts can be frustrated if productive dealers elect to change brands.

<sup>&</sup>lt;sup>54</sup> Calculations such as this can be affected by the timing of the change in the status of the outlets and of differences in the timing between years. That is, divesting a large number of outlets near year-end will tend to generate an inflated average

Table 15. Motor Gasoline Distribution and Number of Direct-Supplied Branded
Outlets for FRS Companies, 2007-2008

|                               | 2007               | 2008             | Percent<br>Change<br>2007-2008 |
|-------------------------------|--------------------|------------------|--------------------------------|
|                               | (Million           | Barrels)         |                                |
| Third-Party Volume            |                    | •                |                                |
| Wholesale                     | 1,961.4            | 2,064.9          | 5.3                            |
| Retail                        |                    |                  |                                |
| Dealer                        | 794.8              | 796.4            | 0.2                            |
| Company-Operated              | 422.6              | 338.5            | -19.9                          |
| Total Retail                  | 1,217.4            | 1,134.9          | -6.8                           |
| Direct                        | 539.9              | 504.8            | -6.5                           |
| Total Third-Party Volume      | 3,718.7            | 3,704.6          | -0.4                           |
| Intersegment Volume           | 49.8               | 54.8             | 10.2                           |
|                               | (Number of Direct- | Supplied Branded |                                |
|                               | Out                | lets)            |                                |
| Dealer Outlets                | 30,226             | 28,335           | -6.3                           |
| Company-Operated Outlets      | 7,642              | 6,937            | -9.2                           |
| Total Retail Outlets          | 37,868             | 35,272           | -6.9                           |
| Average Monthly Outlet Volume | (Thousand Gall     | ons per Month)   |                                |
| Dealers                       | 92.0               | 98.4             | 6.9                            |
| Company-Operated              | 193.6              | 170.8            | -11.8                          |
| All Direct-Supplied Outlets   | 112.5              | 112.6            | 0.1                            |

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Meanwhile, refinery capacity reported by the FRS companies increased by almost 6 percent (**Table 16**), primarily due to the addition of the joint ventures Hovensa (Hess and Petroleos de Venezuela, S.A.) and Deer Park (Shell and Petroleos Mexicanos), which more than offset the reduction in capacity from the sale of two refineries. BP spun-off its 125,600-barrels-per-day<sup>55</sup> Toledo, Ohio, refinery to the BP-Husky Refining LLC joint venture<sup>56</sup> and Valero sold its 80,000 barrels-per-day Krotz Spring, Louisiana refinery to Alon Refining.<sup>57</sup> Additionally, many of the companies made marginal expansions to their refineries, <sup>58</sup> increasing capacity in 2008.

sales volume while divesting a large number of outlets near year-beginning will tend to generate a depressed average sale volume.

<sup>&</sup>lt;sup>55</sup> All individual refinery capacities are from Energy Information Administration, "Refinery Capacity Report 2009" (June 25, 2009), Table 5, which available at

http://www.eia.doe.gov/oil\_gas/petroleum/data\_publications/refinery\_capacity\_data/refcapacity.html (as of October 20, 2009).

<sup>&</sup>lt;sup>56</sup> BP, plc, 2008 U.S. Securities and Exchange Commission Form 20-F, p. 30.

<sup>&</sup>lt;sup>57</sup> Valero Energy Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 43.

<sup>&</sup>lt;sup>58</sup> For example, Chevron's projects to process heavier and higher sulfur crude oils at its Pascagoula, Mississippi refinery were completed during 2008 (Chevron Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 24). ConocoPhillips noted that "Debottlenecking of a crude and fluid catalytic cracking unit and completion of a new sulfur plant at the Ferndale refinery (see ConocoPhillips, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 62). Marathon continued expanding its Garyville, Louisiana refinery throughout 2008 (see Marathon Oil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 59) and began expanding its Detroit, Michigan refinery during 2008 (Marathon Oil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 13). Advancement of Motiva's \$7 billion expansion of its Port Arthur, Texas refinery continued (see Motiva Enterprises LLC, "Motiva Reaches Milestone in Refinery Expansion Project," press release (November 6, 2008));

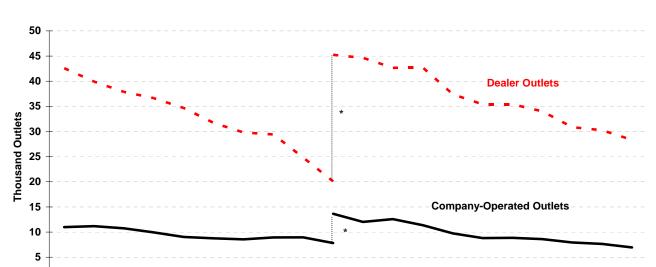


Figure 22. Company-Operated and Direct-Supplied Dealer Outlets for FRS Companies, 1989-2008

1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008

Note: Only outlets directly supplied by the FRS companies are included here.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Increased ability to process heavier and/or higher sulfur crude oil<sup>59</sup> and further environmental investments,<sup>60</sup> including those related to ethanol<sup>61</sup> and biofuel,<sup>62</sup> were the major motivations for the marginal investments. The combination of transactions and marginal upgrades resulted in a 16-percent increase in U.S. refining additions to net investment in place (**Table 16**).

For the last several years the relatively complex FRS refineries (**Table 17**) provided cost savings by taking advantage of price differences between the relatively lower-cost heavy crude oils and the relatively higher-cost

(August 7, 2008).

<sup>\*</sup>The addition of 11 companies to the group of U.S. majors in 1998, the largest single-year change in the history of the Financial Reporting System, resulted in the vertical displacement of the series in 1998.

<sup>&</sup>lt;sup>59</sup> Several companies noted such investment. For example, BP, Chevron, Exxon Mobil, and Marathon all indicated future plans for additional investment in upgrading capacity while Tesoro noted it had completed this type of investment in its Anacortes, Washington, and Hawaii refineries in 2008 (see BP plc, 2008 Annual Report on Form 20-F, p. 28; Chevron Corporation, U.S. Securities and Exchange Commission Form 10-K, p. 24; Exxon Mobil Corporation, 2008 Financial and Operating Review, p. 71; Marathon Oil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 13; and Tesoro Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, pp. 7 and 30).

<sup>&</sup>lt;sup>60</sup> Several companies indicted that they continued making investments to expand their ability to make Phase II-compliant petroleum products in the present and into the future, including BP, Chevron, ConocoPhillips, Exxon Mobil, Marathon, Sunoco, Tesoro, and Valero (see BP plc, 2008 U.S. Securities and Exchange Commission Form 20-F, p. 27; Chevron Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 24; ConocoPhillips Company, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 62; Clanton, Brett, "Exxon Mobil Plans \$1 Billion in Diesel Refining Upgrades," *Houston Chronicle* (December 15, 2008); Marathon Oil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 59; Sunoco Inc., 2008 U.S. Securities and Exchange Commission Form 10-K, p. 5; Tesoro Energy Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 6; and Valero Energy Corporation, 2007 U.S. Securities and Exchange Commission Form 10-K, p. 13).

<sup>&</sup>lt;sup>61</sup> Shell "announced a joint research and development project to convert plant sugars directly into gasoline and gasoline-blend components (see Royal Dutch Shell, plc, 2008 U.S. Securities and Exchange Commission Form 20-F, p. 44)." <sup>62</sup> BP is focusing on biofuel (see Clanton, Brett, "BP Takes a Step Toward Investing in Nonfood Biofuel," *Houston Chronicle* 

Table 16. U.S. and Foreign Refining/Marketing Investment and Refining Operating Items for FRS Companies, 2007-2008

|  | 2007         | 2008            | Percent<br>Change<br>2007-2008 |
|--|--------------|-----------------|--------------------------------|
|  | (2008 Billio | on Dollars)     |                                |
| U.S. Refining Additions to Investment in Place                     | 17.4         | 20.3            | 16.2                           |
| U.S. Marketing and Transportation Additions to Investment in Place | 3.5          | 5.6             | 61.1                           |
| Foreign Refining/Marketing Additions to Investment in Place        | 3.9          | 4.3             | 10.6                           |
|  | 24.8         | 30.2            | 21.6                           |
|  | (Thousand Ba | arrels per Day) |                                |
| U.S. Refining Capacity   | 14,101       | 14,880          | 5.5                            |
| U.S. Refinery Output   | 14,168       | 14,519          | 2.5                            |
| Foreign Refining Capacity  | 5,571        | 5,461           | -2.0                           |
| Foreign Refinery Output  | 5,008        | 4,998           | -0.2                           |
|  | (Per         | cent)           |                                |
| U.S. Refinery Utilization Rate <sup>1</sup>                        | 88.6         | 87.2            | (2)                            |
| Foreign Refinery Utilization Rate <sup>1</sup>                     | 85.3         | 84.3            | (2)                            |

<sup>&</sup>lt;sup>1</sup>Refinery utilization rate is calculated by dividing runs to stills at own refineries by the average of the year beginning and year ending crude oil distillation capacity.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Table 17. U.S. Refinery Configurations of the FRS Companies, Selected Years, 1974-2008
(Percent)

|  |      | Downstream Capacity as a Percent of Crude Distillation Capacity |      |      |      |      |      |      |      |      |      |      |      |      |      |
|--|------|---|------|------|------|------|------|------|------|------|------|------|------|------|------|
|  | 1974 | 1981  | 1993 | 1996 | 1997 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 |
| FRS Integrated Refiners <sup>a</sup>     |      |   |      |      |      |      |      |      |      |      |      |      |      |      |      |
| Coking                                   | n.c. | n.c.  | n.c. | 13.0 | 12.6 | 12.9 | 13.9 | 14.1 | 15.8 | 15.4 | 15.7 | 15.4 | 15.4 | 15.9 | 15.7 |
| Catalytic cracking                       | 27.7 | 30.4  | 36.5 | 33.8 | 35.9 | 35.8 | 35.6 | 35.2 | 33.0 | 33.4 | 33.7 | 33.7 | 33.9 | 33.4 | 33.6 |
| Catalytic reforming                      | 17.6 | 22.4  | 25.8 | 24.9 | 23.4 | 22.3 | 22.4 | 22.2 | 21.8 | 21.8 | 21.8 | 21.4 | 21.7 | 21.9 | 21.4 |
| Hydro cracking                           | 5.6  | 5.7   | 9.6  | 9.6  | 9.6  | 10.9 | 11.0 | 10.9 | 10.7 | 10.4 | 10.7 | 10.5 | 11.0 | 11.4 | 11.2 |
| Catalytic hydrotreating                  | n.c. | n.c.  | n.c. | n.c. | n.c. | n.c. | n.c. | n.c. | n.c. | n.c. | 79.5 | 82.3 | 85.8 | 88.0 | 87.3 |
| Alkylation                               | 4.8  | 5.3   | 7.7  | 6.8  | 7.5  | 7.4  | 7.4  | 7.2  | 7.1  | 7.2  | 7.3  | 7.3  | 7.5  | 7.1  | 7.3  |
| FRS Non-Integrated Refiners <sup>b</sup> |      |   |      |      |      |      |      |      |      |      |      |      |      |      |      |
| Coking                                   | n.c. | n.c.  | n.c. | 11.0 | 12.7 | 12.0 | 12.1 | 12.4 | 12.0 | 13.5 | 14.7 | 14.3 | 14.4 | 14.4 | 14.7 |
| Catalytic cracking                       | n.c. | n.c.  | n.c. | 29.8 | 34.1 | 34.0 | 35.5 | 35.5 | 36.3 | 36.7 | 38.4 | 37.2 | 37.2 | 37.1 | 37.4 |
| Catalytic reforming                      | n.c. | n.c.  | n.c. | 18.9 | 21.5 | 22.5 | 21.9 | 21.7 | 21.4 | 21.1 | 21.8 | 20.4 | 20.1 | 20.6 | 20.8 |
| Hydro cracking                           | n.c. | n.c.  | n.c. | 6.3  | 7.8  | 8.6  | 8.6  | 8.4  | 7.8  | 8.5  | 8.7  | 8.1  | 8.3  | 8.4  | 9.1  |
| Catalytic hydrotreating                  | n.c. | n.c.  | n.c. | n.c. | n.c. | n.c. | n.c. | n.c. | n.c. | n.c. | 71.4 | 73.3 | 74.3 | 74.2 | 76.2 |
| Alkylation                               | n.c. | n.c.  | n.c. | 6.0  | 6.8  | 6.0  | 6.3  | 6.3  | 6.4  | 6.4  | 6.9  | 6.6  | 6.6  | 6.6  | 6.7  |

n.c.: Information not collected.

light crude oils because the refineries can refine a wide range of crude oils. Further, revenues were increased marginally because complex refineries can produce relatively more higher-priced, light products. However, the circumstances of 2008 increased the first aspect of the advantage of refining complexity while diminishing the second.

The difference between the prices of light crude oil and heavy crude increased slightly (**Figure 23**) as the discount paid for heavy crude oil rose from \$16.30 per barrel in 2007 to \$16.65 per barrel in 2008. However, the difference

<sup>&</sup>lt;sup>2</sup>Not meaningful.

<sup>&</sup>lt;sup>a</sup>:FRS Integrated Refiners includes BP America, Chevron, ConocoPhillips, Exxon Mobil, Marathon, Shell Oil, and Total Holdings USA.

b: FRS Non-Integrated Refiners includes CITGO, Lyondell Chemical (now LyondellBasell), Motiva, Sunoco, Tesoro, and Valero.

Sources: Oil and Gas Journal, "Worldwide Refinery Report," 1974, 1981, 1993, 1996, 1997, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, and 2008.

between the price of lighter products (represented by the price of motor gasoline) and the price of heavier products (represented by the price of residual fuel oil) decreased (**Figure 24**) \$5.45 per barrel between 2007 and 2008. These changes put downward pressure on both raw materials costs and product revenues, but price increases in 2008 resulted in raw material costs rising 29 percent (**Table 12**) and product revenues increasing 25 percent (**Table 14**). However, as noted above, FRS companies continue to expand their capability to process heavy crude oil and increase production of light product.

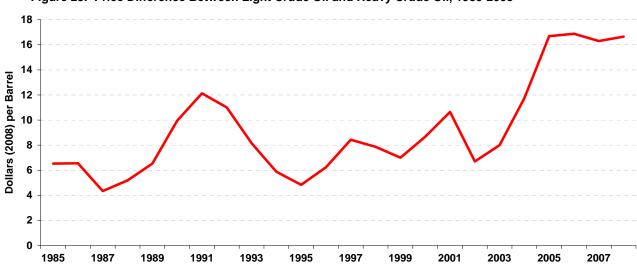


Figure 23. Price Difference Between Light Crude Oil and Heavy Crude Oil, 1985-2008

Note: Light crude oil tends to sell for a higher price per barrel than does heavy crude oil. Thus, the vertical distance of the line in the figure from the horizontal axis indicates the premium paid for light crude oil relative to heavy crude oil. The more expensive light crude oil is defined here as having an API gravity of 40.1 or greater and heavy crude oil is defined as having an API gravity of 20 or less.

Source: Energy Information Administration, *Petroleum Marketing Monthly*, DOE/EIA-0380, Tables 27 and 28 (2006 and earlier), and Tables 24 and 25 (2007, onward).

The year 2008 not only was one of the least profitable for U.S. refining/marketing operations in the 32-year history of the FRS, but it seemed all the more so by following on the heels of the three most profitable years in the history of the FRS. The primary reason for the decreased profitability of the FRS U.S. refining/marketing operations in 2008 relative to 2007 was a reduced gross refining margin (i.e., petroleum product prices increased by less than raw materials costs) and higher operating costs, both in general, and for all categories – marketing, energy costs, and "other" operating costs. The combination of these changes resulted in a 69-percent decrease in the net refining margin relative to 2007 to one of the lowest in the 32-year history of the survey. Rising costs provided incentives for FRS companies to realign their U.S. refining/marketing operations. The long-time divestiture of their motor gasoline retailing assets continued in 2008. So, too, did upgrading of refinery capacity continue in 2008, further expanding their ability to refine the lowest quality (and lowest cost) crude oils available. However, the apparent failure of these actions to prevent much higher operating costs in 2008 than in 2007 leads one to eagerly await the developments of 2009.

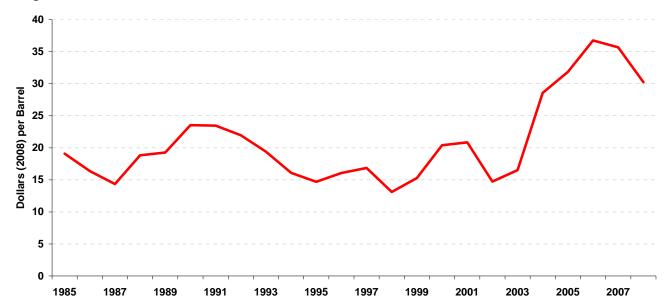


Figure 24. Resale Price Difference Between Motor Gasoline and Residual Fuel Oil, 1985-2008

Note: Motor gasoline tends to sell for a higher price per barrel than does residual fuel oil. Thus, the vertical distance of the line in the figure from the horizontal axis indicates the premium paid for motor gasolinel relative to residual fuel oil. Source: Energy Information Administration, Petroleum Marketing Monthly, DOE/EIA-0380, Table 4.

## Foreign Refining/Marketing<sup>63</sup>

In contrast to their 2008 domestic refining/marketing performance, the FRS companies reported the third-highest average profit rate for their foreign refining/marketing operations. The average profit rate of 26 percent was more than 4 percentage points higher than in 2007, 64 which was at the time the third-highest in the history of the FRS (Figure 18). Refined product and other revenue increased by more than \$59 billion relative to 2007, which exceeded the \$55-billion increase in operating expense and resulted in a \$4-billion increase (37 percent) in operating income and slightly more than a \$1.7-billion increase (18 percent) in net income (Table 14).

The FRS companies derive their foreign refining/marketing earnings from two sources: consolidated operations and unconsolidated affiliates. A fully consolidated affiliate is directly controlled by the parent corporation (although it could be owned by several companies, with the parent corporation retaining control). In addition, public financial disclosures of the parent corporation include all operating financial information about a fully consolidated affiliate (such as revenues). Conversely, the corporate parent of an unconsolidated affiliate usually owns 50 percent, or less, of the affiliate, and does not directly control the affiliate<sup>65</sup> (a joint venture, for example, is usually an unconsolidated affiliate from the perspective of at least one of the partners). Essentially, the unconsolidated affiliate is more of a property or holding of the parent corporation than a company that the parent

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<sup>&</sup>lt;sup>63</sup> For this report, the International Marine and Foreign Refining/Marketing business segments are combined to prevent disclosure of company-level data. Relative to Foreign Refining/Marketing, International Marine is about one-tenth the size and has little material effect on the overall results of Foreign Refining/Marketing.

<sup>&</sup>lt;sup>64</sup> The large number of asset sales that occurred during 2008 would tend to inflate the ROI because the 2008 sales reduced the denominator of the calculation. More specifically, net investment in place fell \$90 million between 2007 and 2008.

<sup>&</sup>lt;sup>65</sup> The actual percentage of ownership necessary to convey control of an entity is open to debate and, for some purposes, can be as little as 10 percent.

actually operates. The effect on financial operations of an unconsolidated affiliate can be seen only on the parent corporation's income statement, on which the parent company reports its proportional share of the affiliate's net income.

Historically, approximately half of the FRS consolidated foreign refinery capacity is located in Europe, 51 percent in 2008 (**Table 18**), with most of the remaining consolidated refinery capacity in Asia. The operations of the FRS companies' unconsolidated foreign refining/marketing affiliates have been mainly in Asia with Chevron the primary owner of unconsolidated FRS Asian refinery capacity.

Table 18. Regional Distribution of Foreign Refinery Capacity for FRS Companies, 2007-2008

(Percent)

|               | Consolidated | d Operations | Unconsolida | ted Affiliates |
|---------------|--------------|--------------|-------------|----------------|
|               | 2007         | 2008         | 2007        | 2008           |
| Europe        | 50.7         | 51.1         | 8.8         | 9.0            |
| Asia          | 24.7         | 24.1         | 76.5        | 76.5           |
| Latin America | 8.6          | 8.7          | 0.3         | 0.3            |
| Canada        | 13.5         | 13.6         | 0.0         | 0.0            |
| Other         | 2.4          | 2.4          | 14.4        | 14.2           |
| Grand Total   | 100.0        | 100.0        | 100.0       | 100.0          |

Note: The region denoted as "Other" includes Africa and the Middle East.

Sources: Company Annual Reports and filings of U.S. Securities and Exchange Commission Form 10-K.

The increase in net income between 2007 and 2008 in FRS foreign refining/marketing operations was due to increased income from both consolidated and unconsolidated operations (**Figure 25**). Mainly due to the decrease in North America, worldwide petroleum demand of 2008 decreased slightly relative to 2007 (**Figure 26**), yet company revenues increased substantially, in part due to higher product prices and trading gains. The companies identified some additional reasons for the increased profitability of FRS consolidated and unconsolidated foreign refining/marketing operations in public statements, including foreign currency gains, <sup>66</sup> increased refining and marketing margins, <sup>67</sup> improved refinery operations, <sup>68</sup> higher refinery utilization rates, <sup>69</sup> and refinery divestitures (**Table 16**).

#### **Consolidated Operations**

Earnings from the FRS companies' consolidated operations increased (**Figure 25**) more than \$1.6 billion (22 percent) between 2007 and 2008, providing \$9.2 billion of net income. The FRS consolidated operations

<sup>66</sup> Chevron Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, pp. FS-7 and FS-8.

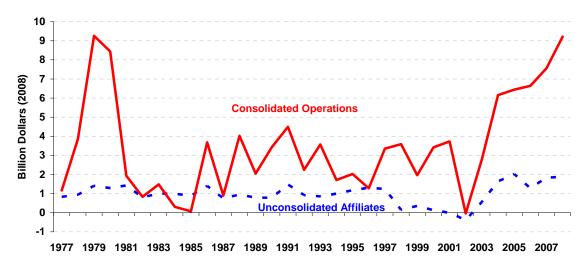
<sup>&</sup>lt;sup>67</sup> ConocoPhillips, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 48; and Exxon Mobil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 45..

<sup>&</sup>lt;sup>68</sup> Exxon Mobil Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 45.

 $<sup>^{69}</sup>$  Conoco Phillips, 2008 U.S. Securities and Exchange Commission Form 10-K, p. 48.

<sup>&</sup>lt;sup>70</sup> Chevron divested refinery capacity during 2008. Chevron sold its 31 percent interest (124,000-barrels-per-day) in the Nerefco (Netherlands) refinery in March 2007 (Chevron Corporation, 2007 U.S. Securities and Exchange Commission Form 10-K, p. 25). April 2, 2008 (Watkins, Eric, "Petrobras buys Into, Will Upgrade Nishihara Refinery," *Oil and Gas Journal* (April 2, 2008)).

Figure 25. Foreign Refining/Marketing Net Income<sup>a</sup> from Consolidated Operations and Unconsolidated Affiliates of FRS Companies, 1977-2008



<sup>a</sup>The International Marine business segment has been combined with Foreign Refining/Marketing for the years 2003 - 2007 in order to prevent disclosure of company-level data. Relative to Foreign Refining/Marketing, International Marine is about one-tenth the size and has little material effect on the overall results of Foreign Refining/Marketing.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

generated higher earnings by selectively upgrading (or expanding the number of) marketing outlets<sup>71</sup> and refinery capacity,<sup>72</sup> while divesting non-core assets, particularly retail assets.<sup>73</sup>

Higher earnings from consolidated FRS foreign refining/marketing operations occurred within an industry environment of higher gross refining margins and essentially unchanged (**Figure 26**) (0.8 percent lower) European petroleum demand. Further, the average European refining margin (represented by the Rotterdam/Brent reforming/cracking netback minus the West Texas Intermediate spot price) over all of 2008 was \$4.16 per barrel higher than the average margin for 2007 (**Figure 27**).

## **Unconsolidated Operations**

During 2008, the FRS companies' unconsolidated affiliates generated \$1.9 billion of net income, which was 3 percent higher than 2007. Higher earnings occurred despite essentially unchanged product demand. Consumption of petroleum products in Asia (comprising Asian Developing Countries, which grew 1 percent and Australia, Japan, and New Zealand, which collectively declined by 3 percent) scantly increased between 2007 and 2008 (**Figure 26**) by 0.2 percent.

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<sup>&</sup>lt;sup>71</sup>Exxon Mobil uses "... an integrated approach when developing new business opportunities, an example of which is our refining, petrochemical, and fuels marketing venture in Fujian, China ... (Exxon Mobil Corporation, 2008 Financial & Operating Review, p. 75)."

<sup>&</sup>lt;sup>72</sup> Chevron Corporation, 2008 Supplement to the Annual Report, p. 46; ConocoPhillips, 2008 Fact Book, p. 47; and Exxon Mobil Corporation, 2008 Financial and Operating Review, p. 75.

<sup>&</sup>lt;sup>73</sup> "During 2008, ConocoPhillips sold all fueling stations in Norway, Sweden and Denmark to Statoil (ConocoPhillips, 2008 *Fact Book*, p. 48)."

Africa .... **2008** Middle East ..... **11** 2007 Latin America ..... 2003 Australia, Japan, & New Zealand ..... **Asian Developing Countries FSU & Eastern Europe** ..... **OECD Europe North America** 0 5 10 15 20 25

Million Barrels per Day

Figure 26. Petroleum Consumption by Region, 2003, 2007, and 2008

Note: OECD stands for the Organization for Economic Cooperation and Development. Source: BP plc, BP Statistical Review of World Energy (June 2009), p. 11.

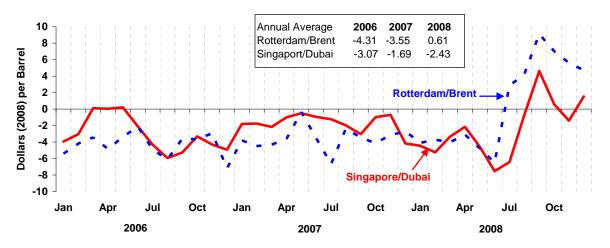


Figure 27. Foreign Gross Refining Margins, 2006-2008

<sup>a</sup>Gross refining margin is defined as netback crude oil price less spot crude oil price. The netback price is calculated by multiplying the spot price of each refined product by the percentage share in the yield of a barrel of crude oil. Transport and out-of-pocket refining costs are then subtracted to arrive at netback price.

Note: The gross refining margin for Dubai crude oil refined in Singapore is used a proxy for Asia/Pacific gross refining margins. Similarly, the gross refining margin for Brent crude oil refined in Rotterdam is used as a proxy for European gross refining margins.

Sources: Energy Intelligence Group, Oil Market Intelligence 2006: January 2007 and July 2006, p. 12; 2007: January 2008 and July 2007, p. 12; and 2008: January 2009, December 2008, and July 2008, p. 12.

Industry-wide Asian refining margins of 2008 were lower than those of 2007 through July and then were consistently higher for the balance of the year (**Figure 27**) (except in November). The result of these two trends was a small decline in the 2008 average annual gross refining margin for Asia (represented by the Singapore/Dubai topping/reforming netback minus the West Texas Intermediate spot price) compared to that of 2007.

Despite these industry conditions the FRS earnings from their unconsolidated foreign refining/marketing operations reached a new all-time high, exceeding the previous high of 2007 by \$45 million. Company public disclosures included some reasons for the higher earnings generated by the Asian (and other unconsolidated) operations of the FRS companies, which included trading and foreign exchange gains. Additionally, lower feedstock costs during the second half of the year contributed to higher refining margins. Cost-cutting efforts included divesting refinery capacity and refocusing marketing operations.

FRS companies' foreign refining/marketing earnings increased substantially despite essentially unchanged worldwide petroleum product consumption (-0.4 percent). Trading gains, foreign currency effects, and higher industry gross refining margins in Europe contributed to increased profitability in 2008 relative to 2007. However, present trading and foreign exchange gains hold no promise of similar future gains. Thus, longer-term strategies such as enhancement of operations<sup>76</sup> and cost-cutting measures, such as increasing cogeneration capacity,<sup>77</sup> likely will continue to occupy prominent positions in the companies' ongoing strategic actions in the future.

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<sup>77</sup> Exxon Mobil Corporation, "Exxon Mobil Increases Global Cogeneration Capacity," press release (March 23, 2009).

<sup>&</sup>lt;sup>74</sup> Chevron Corporation, 2008 U.S. Securities and Exchange Commission Form 10-K, pp. FS-7 and FS-8.

<sup>&</sup>lt;sup>75</sup> Exxon Mobil sold its interest in the 110,000-barrels-per-day Nishihara, Japan refinery on Okinawa to Petrobras, S.A. (see Watkins, Eric, "Petrobras Buys Info, Will Upgrade Nishihara Refinery," *Oil and Gas Journal* (April 2, 2008)). Chevron sold its fuels marketing businesses in Nigeria and other parts of western Africa, including its 3 percent ownership in the 63,990 barrels-per-day Abidjan, Ivory Coast refinery and its 8 percent ownership in the 37,000 barrels-per-day Cape Limboh, Cameroon refinery, during 2008 (see Chevron Corporation, "Chevron Sells Fuels Marketing Business in Nigeria," press release (September 19, 2008) and "Chevron Sells Fuels Marketing Businesses in Western Africa," press release (September 22, 2008)).

<sup>&</sup>lt;sup>76</sup> For example, Exxon Mobil's strategy for improving its refining margins and its operating efficiency focused on enhancing its refinery capacity, reducing its raw materials costs, maximizing the value generated by its product offerings; improving energy efficiency; and operating at cost-effective operational scales. Exxon Mobil is also increasing the low-sulfur diesel productive capacity. (see Exxon Mobil Corporation, *2008 Financial and Operating Review*, pp. 75-77).

# **About the Financial Reporting System Companies**

## Changes in the Financial Reporting System Companies for the 2008 Reporting Year

For the 2008 reporting year, 27 major energy companies (**Table 19**) reported their financial and operating data to the Energy Information Administration's (EIA) Financial Reporting System (FRS) on Form EIA-28. The number of companies (referred to as the FRS companies in this report) increased by two from 2007 with the addition of Hovensa and the recently created WRB Refining LLC.

| Alenco                         | Hovensa                          |
|--------------------------------|----------------------------------|
| Anadarko Petroleum Corporation | Lyondell Chemical Corporation    |
| Apache Corporation             | Marathon Oil Corporation         |
| BP America, Inc.               | Motiva Enterprises, L.L.C.       |
| Chesapeake Energy Corporation  | Occidental Petroleum Corporation |
|                                |                                  |

Chevron Corporation Shell Oil Company CITGO Petroleum Corporation Sunoco, Inc.

Table 19. The FRS Companies in 2008

ConocoPhillips Tesoro Petroleum Corporation
Devon Energy Corporation The Williams Companies, Inc.
EI Paso Corporation Total Holdings USA, Inc.
EOG Resources, Inc. Valero Energy Corp.
Equitable Resources, Inc. WRB Refining LLC
Exxon Mobil Corporation XTO Energy, Inc.

**Hess Corporation** 

Note: See "Historical Respondent Company List" on the Energy Finance page for the list of FRS respondents from 1974 forward. Five of the FRS companies are owned by foreign companies: Alenco -- owned by Encana; BP America—owned by BP plc; CITGO -- owned by Petroleos de Venezuela, S.A.; Shell Oil—owned by Royal Dutch Shell plc.; and Total Holdings USA—owned by Total S.A.

Hovensa, a refinery joint venture between Hess Corporation and Petroleos de Venezuela, S.A. (PdVSA, the state oil company of Venezuela) is a 500,000 barrels-per-day refinery on the island St. Croix in the U.S. Virgin Islands. The joint venture began in 1998.<sup>78</sup>

WRB Refining LLC, a 50/50 downstream joint venture between ConocoPhillips and EnCana Corporation, the parent company of the FRS respondent Alenco. Established in 2007, ConocoPhillips contributed its 306,000 barrels-per-day Wood River, Illinois, and 146,000 barrels-per-day Borger, Texas, refineries to the joint venture. EnCana contributed the heavy oil production operations associated with the related upstream the joint venture.<sup>79</sup>

Additionally, Shell Oil Company consolidated the Deer Park refinery joint venture between Shell Oil and Petroleos Mexicanos (Pemex, the state oil company of Mexico) for FRS reporting, but Deer Park was not added as a separate respondent company.

Although the composition of the FRS group of companies changes over time, the changes usually are incremental, as evident from the above discussion. A company is added to the survey when, through growth or acquisition, it meets the criteria classifying it as a major energy company. Typically, no more than two companies are added to

<sup>&</sup>lt;sup>78</sup> Additional information is available at Hovensa's web site, http://www.hovensa.com/index.html, and its "Who We Are" page (http://www.hovensa.com/who.html) (both web addresses as of October 27, 2009).

<sup>&</sup>lt;sup>79</sup> ConocoPhillips, "ConocoPhillips and EnCana Complete Transaction," news release (January 3, 2007); and "ConocoPhillips and EnCana to Create Integrated North American Heavy Oil Business," news release (October 5, 2006).

the survey in any given year. The new companies usually are relatively small compared to the existing FRS group, so the effect on the aggregate totals is marginal. The year 1998 was an exception. Because of a change in the FRS criteria, 11 companies were added to the FRS group. Companies rarely exit unless through merger, in which case the assets of the exiting company are absorbed into the surviving company. Thus, despite occasional year-to-year changes in the FRS group composition, comparisons are still meaningful and informative.

### The FRS Companies' Importance in the U.S. Economy

The FRS companies occupy a significant position in the U.S.<sup>80</sup> economy. In 2008, operating revenues of the FRS companies totaled \$1.818 trillion, which is equal to 17 percent of the \$10.688 trillion in revenues of the Fortune 500 corporations.<sup>81,82</sup>

The reporting companies engage in a wide range of business activities, but their most important activities are in the energy sector. They derived about 95 percent, or \$1,982 billion, of allocated operating revenues <sup>83</sup> from energy lines of business and derived nearly all of these revenues from their core petroleum operations (**Figure 28**). A majority of these companies are multinational, with 39 percent of the majors' net investment located abroad. Worldwide petroleum and natural gas market developments are of primary importance to these companies' financial performance.

In 2008 the FRS companies accounted for 41 percent of total U.S. crude oil and natural gas liquids (NGL) production, <sup>84</sup> 43 percent of natural gas production, 77 percent of U.S. refining capacity, and 0.2 percent of U.S. electricity net generation (**Figure 29**). During 2007, these companies devoted about 83 percent of their assets and 85 percent of new investments to sustaining various aspects of petroleum production, processing, transportation, and marketing.

Energy production, other than petroleum, has been a relatively small but growing part of the FRS companies' operations since 1994. During 2008, the combined operating revenues of the downstream natural gas, electricity, and other energy operations<sup>85</sup> of the FRS companies totaled \$354 billion, or 17 percent of allocated revenues. An FRS respondent divested its electricity generation capacity, resulting in a decline in the FRS share of U.S. electricity generation capacity from 0.5 percent in 2007 to 0.2 percent in 2008, leaving electricity trading activity as the primary FRS involvement in electricity.

Non-energy businesses, mainly chemicals, accounted for 5 percent, or \$112 billion, of the FRS companies' allocated revenues in 2008. During the 1980s, the FRS companies were major producers of domestic uranium. However, FRS domestic production of uranium oxide last occurred in 1991.

<sup>85</sup> Other energy operations include coal, nuclear, and non-conventional fuels.

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<sup>&</sup>lt;sup>80</sup> For the purposes of this report, the term "United States" includes the 50 states, the District of Columbia, Puerto Rico, and the U.S. Virgin Islands.

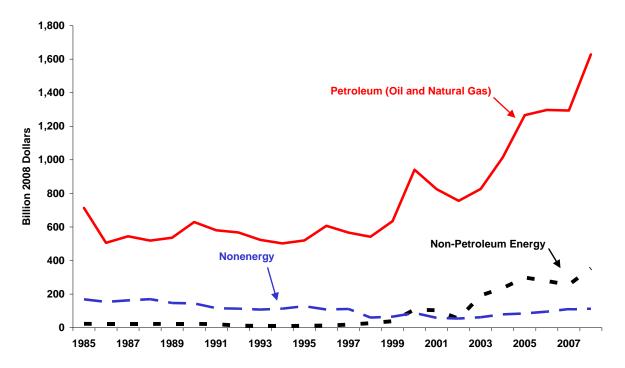
<sup>&</sup>lt;sup>81</sup> Unless otherwise indicated, all dollar values and percentage changes in this report are in constant 2008 dollars, adjusted using the gross domestic product implicit price deflator.

<sup>&</sup>lt;sup>82</sup> The Fortune 500 is a list of the 500 largest U.S. corporations, ranked by revenues, published annually by *Fortune* magazine (http://money.cnn.com/magazines/fortune/fortune500/2009/full\_list/ [as of October 27, 2009]).

<sup>&</sup>lt;sup>83</sup> The sum of allocated operating revenue (\$2,094 billion) exceeds corporate operating revenue (\$1,818 billion) because allocated revenues include revenues from sales within the company and between different lines of business, in addition to the revenue from sales by the company to third parties (i.e., those outside the company). However, revenues from intersegment sales are eliminated in calculating corporate operating revenue, which includes only sales by the company to third parties.

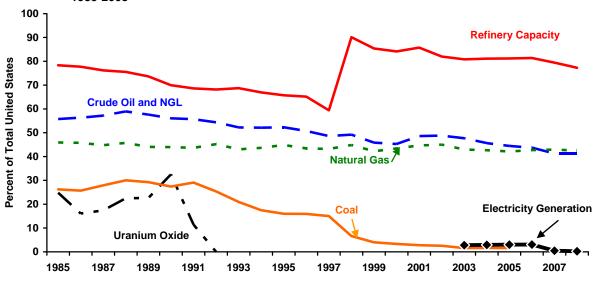
<sup>&</sup>lt;sup>84</sup> Note that U.S. totals include royalty production, while the FRS companies' production levels do not. Thus, these calculations understate the FRS companies' share of crude oil and NGL production and natural gas production.

Figure 28. Operating Revenues by Line of Business for FRS Companies, 1985-2008



Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Figure 29. Shares of U.S. Energy Production<sup>a</sup> and Refinery Capacity for FRS Companies, 1985-2008



<sup>&</sup>lt;sup>a</sup>Oil and natural gas production for the FRS companies includes only the production that is owned by the FRS companies; it does not include any interests not owned by the FRS companies (e.g., royalty interests owned by others). Total production for the United States includes the interests of all owners.

Note: The FRS companies last produced uranium in 1991 and coal production data was last collected in 2005. Sources: Table B1; Total industry uranium oxide production is from Energy Information Administration, *Uranium Industry Annual 1992*, DOE/EIA-0478(92) (Washington, DC, October 1993).

#### About Performance Profiles

The Energy Information Administration (EIA)'s *Performance Profiles of Major Energy Producers* is a comprehensive annual financial review and analysis of the domestic and worldwide activities and operations of the major U.S.-based energy-producing companies. *Performance Profiles* primarily examines companies' operations on a consolidated corporate level, by individual lines of business, by major functions within each line of business, and by geographic regions. The review focuses on annual aggregate changes in profits, cash flow, and investment in the United States and international energy industry resulting from major energy companies' current operations. *Performance Profiles* also explores changes in the majors' exploration and development expenditures and their success in finding and developing oil and natural gas reserves. The analysis in this report is based on detailed financial and operating data submitted each year to the EIA on Form EIA-28, the Financial Reporting System (FRS). The FRS companies derive the bulk of their revenues and income from petroleum operations, which includes natural gas production. EIA supplements the FRS data with additional information from the companies' annual reports and press releases, disclosures to the U.S. Securities and Exchange Commission, news reports and articles, and complementary energy industry data.

Lines of Business. The FRS collects financial and operating information for the combined corporate entity and by lines of business within the company. The lines of business consist of petroleum, downstream natural gas (including natural gas liquid processing and natural gas pipelines), electric power, nonenergy, and other energy (including coal, nuclear, renewable fuels, and nonconventional fuels). The petroleum line of business is further segmented into production (including oil and natural gas exploration, development, and production), refining/marketing, crude and petroleum product pipelines (for domestic petroleum), and international marine transport (for foreign petroleum).

**Authorities.** The information in *Performance Profiles* responds to the requirements of the FRS, found in Public Law (P.L.) 95-91, the Department of Energy Organization Act of 1977. The EIA is required to submit an annual data and analysis report on the FRS information to the Congress. The EIA considers the U.S.-based energy companies that respond to FRS Form EIA-28 to be U.S. majors. Per the requirements of P.L. 95-91, the EIA Administrator designates major energy-producing companies, selecting them from publicly available data, as respondents to the FRS. Currently, the EIA Administrator uses the following selection criteria: U.S.-based publicly owned companies or U.S.-based subsidiaries of publicly owned foreign companies that have at least 1 percent of either production or reserves of oil (crude oil and natural gas liquids) or natural gas in the United States, or 1 percent of either refining capacity or petroleum product sales in the United States.

**Uniqueness.** Because the EIA collects Form EIA-28 data on a uniform, segmented basis, the comparability of information across energy lines of business is unique to the FRS. For example, the FRS enables comparison of petroleum activities of the major U.S. energy companies (and financial returns attributable to these activities) to activities in other lines of energy business (e.g., coal and alternative energy, downstream natural gas, and electric power) or nonenergy areas (such as chemicals). Similarly, the FRS enables comparison of financial returns and operating results from domestic activities to results from foreign activities and operations. FRS respondents are also required to report upstream expenditures and data on reserves and production by specified world regions. This information often is not available in company annual reports.

**Related EIA Reports.** Other energy financial analysis reports are listed at

http://www.eia.doe.gov/emeu/finance/pubs.html. Previously, *Performance Profiles* included a separate chapter on foreign investment trends and transactions in U.S. energy resources, assets, and companies. However, EIA now publishes this report, *Foreign Direct Investment in U.S. Energy*, separately. The report assesses the degree of foreign ownership of energy assets in the United States, as required under Section 657, Subpart 8, of P.L. 95-91. This act requires an annual report to Congress that presents "a summary of activities in the United States by companies which are foreign owned or controlled and which own or control United States energy sources and supplies."

**Additional Information.** Also, see *About the FRS Survey* for information concerning the format of Form EIA-28, important financial reporting concepts and accounting principles, and other information about the FRS. For a glossary of terms and definitions used in this report, see http://www.eia.doe.gov/emeu/perfpro/glossary.html. The FRS web site (http://www.eia.doe.gov/emeu/finance) provides information about P.L. 95-91 and Form EIA-28 and access to other related financial information.

**Data File Information.** Historical FRS data are available from EIA's File Transfer Protocol (FTP) site. These data, which cover the years 1977 through 2008, are published in EIA's annual editions of *Performance Profiles of Major Energy Producers*. The two types of data are 1) aggregate data from the FRS survey form and 2) multiyear tables (formerly known as Appendix B of *Performance Profiles of Major Energy Producers*). FRS 1977–2008 data files can be downloaded from the EIA FTP site by accessing the EIA energy finance page at http://www.eia.doe.gov/emeu/finance/index.html. For further assistance, please contact the National Energy Information Center by telephone at 202-586-8800, by fax at 202-586-0727, by TTY at 202-586-1181, or by e-mail at infoctr@eia.doe.gov. For further information on FRS data, please contact Richard Yan by telephone at 202-586-1347, by fax at 202-586-9753, or by e-mail at richard.yan@eia.doe.gov.

# About the Financial Reporting System (FRS) Survey

**Authorities.** The Financial Reporting System (FRS) was established in 1977 under Section 205 (h) of the Department of Energy Organization Act (Public Law [P.L.] 91-95). This statute requires the Energy Information Administration (EIA) to "identify and designate major energy-producing companies" and to develop and implement a data reporting program for energy financial and operating information from these companies.

**Financial and Operating Information.** The FRS is designed to permit review of the functional performance of the major U.S. energy-producing companies in total, as well as by specific functions and geographic areas of operation. The financial reporting schedules obtain data on revenues, costs, and profits, thereby indicating financial flows and performance characteristics. In addition, Form EIA-28 collects balance sheet data (e.g., accumulated property, plant, and equipment), along with data on new investment in these accounts. To complement the financial data, the FRS includes a series of statistical schedules to trace physical activity patterns and to evaluate several physical and financial relationships.

**Confidentiality.** The EIA collects the information in accordance with the confidential information protection provisions of Title 5, Subtitle A, P.L. 107-347 and other applicable Federal laws and uses it for statistical purposes only. EIA keeps survey responses confidential and does not disclose the responses in identifiable form to anyone other than employees or agents without consent of the company. However, the EIA selects names of the companies based on publicly available information, which is not confidential and is publicly released.

**Uniform Basis.** The legislation establishing the FRS requires the reporting of individual company financial and operating data to be on a "uniform and standardized basis" so that the data can be aggregated and comparisons can be made across companies and groups of companies. The data permit the EIA to do the following:

- Develop a "statistically accurate profile of each line of commerce in the energy industry in the United States"
- Evaluate "company revenues, profits, cash flow, and investments in total"
- Analyze "the competitive structure of sectors and functional groupings within the energy industry"
- Segregate and describe company financial and operating data "by energy source and geographic area"
- Determine the costs associated with segmental energy functions such as "exploration, development, production, processing, transportation, and marketing"

**Accounting Information.** The legislation also required the EIA to consult with the U.S. Securities and Exchange Commission in an effort to be consistent with other Federal financial accounting practices. Accordingly, the FRS reporting form (Form EIA-28) necessarily incorporates a number of specific energy financial accounting principles and conventions. More information is available in the survey form's filing instructions (see below).

**Form EIA-28.** The reporting companies submit annual data to EIA on Form EIA-28. The FRS Form EIA-28 is available in Portable Document Format (PDF) file (www.eia.doe.gov/emeu/perfpro/form/eia28\_2008.pdf) and as an Excel spreadsheet (ftp.eia.doe.gov/pub/energy.overview/frs/eia28\_2008.xls). The 39-page form comprises 22 schedules. In addition, those companies that publicly disclose Financial Accounting Standard (FAS) 69 supplementary oil and gas information for the total of their equity investments' upstream expenditures, drilling activities, reserves, and production, are required to report this information on a subset of Form EIA-28 by the geographical regions of Schedules 5211, 5241, and 5246. The equity affiliate reporting form, Form EIA-28EA (in PDF, 470 KB) comprises four schedules and is 10 pages long.

The survey form's filing instructions are available for viewing as a PDF file at: www.eia.doe.gov/emeu/perfpro/form/eia28\_instructions\_2008.pdf. FRS survey data are available in Excel spreadsheets for viewing online or downloading to a personal computer.

#### Following is a breakdown of the form by schedule:

#### \*Consolidated Company Operations\*

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Schedule 5100 - Classification Information
```

Schedule 5110 - Consolidating Statement of Income

Schedule 5111 - Research & Development Funding & Expenditures

Schedule 5112 - Analysis of Income Taxes

Schedule 5120 - Selected Consolidated Data (Balance Sheet)

Schedule 5131 - Consolidated Statement of Cash Flows

Schedule 5150 - Eliminations in Consolidation

#### \*Petroleum Operations\*

Schedule 5210 - Statement of Income

Schedule 5211 - Refining, Exploration & Production Operations

Schedule 5212 - Purchases & Sales of Raw Materials & Refined Products

Schedule 5241 - Exploration, Development, & Production Statistics

Schedule 5242 - Refining Statistics

Schedule 5245 - Sources & Dispositions of Crude & NGL's

Schedule 5246 - Proved Petroleum Reserves

Schedule 5250 - Eliminations in Consolidation

#### \*Downstream Natural Gas Operations\*

Schedule 5710 - Statement of Income

Schedule 5711 - General Operating Expense Detail

Schedule 5712 - Purchases & Sales of Natural Gas and NGLs

Schedule 5741 - Output Statistics

#### \*Electric Power Operations\*

Schedule 5810 - Statement of Income

Schedule 5811 - General Operating Expense Detail

Schedule 5812 - Purchases & Sales of Fuels and Electric Power

Schedule 5841 - Capacity & Output Statistics

#### **Overview of 2008 Petroleum and Natural Gas Markets**

- Crude oil, natural gas, and petroleum products prices all rose to record highs in the summer of 2008, before falling significantly by the end of 2008. On an average annual basis, crude oil prices increased 35 percent from 2007 (in constant 2008 dollars). Natural gas wellhead prices increased 24 percent to \$8.07 per thousand cubic feet (mcf) in 2008. The prices of each of the major petroleum products rose to record highs, with gasoline increasing 16 percent.
- World oil demand decreased 0.5 million barrels per day (mmbd) to 85.5 mmbd (Table 20), the first decline since 1983.
- Worldwide reserve additions replaced 90 percent of oil production in 2008. The
  U.S. reserve replacement rate in 2008, however, was only 18 percent for oil,
  largely due to the decline in oil prices at the end of the year and the Securities
  and Exchange Commission rule requiring the use of year-end prices for
  determining reserves.
- U.S. petroleum product demand dropped 5.7 percent in 2008 to 19.5 mmbd (Table 21), the largest percentage decline since 1981.
- U.S. natural gas demand increased 0.7 percent in 2008 to 23.2 trillion cubic feet, while domestic natural gas production increased 7.7 percent, the largest increase in 25 years. U.S. natural gas reserves increased to their highest level since the Energy Information Administration (EIA) began reporting them in 1977.

The market overview section provides a brief review of prices, demand, and supply for petroleum and natural gas markets to give an indication of the general market conditions in which Financial Reporting System (FRS) companies operated in 2008.

The FRS companies' financial results for 2008 were driven primarily by record high prices for crude oil, petroleum products, and natural gas, tempered somewhat by lower consumption of petroleum, particularly in the United States which experienced its largest percentage decline since 1981. Crude oil prices (imported refiner acquisition cost) increased 35 percent from 2007, reaching an all-time high of \$92.77 per barrel while shattering the previous record set in 1981. Natural gas wellhead prices increased 24 percent to \$8.07 per mcf in 2008, edging above the previous record from 2005. Since 1998, crude oil prices have increased more than six times and natural gas prices over three times. Crude oil's rapid price increases have steadily widened the gap between crude oil and natural gas prices on a million-British-thermal-unit basis over the 2006-2008 period, compared to relatively narrow gaps for most of the decade before that (**Figure 30**).

Annual average prices, however, do not tell the whole story of price movements in 2008. Oil and natural gas prices increased significantly in the first half of 2008 but then fell even more substantially in the second half of the year. In contrast to the large increases in the annual average prices in 2008, oil and natural gas prices dropped 58 percent and 17 percent, respectively, in December 2008 compared to December 2007. This decline in year-end

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<sup>&</sup>lt;sup>86</sup> Unless otherwise indicated, all dollar values and percentage changes in this report are based in constant 2008 dollars, adjusted using the gross domestic product implicit price deflator.

<sup>&</sup>lt;sup>87</sup> Energy Information Administration, *Monthly Energy Review*, DOE/EIA-0035 (2009/10) (Washington, DC, September 2009), Table 9.1.

<sup>&</sup>lt;sup>88</sup> Energy Information Administration, *Monthly Energy Review*, DOE-EIA-0035 (2009/10) (Washington, DC, September 2009), Table 9.11.

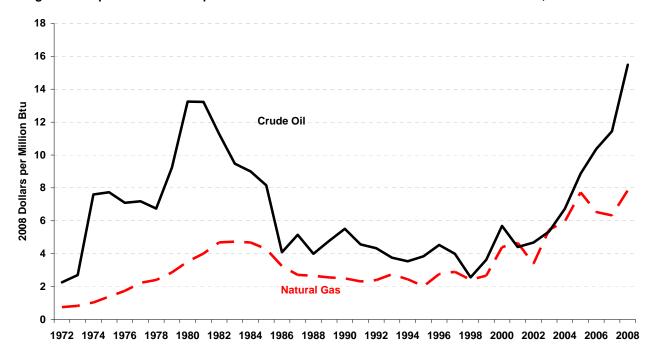


Figure 30. Imported Refiner Acquisition Cost of Crude Oil and Natural Gas Wellhead Prices, 1972-2008

Source: Crude Oil Price: Energy Information Administration, *Monthly Energy Review*, DOE-EIA-0035 (2009/09) (Washington, DC, September 2009), Table 9.1; Natural Gas Price: Energy Information Administration, *Monthly Energy Review*, DOE/EIA-0035 (2009/09) (Washington, DC, September 2009), Table 9.11; Heat Content Factors: Energy Information Administration, *Monthly Energy Review*, DOE/EIA-0035 (2009/09) (Washington, DC, September 2009), Tables A2 and A4.

prices caused the reported value of companies' reserves and other assets for 2008 to decline from 2007, as the valuation is based on prices prevailing at the end of the year.

Gasoline, distillate, and jet fuel prices increased 16 percent, 33 percent, and 36 percent, respectively, in 2008, marking two successive years of the highest prices since EIA began reporting product prices in 1978 (**Figure 31**). Distillate and jet fuel prices remained tightly bunched, each increasing to about \$3 per gallon in 2008. But gasoline's smaller price increase left it about 40 cents per gallon lower than the other two fuels, the largest gap on record. Prior to 2005, gasoline prices had exceeded distillate every year since 1978 and jet fuel every year but one. By comparison, crude oil prices increased 35 percent.

World oil demand decreased 0.5 mmbd (0.6 percent) from the 2007 level to 85.5 mmbd in 2008 (**Table 20**). Demand growth had slowed considerably since the large increase in 2004 (**Figure 32**), but this was the first decline in world demand since 1983. Supply, which includes the production of crude oil, natural gas liquids (NGLs) and other liquids, and refinery processing gain, increased 1.0 mmbd (1.2 percent) in 2008 to 85.4 mmbd, falling just short of demand. Consequently, the gap between demand and supply in 2008 declined, leading to a decrease in petroleum inventories of 0.1 mmbd in 2008 that was much smaller than in 2007. Worldwide reserve additions replaced 90 percent of crude oil and NGL production in 2008. The reserve replacement rate for non-Organization of the Petroleum Exporting Countries was also 90 percent.

Petroleum product demand (represented by petroleum product supplied) in the United States dropped 5.7 percent in 2008 to 19.5 mmbd (**Table 21**). This was the largest percentage decline since 1981 and follows 2 years of much smaller declines in U.S. petroleum demand. Consumption of all major petroleum products (gasoline, distillate fuel, jet fuel, and residual fuel) in 2008 declined, from 3.2 percent (297 mmbd) for gasoline up to 14.0 percent (101 mmbd) for residual fuel consumption (**Figure 33**).

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<sup>&</sup>lt;sup>89</sup> Calculated from reserves and production data in BP plc, BP Statistical Review of World Energy (June 2009), pp. 6, 8.

**Distillate** Jet Fuel Gasoline 2008 Cents per Gallon 

Figure 31. Refiner Prices of Petroleum Products for Resale, 1978-2008

Source: Energy Information Administration, Refiner Petroleum Product Prices by Sales Type, available on the Internet at http://tonto.eia.doe.gov/dnav/pet/xls/pet\_pri\_refoth\_dcu\_nus\_a.xls (as of October 19, 2009).

| Table 20. World Petroleum Balance, 2 (Million Barrels per Day) | 007-2008 | 3       |         |      |      |      |
|--|----------|---------|---------|------|------|------|
|  |          | Quarter | ly 2008 |      | Anr  | nual |
|  |          |         |         |      |      |      |
| Income Statement Items   | Q1       | Q2      | Q3      | Q4   | 2007 | 2008 |
| Demand   | 86.5     | 85.9    | 85.2    | 84.3 | 85.9 | 85.5 |
| Supply   | 85.8     | 85.6    | 85.3    | 84.9 | 84.4 | 85.4 |
| Supply from Inventories  | 0.7      | 0.3     | -0.1    | -0.7 | 1.5  | 0.1  |

Note: Supply from Inventories includes statistical discrepancy.

Source: Energy Information Administration, International Petroleum Monthly (September 2009), Table 2.1.

Domestic crude oil production fell 114,000 barrels per day (2.2 percent) in 2008 from 2007, while NGL production held nearly constant. Net imports of petroleum decreased by 922,000 barrels per day (7.7 percent) in

2008. The excess of petroleum product supply over demand led to an injection of 195,000 barrels per day into petroleum product inventories.

Crude oil and NGL reserve additions in the United States in 2008 fell short of production with a combined reserve replacement rate of 18 percent. 90 This happened largely due to the decline in oil prices at the end of the year and

<sup>&</sup>lt;sup>90</sup> Reserve additions include revisions and adjustments, net sales and acquisitions, and total discoveries. Energy Information Administration, *Advance Summary: U.S. Crude Oil, Natural Gas, and Natural Gas Liquids Reserves 2008 Annual Report* (October 2009), Table 3.

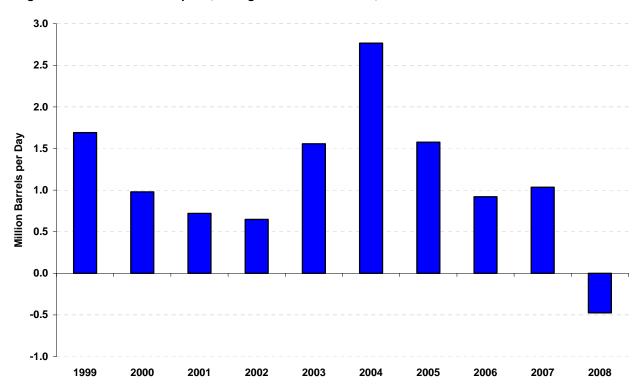


Figure 32. World Oil Consumption, Change from Previous Year, 1999-2008

Source: Energy Information Administration, *International Petroleum Monthly*, September 2009, Table 4.6, available on the Internet at http://www.eia.doe.gov/ipm/ (as of October 19, 2009).

Table 21. U.S. Petroleum Balance, 2007-2008

(Million Barrels per Day)

|                         |      | Quarter | Annual |      |      |      |
|-------------------------|------|---------|--------|------|------|------|
|                         |      |         |        |      |      |      |
| Income Statement Items  | Q1   | Q2      | Q3     | Q4   | 2007 | 2008 |
| Demand                  | 20.0 | 19.8    | 18.9   | 19.3 | 20.7 | 19.5 |
| Crude Oil Production    | 5.1  | 5.1     | 4.7    | 4.9  | 5.1  | 5.0  |
| NGL Production          | 1.8  | 1.9     | 1.7    | 1.7  | 1.8  | 1.8  |
| Other Inputs            | 1.8  | 1.8     | 1.9    | 1.9  | 1.6  | 1.8  |
| Net Imports             | 11.2 | 11.3    | 10.8   | 11.2 | 12.0 | 11.1 |
| Supply from Inventories | 0.1  | -0.3    | -0.2   | -0.4 | 0.1  | -0.2 |

Note: Other Inputs includes adjustments and refinery processing gain.

Source: Calculated from Energy Information Administration, *Monthly Energy Review*, DOE-EIA-0035 (2009/10) (Washington, DC, September 2009), Tables 3.1 and 3.2.

the Securities and Exchange Commission rule currently in place requiring the use of year-end prices for determining reserves. Under rules that will take effect in 2010, an average of first-day-of-the-month prices throughout the year will be used. Had those rules been in place for 2008, there would likely have been a smaller drop (or possibly even an increase) in crude oil proved reserves.

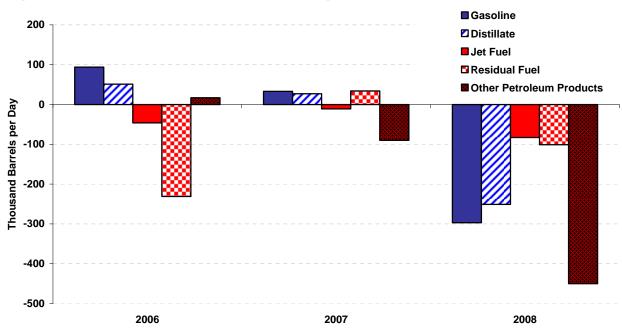


Figure 33. U. S. Petroleum Product Consumption, Change from Previous Year, 2006-2008

Source: Calculated from Energy Information Administration, Petroleum Product Supplied Data, available on the Internet at http://tonto.eia.doe.gov/dnav/pet/xls/pet\_cons\_psup\_dc\_nus\_mbblpd\_a.xls (as of October 19, 2009).

U.S. refineries increased output in 2008 by 152,000 barrels per day (0.8 percent) from 2007. That increase in output, combined with the decline in petroleum product demand, led to the 7.7-percent drop in net imports of petroleum previously mentioned.

Natural gas demand in the United States increased 0.7 percent in 2008 to 23.2 trillion cubic feet (**Table 22**). Domestic natural gas production increased 7.7 percent in 2008 over 2007, the largest increase since 1984. The jump in natural gas production caused natural gas imports to decrease by 21.4 percent, nearly bringing domestic supply and demand into balance for the year. U.S. natural gas reserve additions more than matched production, with a reserve replacement rate for natural gas of 134 percent. <sup>92</sup> U.S. natural gas reserves increased to their highest level since EIA began reporting them in 1977.

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<sup>&</sup>lt;sup>91</sup> Calculated from Energy Information Administration, U.S. Refinery and Blender Net Production Data, available at http://tonto.eia.doe.gov/dnav/pet/xls/pet\_pnp\_refp\_dc\_nus\_mbblpd\_a.xls (as of October 21, 2009).

<sup>&</sup>lt;sup>92</sup> Reserve additions include revisions and adjustments, net sales and acquisitions, and total discoveries. Energy Information Administration, *Advance Summary: U.S. Crude Oil, Natural Gas, and Natural Gas Liquids Reserves* 2008 Annual Report (October 2009), Table 3.

Table 22. U.S. Natural Gas Balance, 2007-2008

(Trillion Cubic Feet)

|                         |     | Quarter | Annual |      |      |      |
|-------------------------|-----|---------|--------|------|------|------|
|                         |     |         |        |      |      |      |
| Income Statement Items  | Q1  | Q2      | Q3     | Q4   | 2007 | 2008 |
| Demand                  | 7.5 | 5.0     | 4.9    | 5.9  | 23.0 | 23.2 |
| Natural Gas Production  | 5.1 | 5.1     | 5.1    | 5.2  | 19.1 | 20.6 |
| Other Inputs            | 0.0 | 0.1     | 0.0    | -0.4 | 0.0  | -0.4 |
| Net Imports             | 0.8 | 0.7     | 0.8    | 0.7  | 3.8  | 3.0  |
| Supply from Inventories | 1.6 | -0.9    | -1.0   | 0.3  | 0.2  | 0.0  |

Note: Other Inputs includes supplemental gaseous fuels and the balancing item. Source: Energy Information Administration, *Monthly Energy Review*, DOE-EIA-0035 (2009/10) (Washington, DC, September 2009), Table 4.1.

## **Acronyms**

API American Petroleum Institute boe barrels of oil equivalent Btu British thermal unit

DD&A depreciation, depletion, and amortization

DOE U.S. Department of Energy E&P exploration and production

EIA Energy Information Administration FAS Financial Accounting Standard FRS Financial Reporting System

FTP File Transfer Protocol
GDP gross domestic product
LNG liquefied natural gas
mcf thousand cubic feet
mmbd million barrels per day
mmcf million cubic feet

MTBE methyl tertiary butyl ether

NGL natural gas liquids

OECD Organization for Economic Cooperation and Development

OPEC Organization of the Petroleum Exporting Countries

P.L. Public Law

PP&E property, plant, and equipment

ROE return on equity

ROI return on net investment in place

# **Brief Description of Financial Terms**

- For additional information, see the Glossary, available at http://www.eia.doe.gov/emeu/perfpro/form/eia28\_instructions\_2008.pdf.
- Additions to Investment in Place: See Capital Expenditure.
- **Capital Expenditure:** Also referred to as Additions to Investment in Place. Funds (including cash) used by a company to acquire or upgrade physical assets such as property, industrial buildings, or equipment that are expected to provide benefits for more than just the current year. Additions to property, plant and equipment as well as additions to investments and advances to unconsolidated affiliates are classified as capital expenditures.
- **Cash Flow From Operations:** The amount of cash a company generates from operations, defined as net income after taxes plus depreciation and other noncash expenses.
- **Current Expenditure:** An expenditure that is expected to provide benefit only in the current year and is classified as an expense in the income statement.
- **Development Expenditures:** Costs of developmental wells, facilities and support equipment used to access and prepare oil and gas deposits for production.
- **Exploration Expenditures:** Costs of locating oil and gas deposits, including the costs of retaining and carrying undeveloped property, geological and geophysical costs, and the costs of drilling and equipping exploratory wells.
- **Extensions and Discoveries:** Reserve additions (see below) that result from the extension of previously discovered reservoirs or the discovery of new fields or reservoirs.
- **Finding Costs:** The per-barrel costs of adding oil or gas proved reserves.
- **Gross Refining Margin**: The difference between the revenue from the sale of petroleum products (e.g., motor gasoline) and the cost of the raw materials (e.g., crude oil) used to produce the products.
- **Improved Recovery:** Reserve additions (see below) resulting from the application of improved recovery techniques.
- **Lifting (Production) Costs:** See Production Costs.
- Lines of Business: The FRS lines of business consist of petroleum, downstream natural gas (including NGL processing and natural gas pipelines), electric power, nonenergy, and other energy (including coal, nuclear, renewable fuels, and nonconventional fuels). The petroleum line of business is further segmented into production (including oil and natural gas exploration, development, and production), refining/marketing, crude and petroleum product pipelines (for domestic petroleum), and international marine transport (for foreign petroleum).

- **Net Income:** A company's total earnings, or profit. Net income is calculated by taking revenues less the cost of doing business, depreciation, interest, taxes and other expenses. This number is an important measure of how profitable the company is over a period of time. <sup>93</sup>
- **Net Investment In Place:** The value of property, plant, and equipment net of depreciation, plus investments and advances to unconsolidated affiliates.
- **Net Refining Margin:** The difference between the gross refining margin and the costs of producing and selling the petroleum products (e.g., refining energy costs and selling costs). The net margin measures before-tax cash earnings from the production and sale of refined products. The net margin excludes peripheral activities such as non-petroleum product sales at convenience stores.
- **Production (Lifting) Costs:** The per-barrel costs associated with the extraction of a mineral reserve from a producing property.
- **Production Expenditures:** The costs of extracting oil and gas from oil and gas deposits.
- **Profitability:** The measure of a company's or an industry's net income relative to the equity or capital provided by its investors. Profitability for the consolidated FRS companies can be measured by return on equity (ROE). Because stockholders' equity is a corporate concept, the lines of business within the company use return on investment (ROI) as a measure of profitability. Net investment in place consists of the value of property, plant, and equipment net of depreciation, plus investments and advances to unconsolidated affiliates.
- **Return on Equity (ROE):** Net income as a percentage of shareholders' equity. ROE measures performance (i.e, net income) relative to the value of stockholders' equity (retained earnings plus other equity) in the company.
- **Return on Investment (ROI):** Net income divided by net investment in place for that segment. ROI measures performance relative to the value of investments by the company in property, plant and equipment (PP&E) (long-term capital assets) for a particular business segment or project.
- **Regions:** The FRS regions consist of U.S. Onshore, U.S. Offshore, Canada, Europe, Former Soviet Union, Africa, Middle East, Other Eastern Hemisphere (primarily Asia Pacific), and Other Western Hemisphere (primarily South America).
- **Reserve Additions:** The quantity of oil and gas reserves added each year as a result of exploration and development activities. Reserve additions are reported in three categories: reserve revisions, improved recovery, and extensions and discoveries.
- **Reserve Replacement Ratio:** The amount of oil and gas reserves added in a year divided by the amount of oil and gas produced during that same year.
- **Reserve Revisions:** Changes (upward or downward) made to previous estimates as a result of new information obtained from development drilling and production history or from changes in economic factors.
- **Reserves-to-Production Ratio:** The number of years that oil and gas reserves would last at the current production rate.

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<sup>&</sup>lt;sup>93</sup> See the dictionary on Investopedia.com for additional information. Investopedia.com can be found at http://www.investopedia.com (as of October 6, 2009).

**Special Items:** Accounting changes, asset dispositions and write-downs, tax adjustments, and related items that affect net income but are not part of normal operations. Special items are items that are similar to, but do not necessarily qualify as, extraordinary or unusual items under U.S. generally accepted accounting principles. Excluding special items (which to great extent are not reoccurring) from annual net income is a standard practice to attempt to give a clearer picture of a company's ongoing operations for any particular year.

## **Detailed Statistical Tables**

| Table T1. Selected Financial Ite<br>(Billion 2008 Dollars) |       | 2008  |         |         |         |         |         |
|--|-------|-------|---------|---------|---------|---------|---------|
|  | 2002  | 2003  | 2004    | 2005    | 2006    | 2007    | 2008    |
| Income Statement   |       |       |         |         |         |         |         |
| Operating Revenues   | 823.0 | 966.9 | 1,188.5 | 1,447.3 | 1,459.0 | 1,475.0 | 1,818.1 |
| Operating Expenses   | 776.9 | 872.9 | 1,051.1 | 1,263.8 | 1,255.0 | 1,297.7 | 1,654.0 |
| Operating Income   | 46.2  | 94.0  | 137.4   | 183.5   | 204.0   | 177.3   | 164.1   |
| Interest Expense   | 12.7  | 10.1  | 12.4    | 11.6    | 12.4    | 11.1    | 11.4    |
| Other Income <sup>1</sup>                                  | 7.9   | 19.5  | 20.1    | 34.6    | 41.2    | 47.5    | 32.6    |
| Income Taxes   | 17.2  | 37.2  | 54.2    | 77.1    | 94.8    | 86.3    | 98.5    |
| Net Income   | 24.3  | 66.2  | 90.9    | 120.3   | 138 0   | 127 /   | 86.0    |

<sup>&</sup>lt;sup>1</sup>"Other Income" includes other revenue and expense (excluding interest expense), discontinued operations, extraordinary items, and accounting changes.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

| Table T2. Consolidated Statement of In (Million 2008 Dollars)   | ncome by L        | ine of Busin | ness, 2008      |                           |                   |                |
|---|-------------------|--------------|-----------------|---------------------------|-------------------|----------------|
| Income Statement Items  | Consol-<br>idated | Petroleum    | Other<br>Energy | Downstream<br>Natural Gas | Electric<br>Power | Non-<br>energy |
| Operating Revenues  | 1,818,059         | 1,628,626    | 6,138           | 321,410                   | 26,205            | 111,625        |
| Operating Expenses  |                   |              |                 |                           |                   |                |
| General Operating Expenses                                      | 1,541,615         | 1,368,142    | 5,476           | 318,487                   | 11,842            | 110,082        |
| Depreciation, Depletion, & Allowance                            | 96,034            | 87,887       | 393             | 3,347                     | 199               | 3,444          |
| General & Administrative  | 16,304            | 8,381        | 225             | 2,191                     | 321               | 3,097          |
| Total Operating Expenses  | 1,653,953         | 1,464,410    | 6,094           | 324,025                   | 12,362            | 116,623        |
| Operating Income  | 164,106           | 164,216      | 44              | -2,615                    | 13,843            | -4,998         |
| Other Revenue & (Expense)                                       |                   |              |                 |                           |                   |                |
| Earnings of Unconsolidated Affiliates                           | 20,662            | 12,798       | W               | 5,998                     | W                 | 2,063          |
| Other Dividend & Interest Income                                | 5,030             | -            | -               | -                         | -                 |                |
| Gain/Loss on Disposition of<br>Property, Plant, & Equipment     | 7,581             | 7,186        | W               | 353                       | W                 | -2             |
| Interest Expenses & Financial Charges                           | -11,378           | -            | -               | -                         | -                 |                |
| Minority Interest in Income                                     | -3,679            | -            | -               | -                         | -                 |                |
| Foreign Currency Translation Effects                            | 657               | -            | -               | -                         | -                 |                |
| Other Revenue & (Expense)                                       | 1,278             | -            | -               | -                         | -                 |                |
| Total Other Revenue & (Expense)                                 | 20,151            | 19,984       | -24             | 6,351                     | 370               | 2,059          |
| Pretax Income   | 184,257           | 184,200      | 20              | 3,736                     | 14,213            | -2,939         |
| Income Tax Expense  | 98,456            | 98,469       | 344             | 181                       | 4,892             | -578           |
| Discontinued Operations   | 1,111             | W            | 0               | W                         | W                 | (              |
| Extraordinary Items and Cumulative Effect of Accounting Changes | 0                 | W            | 0               | W                         | W                 | (              |
| Net Income  | 86,912            | 86,743       | -324            | 3,549                     | 9,311             | -2,36          |

<sup>- =</sup> Not reported.

Note: Sum of components may not equal total due to independent rounding, eliminations, and nontraceables.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

W = Data withheld to avoid disclosure.

|       | 2002                   |   |   |  |   | 2008  |  |
|-------|------------------------|---|---|--|---|---|--|
| 2002  | 2003                   | 2004  | 2005  | 2006   | 2007  | 2008  |  |
|       |                        |   |   |  |   |   |  |
|       | (billion 2008 dollars) |   |   |  |   |   |  |
| 22.9  | 31.1                   | •   |   |  | 62.9  | 59.4  |  |
|       |                        |   |   |  |   | 105.2   |  |
| 02.7  | 07.0                   | 120.0   | 100.1   | 101.0  | 1 10.0  | 100.2   |  |
| 27.3  | 30.8                   | 33.0  | 36.2  | 40.2   | 40.5  | 41.0  |  |
|       |                        |   |   |  |   | 9.5   |  |
|       |                        |   |   |  |   | 73.9  |  |
|       |                        |   |   |  |   | 288.9   |  |
| 104.1 | 100.1                  | 200.2   | OZZ. I  | 000.0  | 000.0   | 200.0   |  |
|       |                        |   |   |  |   |   |  |
| 973.1 | 998.8                  | 1 072 8   | 1 087 5   | 1 175 3  | 1 237 5   | 1,340.6   |  |
| 373.1 | 330.0                  | 1,072.0   | 1,007.0   | 1,170.0  | 1,207.0   | 1,040.0   |  |
| 447.1 | 456.8                  | 498.6   | 488 B   | 493 N  | 525.6   | 572.2   |  |
|       |                        |   |   |  |   | 768.5   |  |
|       |                        |   |   |  |   | 106.3   |  |
|       |                        |   |   |  |   | 94.0  |  |
|       |                        |   |   |  |   | 968.7   |  |
|       |                        |   |   |  |   | 1,257.6   |  |
| 909.0 | 303.0                  | 1,023.4   | 1,130.7   | 1,213.4  | 1,200.0   | 1,237.0   |  |
|       |                        |   |   |  |   |   |  |
| 100.0 | 101.7                  | 105.0   | 146.0   | 155 E  | 171.0   | 152.4   |  |
|       |                        |   |   |  |   |   |  |
|       |                        |   |   |  |   | 114.2   |  |
|       |                        |   |   |  |   | 191.0   |  |
|       |                        |   |   |  |   | 112.2   |  |
|       |                        |   |   |  |   | 43.4  |  |
|       |                        |   |   |  |   | 100.5   |  |
|       |                        |   |   |  |   | 11.4  |  |
| 562.7 | 543.4                  | 617.6   | 677.6   | 709.8  | 715.6   | 725.1   |  |
|       |                        |   |   |  |   |   |  |
|       |                        |   |   |  |   | 567.1   |  |
|       |                        |   |   |  |   | -34.6   |  |
|       |                        |   |   |  |   | 532.5   |  |
| 909.8 | 909.0                  |   |   | 1,219.4  | 1,266.8   | 1,257.6   |  |
|       |                        |   | ,   |  |   |   |  |
|       |                        |   |   |  |   | 16.3  |  |
|       |                        |   |   |  |   | 13.6  |  |
| 52.3  | 47.0                   | 45.3  | 37.3  | 34.9   | 32.5  | 35.9  |  |
|       |                        |   |   |  |   |   |  |
|       |                        | (billio   | n 2008 dolla  | ırs)   |   |   |  |
| -2.39 | 3.21                   | 8.92  | 5.43  | 7.65   | 17.06   | -0.0  |  |
|       |                        |   |   |  |   |   |  |
| 3.69  | 8.27                   | 4.84  | -3.25   | 4.00   | 8.49  | -16.7   |  |
|       |                        | 92.7 97.8  27.3 30.8 8.9 6.5 32.2 23.8 184.1 190.1  973.1 998.8  447.1 456.8 526.0 542.0 63.4 62.8 136.2 114.1 725.7 718.9 909.8 909.0  108.2 101.7 76.4 72.0 181.4 171.7 89.6 95.9 32.8 32.8 61.4 57.3 12.9 12.0 562.7 543.4  242.7 252.1 104.4 113.5 347.1 365.5 909.8 909.0  7.0 18.1 7.0 14.2 52.3 47.0 | 22.9       31.1       62.3         92.7       97.8       125.6         27.3       30.8       33.0         8.9       6.5       6.9         32.2       23.8       28.3         184.1       190.1       256.2         973.1       998.8       1,072.8         447.1       456.8       498.6         526.0       542.0       574.2         63.4       62.8       73.3         136.2       114.1       125.7         725.7       718.9       773.2         909.8       909.0       1,029.4         108.2       101.7       125.2         76.4       72.0       88.7         181.4       171.7       186.4         89.6       95.9       105.6         32.8       32.8       34.6         61.4       57.3       63.5         12.9       12.0       13.8         562.7       543.4       617.6         242.7       252.1       294.8         104.4       113.5       117.1         347.1       365.5       411.8         909.8       909.0       1,029.4 | 22.9       31.1       62.3       75.8         92.7       97.8       125.6       133.4         27.3       30.8       33.0       36.2         8.9       6.5       6.9       7.4         32.2       23.8       28.3       69.3         184.1       190.1       256.2       322.1         973.1       998.8       1,072.8       1,087.5         447.1       456.8       498.6       488.8         526.0       542.0       574.2       598.7         63.4       62.8       73.3       81.2         136.2       114.1       125.7       134.7         725.7       718.9       773.2       814.6         909.8       909.0       1,029.4       1,136.7         108.2       101.7       125.2       146.2         76.4       72.0       88.7       131.4         181.4       171.7       186.4       171.4         89.6       95.9       105.6       110.0         32.8       32.8       34.6       36.7         61.4       57.3       63.5       71.4         12.9       12.0       13.8       10.6 | 92.7 97.8 125.6 133.4 134.0  27.3 30.8 33.0 36.2 40.2  8.9 6.5 6.9 7.4 8.5  32.2 23.8 28.3 69.3 57.7  184.1 190.1 256.2 322.1 306.5  973.1 998.8 1,072.8 1,087.5 1,175.3  447.1 456.8 498.6 488.8 493.0  526.0 542.0 574.2 598.7 682.3  63.4 62.8 73.3 81.2 89.1  136.2 114.1 125.7 134.7 141.5  725.7 718.9 773.2 814.6 912.9  909.8 909.0 1,029.4 1,136.7 1,219.4  108.2 101.7 125.2 146.2 155.5  76.4 72.0 88.7 131.4 129.3  181.4 171.7 186.4 171.4 177.9  89.6 95.9 105.6 110.0 128.0  32.8 32.8 34.6 36.7 34.2  61.4 57.3 63.5 71.4 73.5  12.9 12.0 13.8 10.6 11.3  562.7 543.4 617.6 677.6 709.8  242.7 252.1 294.8 363.1 435.1  104.4 113.5 117.1 96.0 74.4  347.1 365.5 411.8 459.1 509.6  909.8 909.0 1,029.4 1,136.7 1,219.4  (percent)  7.0 18.1 22.1 28.2 27.1  7.0 14.2 17.3 22.3 21.9  52.3 47.0 45.3 37.3 34.9  (billion 2008 dollars)  -2.39 3.21 8.92 5.43 7.65 | 22.9 31.1 62.3 75.8 66.0 62.9 92.7 97.8 125.6 133.4 134.0 149.9 92.7 97.8 125.6 133.4 134.0 149.9 27.3 30.8 33.0 36.2 40.2 40.5 8.9 6.5 6.9 7.4 8.5 8.6 32.2 23.8 28.3 69.3 57.7 47.4 184.1 190.1 256.2 322.1 306.5 309.3 973.1 998.8 1,072.8 1,087.5 1,175.3 1,237.5 447.1 456.8 498.6 488.8 493.0 525.6 526.0 542.0 574.2 598.7 682.3 7711.9 63.4 62.8 73.3 81.2 89.1 105.3 136.2 114.1 125.7 134.7 141.5 140.3 725.7 718.9 773.2 814.6 912.9 957.5 909.8 909.0 1,029.4 1,136.7 1,219.4 1,266.8 181.4 171.7 186.4 171.4 177.9 179.0 89.6 95.9 105.6 110.0 128.0 125.4 12.9 12.0 13.8 10.6 11.3 11.7 562.7 543.4 617.6 677.6 709.8 715.6 104.4 113.5 117.1 96.0 74.4 30.1 347.1 365.5 411.8 459.1 509.6 551.2 909.8 909.0 1,029.4 1,136.7 1,219.4 1,266.8 (percent) 7.0 18.1 22.1 28.2 27.1 23.1 7.0 14.2 17.3 22.3 21.9 19.0 52.3 47.0 45.3 37.3 34.9 32.5 (billion 2008 dollars) -2.39 3.21 8.92 5.43 7.65 17.06 |  |

| (Million 2008 Dollars)  Cash Flows <sup>1</sup>                         | 2002     | 2003    | 2004    | 2005     | 2006     | 2007     | 2008     |
|---|----------|---------|---------|----------|----------|----------|----------|
| Cash Flows From Operations  | 2002     | 2000    | 200.    | 2000     | 2000     | 2001     | 2000     |
| Net Income  | 24,250   | 66,204  | 90,900  | 129,331  | 138,023  | 127,436  | 86,912   |
| Minority Interest in Income   | 1,258    | 1,982   | 2,360   | 3,023    | 2,247    | 2,298    | 3,679    |
| Noncash Items:  | 1,200    | 1,002   | 2,000   | 0,020    | 2,2 11   | 2,200    | 0,010    |
| Depreciation, Depletion, & Allowance                                    | 53,618   | 50,557  | 52,889  | 53,301   | 59,500   | 65,126   | 96,034   |
| Dry Hole Expense, This Year   | 2,267    | 1,923   | 2,187   | 1,906    | 3,348    | 2,585    | 2,520    |
| Deferred Income Taxes   | -168     | 6,955   | 4,483   | 4,575    | 9,344    | 1,871    | 2,780    |
| Recognized Undistributed (Earnings)/Losses of Unconsolidated Affiliates | 1,347    | -1,647  | -5,104  | -5,841   | -4,041   | -5,721   | -1,099   |
| (Gain)/Loss on Disposition of<br>Property, Plant, & Equipment (PP&E)    | -1,618   | -2,200  | -1,995  | -5,114   | -5,784   | -13,302  | -7,581   |
| Changes in Operating Assets and Liabilities and Other Noncash Items     | -749     | -762    | 7,539   | 2,905    | -9,396   | 6,371    | 30,829   |
| Other Cash Items, Net   | 8,063    | -1,827  | -975    | 199      | 10,883   | 8,401    | 5,838    |
| Net Cash Flow From Operations   | 88,268   | 121,184 | 152,283 | 184,285  | 204,125  | 195,065  | 219,912  |
| Cash Flows From Investing Activities                                    |          |         |         |          |          |          |          |
| Additions to PP&E:  |          |         |         |          |          |          |          |
| Due to Mergers and Acquisitions   | -40,246  | -13,104 | -11,347 | -40,594  | -83,753  | -22,225  | -37,066  |
| Other   | -67,327  | -74,997 | -78,209 | -91,385  | -109,939 | -125,707 | -147,400 |
| Total Additions to PP&E   | -107,573 | -88,101 | -89,556 | -131,979 | -193,692 | -147,931 | -184,466 |
| Additions to Investments and Advances                                   | -8,867   | -4,083  | -6,928  | -12,436  | -10,543  | -20,164  | -14,287  |
| Proceeds From Disposals of PP&E   | 17,884   | 18,575  | 22,073  | 38,912   | 43,747   | 34,077   | 25,365   |
| Other Investment Activities, Net  | 34,826   | 5,271   | 4,924   | 25,088   | -22,224  | 28,069   | 12,261   |
| Cash Flow From Investing Activities                                     | -63,730  | -68,339 | -69,488 | -80,416  | -182,712 | -105,949 | -161,127 |
| Cash Flows From Financing Activities                                    |          |         |         |          |          |          |          |
| Proceeds From Long-Term Debt  | 40,151   | 30,380  | 20,775  | 32,151   | 86,004   | 74,342   | 75,673   |
| Proceeds From Equity Security Offerings                                 | 5,745    | 9,680   | 9,109   | 11,355   | 23,751   | 2,146    | 7,323    |
| Reductions in Long-Term Debt  | -32,813  | -30,230 | -20,640 | -36,114  | -52,543  | -64,557  | -57,712  |
| Purchase of Treasury Stock  | -5,511   | -6,985  | -15,707 | -34,497  | -43,851  | -55,306  | -55,592  |
| Dividends to Shareholders   | -20,896  | -49,351 | -40,963 | -43,099  | -40,469  | -34,037  | -31,479  |
| Other Financing Activities, Including Net Change in Short-Term Debt     | -8,318   | 2,877   | -12,569 | -17,061  | -2,732   | -9,192   | 3,245    |
| Cash Flow From Financing Activities                                     | -21,643  | -43,628 | -59,995 | -87,265  | -29,839  | -86,605  | -58,542  |
|   |          |         |         |          |          |          |          |
| Effect of Exchange Rate on Cash   | 672      | 941     | 974     | -969     | 1,043    | 2,604    | -3,148   |
| Net Increase/(Decrease) in Cash<br>and Cash Equivalents                 | 3,567    | 10,158  | 23,775  | 15,634   | -7,383   | 5,116    | -2,905   |

<sup>&</sup>lt;sup>1</sup> Items that add to cash are positive, and items that use cash are shown as negative values.

Note: Beginning with the 1988 reporting year, the Financial Accounting Standards Board required adoption of the Statement of Cash Flows to replace the sources and uses of funds format and most companies restated their results for 1986 and 1987 in the new format.

Table T5. Consolidated Statement of Income for FRS Companies, U.S. and Foreign Petroleum Segments, 2008 (Million 2008 Dollars)

|                                       |                   | U.S. Petro | oleum                  |                             | Fo       | reign Petrole | um   |
|---------------------------------------|-------------------|------------|------------------------|-----------------------------|----------|---------------|--|
| Income Statement Items                | Consoli-<br>dated | Production | Refining/<br>Marketing | Pipe-<br>lines <sup>1</sup> | Consoli- | Production    | Refining/<br>Marketing<br>& Int'l<br>Marine <sup>2</sup> |
| Operating Revenues                    |                   |            |                        |                             |          |               |  |
| Raw Material Sales                    | 237,024           | 153,633    | 156,602                | W                           | 263,185  | 204,758       | 217,081  |
| Refined Products Sales                | 812,735           | W          | 812,149                | 0                           | 359,119  | 0             | 361,538  |
| Transportation Revenues               | 925               | W          | 619                    | W                           | 5,021    | W             | 9,618  |
| Management and Processing Fees        | 4,015             | 629        | 3,951                  | 64                          | 2,070    | W             | 2,363  |
| Other                                 | 20,542            | 4,379      | 16,718                 | 1,016                       | 4,448    | 1,185         | 3,405  |
| Total Operating Revenues              | 1,075,241         | 158,718    | 990,039                | 13,948                      | 633,843  | 206,065       | 594,005  |
| Operating Expenses                    |                   |            |                        |                             |          |               |  |
| General Operating Expenses            | 960,928           | 63,762     | 971,171                | 13,459                      | 487,672  | 77,935        | 575,964  |
| Depreciation, Depletion, & Allowance  | 51,831            | 42,387     | 9,056                  | 388                         | 36,056   | 33,559        | 2,497  |
| General & Administrative              | 6,428             | 2,972      | 3,325                  | 131                         | 1,953    | 1,369         | 584  |
| Total Operating Expenses              | 1,019,187         | 109,121    | 983,552                | 13,978                      | 525,681  | 112,863       | 579,045  |
| Operating Income                      | 56,054            | 49,597     | 6,487                  | -30                         | 108,162  | 93,202        | 14,960   |
| Other Revenue & (Expense)             |                   |            |                        |                             |          |               |  |
| Earnings of Unconsolidated Affiliates | 5,707             | 4,146      | 1,391                  | 170                         | 7,091    | 5,211         | 1,880  |
| Gain/(Loss) on Disposition of         |                   |            |                        |                             |          |               |  |
| Property, Plant, & Equipment          | 3,585             | 2,247      | 1,185                  | 153                         | 3,601    | 2,207         | 1,394  |
| Total Other Revenue & (Expense)       | 9,292             | 6,393      | 2,576                  | 323                         | 10,692   | 7,418         | 3,274  |
| Pretax Income                         | 65,346            | 55,990     | 9,063                  | 293                         | 118,854  | 100,620       | 18,234   |
| Income Tax Expense                    | 29,470            | 23,691     | 5,724                  | 55                          | 68,999   | 61,865        | 7,134  |
| Discontinued Operations               | W                 | W          | 0                      | 0                           | 1,013    | 1,013         | 0  |
| Extraordinary Items and Cumulative    |                   |            |                        |                             |          |               |  |
| Effect of Accounting Changes          | W                 | W          | 0                      | 0                           | 0        | 0             | 0  |
| Contribution To Net Income            | 35,875            | 32,298     | 3,339                  | 238                         | 50,868   | 39,768        | 11,100   |

<sup>&</sup>lt;sup>1</sup>Beginning in 2003, natural gas and natural gas liquids pipelines are part of the downstreamnatural gas line of business. See Table T6.

Note: Sumof components may not equal total due to independent rounding and eliminations.

<sup>&</sup>lt;sup>2</sup>Foreign Refining/Warketing and International Marine are combined to avoid disclosure.

W= Data withheld to avoid disclosure.

Table T6. Consolidated Statement of Income for U.S. and Foreign Downstream Natural Gas Segments, 2008 (Million 2008 Dollars) **U.S. Downstream Natural Gas** Consolidated **Income Statement Items** Marketing/ Foreign Processing Distribution Consolidated **Trading** Transmission **Operating Revenues** Natural Gas Sales 183,265 190,156 W W 74,307 **LNG Products Sales** W W 0 0 4,503 **NGL Products Sales** 29,339 17,116 18,846 0 13,154 **Transportation Sales** 4,701 301 143 4,328 W (1) Other Product Sales W W 0 37 Trading/Derivatives 287 287 -225 (1) Management and Processing Fees W 2,079 901 1,148 W (1) Other Revenues 401 5,153 1,393 3,359 786 (1) Total Operating Revenues 53,179 231,965 207,048 5,498 93,135 Operating Expenses (1) **General Operating Expenses** 235,153 52,156 214,533 2,224 87,024 (1) Depreciation, Depletion, & Allowance 1,949 W W 824 1,398 (1) General & Administrative 1,893 W W 745 298 (1) Total Operating Expenses 238,995 53,340 215,622 3,793 88,720 (1) Operating Income -7,030 -161 -8,574 1,705 4,415 Other Revenue & (Expense) Earnings of Unconsolidated Affiliates (1) W W 146 19 W Gain/(Loss) on Disposition of (1) Property, Plant, & Equipment W W 93 19 W (1) Total Other Revenue & (Expense) 1,058 781 112 165 5,293 (1) Pretax Income -5,972 620 -8,462 1,870 9,708 (1) Income Tax Expense -2,129 221 -3,043 693 2,310 (1) Discontinued Operations -6 -6 0 0 W **Extraordinary Items and Cumulative Effect** (1) of Accounting Changes 0 0 0 0 W (1) **Contribution To Net Income** -3,849 393 -5,419 1,177 7,398

Note: Sum of components may not equal total due to independent rounding and eliminations.

<sup>- =</sup> Not reported.

<sup>&</sup>lt;sup>1</sup>Distribution is combined with Transmission to avoid disclosure.

W = Data withheld to avoid disclosure.

Table T7. Consolidated Statement of Income for U.S. and Foreign Electric Power Segments, 2008 (Million 2008 Dollars)

|   |              | U.S. Electric Power |                       | Consolidated |
|---|--------------|---------------------|-----------------------|--------------|
| Income Statement Items  | Consolidated | Generation          | Marketing/<br>Trading | Foreign      |
| Operating Revenues  |              |                     |                       |              |
| Power Sales   | 22,976       | 774                 | 22,414                | 3,149        |
| Transportation Sales  | 0            | -                   | 0                     | 0            |
| Other Product Sales   | W            | -                   | W                     | 0            |
| Trading/Derivatives   | W            | -                   | W                     | 0            |
| Other Revenues  | 305          | 305                 | 0                     | 166          |
| Total Operating Revenues                                      | 23,286       | 1,079               | 22,419                | 3,315        |
| Operating Expenses  |              |                     |                       |              |
| General Operating Expenses                                    | 9,301        | 1,132               | 8,381                 | 2,937        |
| Depreciation, Depletion, & Allowance                          | 85           | 43                  | W                     | 114          |
| General & Administrative                                      | 289          | 138                 | W                     | 32           |
| Total Operating Expenses                                      | 9,675        | 1,313               | 8,574                 | 3,083        |
| Operating Income  | 13,611       | -234                | 13,845                | 232          |
| Other Revenue & (Expense)                                     |              |                     |                       |              |
| Earnings of Unconsolidated Affiliates                         | W            | W                   | W                     | 344          |
| Gain/(Loss) on Disposition of<br>Property, Plant, & Equipment | 3            | 3                   | 0                     | W            |
| Income Tax Expense  | 4,777        | -77                 | 4,854                 | 115          |
| Contribution To Net Income                                    | 8,863        | -138                | 9,001                 | 448          |

<sup>- =</sup> Not reported.

Note: Sum of components may not equal total due to independent rounding and eliminations.

W = Data withheld to avoid disclosure.

Table T8. Net PP&E, Additions to PP&E, Investments and Advances, and DD&A, by Lines of Business, 2008 (Million 2008 Dollars) Year End Balance **Activity During Year** Additions to Investments & Investments & Advances to Advances to Unconsolidated Additions to Unconsolidated Net PP&E **Affiliates** PP&E Affiliates DD&A Petroleum **United States** Production 294,645 8,225 88,596 742 42,387 Refining/Marketing Refining 96.102 10.600 471 19.797 5.627 Marketing 14,430 639 4,573 W 3,221 Refining/Marketing Transport **Pipelines** 1,865 913 298 93 108 Marine 1,137 W W 74 44 Other W 26 1,173 W 576 Total U.S. Refining/Marketing 580 9,056 114,707 12,152 25,288 Rate Regulated Pipelines Refined Products 175 3,834 547 316 123 Crude Oil and Liquids 4,218 1,261 422 345 213 **Total Rate Regulated Pipelines** 8,052 1,808 738 W 388 Total U.S. Petroleum 51,831 417,404 22,185 114,622 1,790 Foreign Production 198,276 45,492 45,076 3,964 33,559 Refining/Marketing & International Marine<sup>1</sup> 30,634 11,560 2,622 1,712 2,497 Total Foreign Petroleum 228,910 57,052 47,698 5,676 36,056 **Total Petroleum** 646,314 79,237 7,466 87,887 162,320 **Downstream Natural Gas United States** Processing: **NGL** Production W W 1,109 W W Other Processing 701 11,099 W 3,997 0 LNG Import/Export Facilities W W W **Total Processing** W 15,282 1,418 4,720 W W Marketing/Trading W W W W Transmission: **Pipelines** 684 17,502 1,676 1,707 170 Storage W 23 726 W 80 Other 95 2,764 W 70 W **Total Transmission** 465 802 20,992 1,910 1,857 **Total Distribution** W W W W 0 Total U.S. Downstream Natural Gas 39,422 6,813 769 1,949 3,375 Total Foreign Downstream Natural Gas 1,398 18,417 8,509 4,780 4,835 **Total Downstream Natural Gas** 11,593 5,604 3,347 57,839 11,884 <sup>1</sup>Foreign Refining/Marketing and International Marine combined to avoid disclosure. W = Data withheld to avoid disclosure. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Table is continued on the following page.

Table T8. Net PP&E, Additions to PP&E, Investments and Advances, and DD&A, by Lines of Business, 2008
(Million 2008 Dollars) (Continued)

|                              | Year Er  | nd Balance   | A                 | ctivity During Year  |        |
|------------------------------|----------|--|-------------------|--|--------|
|                              | Net PP&E | Investments &<br>Advances to<br>Unconsolidated<br>Affiliates | Additions to PP&E | Additions to<br>Investments &<br>Advances to<br>Unconsolidated<br>Affiliates | DD&A   |
| Electric Power               |          |  |                   |  |        |
| United States:               |          |  |                   |  |        |
| Generation                   | 463      | 777  | W                 | 0  | -      |
| Marketing/Trading            | 0        | 0  | 0                 | 0  | W      |
| Transmission                 | 0        | 0  | 0                 | 0  |        |
| Distribution                 | 0        | 0  | 0                 | 0  | W      |
| Total U.S. Electric Power    | 463      | 777  | W                 | 0  | 85     |
| Total Foreign Electric Power | 1,954    | 1,940  | W                 | W  | 114    |
| Total Electric Power         | 2,417    | 2,717  | 261               | W  | 199    |
| Other Energy                 |          |  |                   |  |        |
| U.S. Nonconventional Oil     | 1,411    | 818  | 455               | 540  | 54     |
| Other U.S.                   | 1,149    | 130  | W                 | W  | W      |
| Total Worldwide Other Energy | 14,332   | 958  | 2,596             | 566  | 393    |
| Nonenergy                    |          |  |                   |  |        |
| Foreign Chemicals            | 9,787    | 2,857  | 2,233             | W  | 592    |
| U.S. Chemicals               | 20,592   | 6,977  | 1,656             | 112  | 2,584  |
| Foreign Other Nonenergy      | 93       | W  | W                 | 0  | W      |
| U.S. Other Nonenergy         | 2,889    | W  | W                 | W  | W      |
| Total Nonenergy              | 33,361   | 11,413   | 4,528             | 383  | 3,444  |
| Nontraceable                 | 14,197   | 66   | 3,168             | W  | 764    |
| Consolidated                 | 768,460  | 106,275  | 184,466           | 14,287   | 96,034 |

W = Data withheld to avoid disclosure.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

| ı | Table T9. | Return on Investment by Lines of Business, Ranked by Total Energy Assets, 2007-2008 |
|---|-----------|---|
| ı |           | (Percent)   |

| Line of Business                    | All FRS |       | Top Four |      | Five through<br>Twelve |       | All Other |         |
|-------------------------------------|---------|-------|----------|------|------------------------|-------|-----------|---------|
|                                     | 2007    | 2008  | 2007     | 2008 | 2007                   | 2008  | 2007      | 2008    |
| Petroleum                           | 17.8    | 12.0  | 18.5     | 14.5 | 18.0                   | 11.6  | 15.3      | 4.3     |
| U.S. Petroleum                      | 16.7    | 8.2   | 17.7     | 10.0 | 17.3                   | 9.3   | 14.5      | 3.3     |
| Oil and Natural Gas Production      | 15.2    | 10.7  | 19.2     | 10.7 | 14.3                   | 12.8  | 11.2      | 5.8     |
| Refining/Marketing                  | 21.6    | 2.6   | 16.6     | 10.1 | 25.9                   | -2.8  | 23.9      | -0.6    |
| Pipelines                           | 2.9     | 2.4   | 2.4      | -2.6 | 1.4                    | W     | 6.9       | W       |
| Foreign Petroleum                   | 19.2    | 17.8  | 19.0     | 17.6 | 20.6                   | 24.4  | 19.0      | 9.3     |
| Oil and Natural Gas Production      | 18.8    | 16.3  | 18.7     | 16.0 | 19.7                   | 25.9  | 18.8      | 5.5     |
| Refining/Marketing                  | 21.8    | 26.3  | 20.9     | 25.7 | 30.5                   | 8.3   | 406.7     | 3,377.3 |
| International Marine                | (2)     | (2)   | (2)      | (2)  | (2)                    | (2)   | (2)       | (2)     |
| Downstream Natural Gas <sup>1</sup> | 15.6    | 5.1   | 19.6     | 40.2 | 19.7                   | -53.3 | 4.6       | 6.6     |
| Electric Power <sup>1</sup>         | -32.5   | 181.4 | 14.6     | 11.4 | -533.5                 | W     | 52.4      | -0.6    |
| Other Energy                        | 6.0     | -2.1  | 23.0     | 17.1 | -5.1                   | -15.5 | 4.9       | W       |
| Nonenergy                           | 12.5    | -5.3  | 17.9     | 8.3  | 3.0                    | -1.9  | 7.4       | -41.2   |

<sup>&</sup>lt;sup>1</sup>The downstream natural gas and electric power lines of business were added to the EIA-28 survey form beginning with the 2003 reporting year.

Note: Return on investment measured as contribution to net income/net investment in place.

<sup>&</sup>lt;sup>2</sup>International Marine is combined with Refining/Marketing to avoid disclosure.

W = Data withheld to avoid disclosure.

Table T10. Size Distribution of Net Investment in Place Ranked by Total Energy Assets, 2008 (Percent)

|                                |                 | Five through |           |         |
|--------------------------------|-----------------|--------------|-----------|---------|
| Line of Business               | <b>Top Four</b> | Twelve       | All Other | All FRS |
| Petroleum                      | 54.7            | 28.6         | 16.7      | 100.0   |
| United States                  | 36.8            | 40.0         | 23.2      | 100.0   |
| Production                     | 35.9            | 44.6         | 19.5      | 100.0   |
| Refining/Marketing             | 36.6            | 30.5         | 32.9      | 100.0   |
| Refining                       | 33.6            | 31.9         | 34.5      | 100.0   |
| Marketing                      | 53.8            | 21.3         | 24.9      | 100.0   |
| Rate Regulated Pipelines       | 66.4            | 21.7         | 11.9      | 100.0   |
| Foreign                        | 82.3            | 11.0         | 6.8       | 100.0   |
| Production                     | 80.3            | 11.8         | 7.9       | 100.0   |
| Refining/Marketing             | 93.4            | 6.5          | 0.1       | 100.0   |
| International Marine           | 100.0           | 0.0          | 0.0       | 100.0   |
| Downstream Natural Gas         | 34.8            | 22.1         | 43.1      | 100.0   |
| U.S. Downstream Natural Gas    | 9.6             | 22.9         | 67.5      | 100.0   |
| Processing                     | 18.1            | 47.2         | 34.6      | 100.0   |
| Marketing/Trading              | 24.8            | 73.3         | 1.8       | 100.0   |
| Transmission                   | 1.9             | 0.1          | 97.9      | 100.0   |
| Distribution                   | 0.0             | 4.0          | 96.0      | 100.0   |
| Foreign Downstream Natural Gas | 75.0            | 20.8         | 4.2       | 100.0   |
| Electric Power                 | 87.4            | 6.3          | 6.4       | 100.0   |
| U.S. Electric Power            | 73.7            | 25.9         | 0.4       | 100.0   |
| Generation                     | 73.7            | 25.9         | 0.4       | 100.0   |
| Marketing/Trading              | 0.0             | 0.0          | 0.0       | NM      |
| Transmission                   | 0.0             | 0.0          | 0.0       | NM      |
| Distribution                   | 0.0             | 0.0          | 0.0       | NM      |
| Foreign Electric Power         | 91.7            | 0.0          | 8.3       | 100.0   |
| Other Energy                   | 35.9            | 58.4         | 5.8       | 100.0   |
| Nonenergy                      | 54.8            | 22.3         | 22.9      | 100.0   |
| Chemicals                      | 55.5            | 19.4         | 25.0      | 100.0   |
| Other Nonenergy                | 48.6            | 47.5         | 3.9       | 100.0   |
| Consolidated                   | 53.2            | 28.1         | 18.7      | 100.0   |

Note: Sum of components may not equal total due to independent rounding, eliminations, and nontraceables. NM = Not meaningful.

| Table T11. Research and Developmo<br>(Million 2008 Dollars) | ent Expend | litures, 200 | 02-2008 |         |         |         |         |
|---|------------|--------------|---------|---------|---------|---------|---------|
|   | 2002       | 2003         | 2004    | 2005    | 2006    | 2007    | 2008    |
| Sources of R&D Funds  |            |              |         |         | •       |         |         |
| Federal Government  | W          | W            | 13.5    | W       | W       | W       | W       |
| Internal Company  | 2,051.5    | 1,755.8      | 1,690.1 | 1,864.8 | 2,161.1 | 2,598.4 | 2,805.0 |
| Other Sources   | W          | W            | 28.0    | W       | W       | W       | W       |
| Total Sources   | 2,064.4    | 1,768.5      | 1,731.5 | 1,891.9 | 2,271.4 | 2,679.0 | 2,893.0 |
| Breakdown of R&D Expenditures                               |            |              |         |         |         |         |         |
| Oil & Natural Gas Recovery                                  | 546.4      | 426.6        | 568.4   | 669.3   | 834.2   | 932.5   | 1,282.0 |
| Gas to Liquids  | 0.0        | 59.9         | 42.6    | 92.2    | W       | 73.5    | 95.0    |
| Other Petroleum   | 772.5      | 411.6        | 299.3   | 345.0   | 408.7   | 533.2   | 448.0   |
| Coal Gasification/Liquefaction                              | W          | W            | W       | W       | W       | W       | 37.0    |
| Other Coal  | W          | 0.0          | 0.0     | 0.0     | 0.0     | 0.0     | 0.0     |
| Downstream Natural Gas                                      | -          | 8.1          | 0.0     | 0.0     | W       | 0.0     | W       |
| Wind Generation   | -          | 0.0          | 0.0     | 0.0     | 0.0     | W       | 0.0     |
| Solar Generation  | -          | 4.6          | W       | W       | W       | W       | W       |
| Distributed Generation                                      | -          | 0.0          | 0.0     | 0.0     | 0.0     | 0.0     | 0.0     |
| Fuel Cells  | -          | 8.1          | 11.2    | W       | W       | W       | W       |
| Other Nonconventional Energy                                | W          | 62.3         | 126.7   | 215.9   | 416.0   | 418.8   | 309.0   |
| Nonenergy   | 608.8      | 779.3        | 678.9   | 546.8   | 523.2   | 641.4   | 576.0   |
| Unassigned  | W          | W            | W       | W       | W       | W       | W       |
| Total Expenditures  | 2,064.4    | 1,768.5      | 1,731.5 | 1,891.9 | 2,271.4 | 2,679.0 | 2,893.0 |

<sup>- =</sup> Not reported.

W = Data withheld to avoid disclosure. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

| _ /  | 2002       | 2003         | 2004         | 2005           | 2006           | 2007          | 2008          |
|--|------------|--------------|--------------|----------------|----------------|---------------|---------------|
| Income Taxes (as per Financial Statements)  Current Paid or Accrued:           |            |              |              |                |                |               |               |
| U.S. Federal, before Investment Tax Credit &                                   |            |              |              |                |                |               |               |
| Alternative Minimum Tax  | 459        | 8,665        | 18,101       | 26,912         | 26,486         | 25,220        | 20,303        |
| U.S. Federal Investment Tax Credit   | -289       | -272         | -225         | -350           | -133           | -51           | -198          |
| Effect of Alternative Minimum Tax  | 81         | -380         | -515         | -331           | -153           | 89            | 34            |
| U.S. State & Local Income Taxes  | 563        | 1,261        | 2,300        | 3,762          | 3,269          | 3,074         | 3,060         |
| Foreign Income Taxes   | 000        | 1,201        | 2,000        | 0,702          | 0,200          | 0,014         | 0,000         |
| Canada   | 1,456      | 1,807        | 2,669        | 3,719          | 3,267          | 3,110         | 3,733         |
| Europe <sup>1</sup>  | 6,567      | 7,724        | 12,412       | 16,628         | 20,164         | 16,625        | 22,466        |
| Former Soviet Union <sup>2</sup>   | 51         | 182          | 142          | 511            | 1,093          | 1,831         | 2,419         |
| Africa   | 3,396      | 4,440        | 6,823        | 10,495         | 17,248         | 17,262        | 21,766        |
| Middle East  | 2,064      | 2,438        | 2,998        | 4,233          | 6,380          | 8,940         | 11,769        |
| Other Eastern Hemisphere   | 1,971      | 3,185        | 3,382        | 3,784          | 5,669          | 5,847         | 7,349         |
| Other Western Hemisphere   | 788        | 1,299        | 2,097        | 3,233          | 2,318          | 2,171         | 2,889         |
| Total Foreign  | 16,293     | 21,075       | 30,523       | 42,602         | 56,139         | 55,787        | 72,391        |
| Total Current  |            |              |              |                |                |               |               |
| Deferred   | 17,108     | 30,349       | 50,185       | 72,595         | 85,607         | 84,119        | 95,590        |
| U.S. Federal, before Investment Tax Credit                                     | 204        | E 400        | 2.404        | 1.660          | 6.040          | 2.500         | 2.004         |
| U.S. Federal Investment Tax Credit   | 284        | 5,499        | 2,491        | 1,660          | 6,919          | 2,580         | 2,984         |
| Effect of Alternative Minimum Tax  | -21        | -20          | -19          | -18            | -15            | 1             | 0             |
| U.S. State & Local Income Taxes  | -81        | 386          | 499          | 329            | 170            | -46           | -33           |
|  | 90         | 357          | 104          | 108            | 961            | 73            | 81            |
| Foreign<br>Total Deferred  | -225<br>46 | 656<br>6,879 | 950<br>4,024 | 2,451<br>4,529 | 1,190<br>9,226 | -420<br>2,188 | -166<br>2,866 |
|  |            |              | -            |                |                |               |               |
| Total Income Tax Expense   | 17,154     | 37,228       | 54,209       | 77,125         | 94,834         | 86,306        | 98,456        |
| Reconciliation of Accrued U.S. Federal<br>Income Tax Expense To Statutory Rate |            |              |              |                |                |               |               |
| Consolidated Pretax Income/(Loss)  | 42,597     | 103,205      | 144,577      | 203,873        | 230,509        | 211,876       | 184,257       |
| Less: Foreign Source Income not Subject to U.S. Tax                            | 10,382     | 20,541       | 32,100       | 41,702         | 30,979         | 27,754        | 26,898        |
| Equals: Income Subject to U.S. Tax   | 32,215     | 82,663       | 112,477      | 162,171        | 199,530        | 184,123       | 157,359       |
| Less: U.S. State & Local Income Taxes  | 406        | 1,101        | 2,345        | 3,888          | 4,181          | 2,950         | 2,997         |
| Less: Applicable Foreign Income Taxes Deducted                                 | 297        | 363          | 370          | 622            | 1,700          | 1,207         | 1,489         |
| Equals: Pretax Income Subject to U.S. Tax                                      | 31,512     | 81,199       | 109,762      | 157,662        | 193,649        | 179,966       | 152,873       |
| Tax Provision Based on Previous Line   | 11,026     | 28,426       | 38,051       | 55,159         | 67,744         | 62,974        | 56,235        |
| Increase/(Decrease) in Taxes Due To:   |            |              |              |                |                |               |               |
| Foreign Tax Credits Recognized   | -8,577     | -13,125      | -16,418      | -24,581        | -32,581        | -34,063       | -43,072       |
| U.S. Federal Investment Tax Credit Recognized                                  | -289       | -296         | -268         | -453           | -353           | -135          | W             |
| Statutory Depletion  | -4         | -7           | -7           | -11            | -11            | -37           | -18           |
| Effect of Alternative Minimum Tax  | 0          | 0            | -15          | 0              | 5              | 26            | W             |
| Other  | -1,722     | -1,110       | -1,007       | -1,904         | -1,534         | -973          | 10,161        |
|  | ,          | ,            | ,            | ,              | ,              |               | ٠,٠٠٠         |

<sup>&</sup>lt;sup>1</sup> Prior to 2006, this region comprised of European member countries of the OECD.

<sup>&</sup>lt;sup>2</sup> Prior to 2006, this region comprised of the Former Soviet Union and East Europe.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

| Table T13. U.S. Taxes Other Than Income Ta<br>(Million 2008 Dollars) | axes, 2002-20 | 08     |        |        |        |        |        |
|--|---------------|--------|--------|--------|--------|--------|--------|
|  | 2002          | 2003   | 2004   | 2005   | 2006   | 2007   | 2008   |
| Production Taxes   |               |        |        |        |        |        |        |
| Oil and Natural Gas Production                                       | 2,576         | 3,605  | 3,952  | 5,295  | 5,903  | 7,475  | 12,475 |
| Other Energy   | 41            | W      | 38     | 36     | W      | W      | W      |
| Other <sup>1</sup>   | 0             | W      | 0      | 0      | W      | W      | W      |
| Total Production Taxes   | 2,617         | 3,636  | 3,990  | 5,331  | 5,932  | 7,501  | 12,507 |
| Superfund  | W             | W      | W      | W      | W      | W      | 70     |
| Import Duties  | W             | W      | W      | W      | W      | W      | 87     |
| Sales, Use, and Property   | 2,779         | 2,332  | 2,715  | 2,966  | 3,259  | 3,149  | 3,982  |
| Payroll  | 1,320         | 1,307  | 1,332  | 1,427  | 1,499  | 1,459  | 1,814  |
| Other Taxes  | 445           | 465    | 689    | 589    | 689    | 382    | 827    |
| Total Taxes Paid (Other Than Income Taxes)                           | 7,250         | 7,856  | 8,819  | 10,392 | 11,508 | 12,676 | 19,287 |
| Excise Taxes Collected   | 51.186        | 48.312 | 50.901 | 51.211 | 50.548 | 49.076 | 46.389 |

 $<sup>^{1}</sup>$  Nonenergy, and beginning in 2003, Downstream Natural Gas. W = Data withheld to avoid disclosure.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

| Table T14. Selected U.S. Operating Statisti    | cs: FRS and Indu | stry, 2002               | 2-2008   |               |         |        |        |  |  |
|--|------------------|--------------------------|----------|---------------|---------|--------|--------|--|--|
| Operating Statistics                           | 2002             | 2003                     | 2004     | 2005          | 2006    | 2007   | 2008   |  |  |
| Petroleum and Natural Gas                      |                  |                          |          |               |         |        |        |  |  |
| Net Production                                 |                  |                          |          |               |         |        |        |  |  |
| Crude Oil and Natural Gas Liquids              |                  |                          | (m       | illion barrel | s)      |        |        |  |  |
| FRS Companies                                  | 1,346            | 1,278                    | 1,208    | 1,121         | 1,077   | 1,040  | 1,014  |  |  |
| U.S. Industry <sup>1</sup>                     | 2,759            | 2,679                    | 2,646    | 2,521         | 2,463   | 2,522  | 2,512  |  |  |
| FRS as a Percent of U.S. Industry <sup>2</sup> | 48.8             | 47.7                     | 45.6     | 44.5          | 43.7    | 41.2   | 40.3   |  |  |
| Natural Gas                                    |                  | (billion cubic feet)     |          |               |         |        |        |  |  |
| FRS Companies                                  | 8,713            | 8,344                    | 8,174    | 7,774         | 7,926   | 8,356  | 8,739  |  |  |
| U.S. Industry <sup>1</sup>                     | 19,353           | 19,425                   | 19,168   | 18,458        | 18,545  | 19,466 | 20,523 |  |  |
| FRS as a Percent of U.S. Industry <sup>2</sup> | 45.0             | 43.0                     | 42.6     | 42.1          | 42.7    | 42.9   | 42.6   |  |  |
| Net Imports                                    |                  |                          |          |               |         |        |        |  |  |
| Crude Oil and Natural Gas Liquids              |                  | (million barrels)        |          |               |         |        |        |  |  |
| FRS Companies                                  | 631              | 738                      | 918      | 732           | 658     | 605    | 580    |  |  |
| U.S. Industry <sup>1</sup>                     | 3,523            | 3,539                    | 3,910    | 3,989         | 3,985   | 3,843  | 3,810  |  |  |
| FRS as a Percent of U.S. Industry              | 17.9             | 20.8                     | 23.5     | 18.4          | 16.5    | 15.7   | 15.2   |  |  |
| Refinery Capacity                              |                  |                          | (thousa  | nd barrels p  | er day) |        |        |  |  |
| FRS Companies                                  | 14,198           | 14,279                   | 14,409   | 14,532        | 14,652  | 14,101 | 14,880 |  |  |
| U.S. Industry <sup>1</sup>                     | 17,339           | 17,500                   | 17,729   | 17,912        | 18,021  | 18,171 | 18,249 |  |  |
| FRS as a Percent of U.S. Industry              | 81.9             | 81.6                     | 81.3     | 81.1          | 81.3    | 77.6   | 81.5   |  |  |
| Refinery Output <sup>3</sup>                   |                  |                          | (thousar | nd barrels p  | er day) |        |        |  |  |
| FRS Companies                                  | 14,676           | 14,587                   | 15,082   | 15,039        | 14,726  | 14,168 | 14,519 |  |  |
| U.S. Industry <sup>1</sup>                     | 17,655           | 17,970                   | 18,297   | 18,252        | 17,975  | 18,561 | 17,561 |  |  |
| FRS as a Percent of U.S. Industry              | 83.1             | 81.2                     | 82.4     | 82.4          | 81.9    | 76.3   | 82.7   |  |  |
| Electric Power                                 |                  |                          |          |               |         |        |        |  |  |
| Net Summer Capacity                            |                  |                          | (mil     | lion kilowat  | ts)     |        |        |  |  |
| FRS Companies                                  | -                | 29                       | 34       | 34            | 34      | 9      | 2      |  |  |
| U.S. Industry                                  | 905              | 948                      | 963      | 978           | 986     | 999    | NA     |  |  |
| FRS as a Percent of U.S. Industry              | -                | 3.0                      | 3.5      | 3.5           | 3.5     | 0.9    | NA     |  |  |
| Net Generation                                 |                  | (billion kilowatt hours) |          |               |         |        |        |  |  |
| FRS Companies                                  | -                | 107                      | 112      | 122           | 120     | 19     | 9      |  |  |
| U.S. Industry                                  | 3,859            | 3,883                    | 3,971    | 4,055         | 4,065   | 4,160  | NA     |  |  |
| FRS as a Percent of U.S. Industry              | -                | 2.8                      | 2.8      | 3.0           | 2.9     | 0.5    | NA     |  |  |

<sup>&</sup>lt;sup>1</sup> U.S. area is defined to include the 50 States, District of Columbia, U.S. Virgin Islands, and Puerto Rico.

NA = Not available.

Note: The data for total U.S. production of crude oil and natural gas liquids and natural gas (dry) utilized in this report are taken from Energy Information Administration, Form EIA-23 (Annual Survey of Domestic Oil and Gas Reserves); see U.S. Crude Oil, Natural Gas, and Natural Gas Liquids Reserves Annual Report). This source is utilized in order to preserve consistency between production reported in the context of oil and gas reserves and reserve additions and production reported elsewhere in this report.

Sources: Industry data - Petroleum net production: Energy Information Administration (EIA), Form EIA-23; see Advance Summary of the U.S. Crude Oil, Natural Gas, and Natural Gas Liquids Reserves Annual Report. Net imports: Energy Information Administration, Form EIA-814, Monthly Imports Report, and data compiled for the International Energy Agency by the Petroleum Supply Division, Office of Oil and Gas, EIA. Refinery capacity and refinery output: EIA, Forms EIA-820 (Annual Refinery Report) and EIA-810 (Monthly Refinery Report); see Petroleum Supply Annual. Electric capacity and electric generation: EIA, Form EIA-860, Annual Electric Generator Reports; Form EIA-867, Annual Nonutility Power Producer Report; Form EIA-860A, Annual Electric Generator Report—Utility; Form EIA-860B, Annual Electric Generator Report—Nonutility; Form EIA-906 and Form EIA-759, Power Plant Reports; see Annual Energy Review.

FRS companies' data - Energy Information Administration, Form EIA-28 (Financial Reporting System).

<sup>&</sup>lt;sup>2</sup> FRS companies' production does not include royalty interest production. Total U.S. production includes the royalty interest portion of the FRS companies' production. Therefore, the data presented in this table for the FRS companies and for total industry are not directly comparable. However, an estimate can be made by multiplying the FRS companies' data by 7/6 to account for the royalty interest.

<sup>&</sup>lt;sup>3</sup> For FRS companies, includes refinery output at own refineries for own account and at others' refineries for own account.

<sup>- =</sup> Not reported.

| (Million 2008 Dollars)              |        | 0000   | 2224   | 2225   | 2222    | 222    | 2222   |
|-------------------------------------|--------|--------|--------|--------|---------|--------|--------|
| United Ctates                       | 2002   | 2003   | 2004   | 2005   | 2006    | 2007   | 2008   |
| United States                       |        |        |        |        |         |        |        |
| Exploration                         | 0.000  | 1 001  | 0.007  | 4.07.4 | 10.070  | 7.740  | 04.005 |
| Acquisition of Unproved Acreage     | 2,686  | 1,601  | 2,887  | 4,074  | 19,372  | 7,742  | 24,905 |
| Geological and Geophysical          | 967    | 760    | 963    | 1,069  | 1,223   | 1,384  | 1,510  |
| Drilling and Equipping 1            | 3,009  | 2,911  | 2,553  | 3,923  | 5,833   | 5,226  | 6,751  |
| Other                               | 980    | 810    | 976    | 1,108  | 1,160   | 1,290  | 1,516  |
| Total Exploration                   | 7,642  | 6,082  | 7,379  | 10,172 | 27,588  | 15,642 | 34,682 |
| Development                         |        |        |        |        |         |        |        |
| Acquisition of Proved Acreage       | 8,917  | 6,976  | 8,504  | 14,640 | 37,986  | 8,127  | 12,817 |
| Lease Equipment                     | 3,916  | 4,192  | 4,306  | 3,798  | 5,505   | 5,505  | 6,252  |
| Drilling and Equipping <sup>1</sup> | 12,614 | 12,198 | 14,429 | 19,491 | 27,086  | 30,543 | 38,517 |
| Other <sup>2</sup>                  | 4,375  | 2,097  | 1,921  | 2,698  | 3,810   | 6,514  | 5,598  |
| Total Development                   | 29,822 | 25,463 | 29,160 | 40,627 | 74,386  | 50,689 | 63,184 |
| Total U.S. Exploration and          |        |        |        |        |         |        |        |
| Development                         | 37,464 | 31,545 | 36,539 | 50,799 | 101,973 | 66,332 | 97,866 |
| Foreign .                           |        |        |        |        |         |        |        |
| Exploration                         |        |        |        |        |         |        |        |
| Acquisition of Unproved Acreage     | 3,048  | 1,552  | 684    | 5,565  | 4,801   | 967    | 1,761  |
| Geological and Geophysical          | 1,106  | 998    | 1,082  | 1,072  | 1,329   | 1,305  | 1,634  |
| Drilling and Equipping 1            | 2,483  | 2,586  | 2,834  | 2,976  | 3,565   | 3,930  | 4,481  |
| Other                               | 1,018  | 1,094  | 981    | 1,359  | 1,350   | 1,454  | 1,509  |
| Total Exploration                   | 7,654  | 6,230  | 5,580  | 10,972 | 11,045  | 7,657  | 9,385  |
| Development                         | ,      | ,      | ,      |        |         |        | •      |
| Acquisition of Proved Acreage       | 10,128 | 3,528  | 525    | 11,651 | 16,825  | 481    | 701    |
| Lease Equipment                     | 2,989  | 5,420  | 5,235  | 6,217  | 6,301   | 5,945  | 6,882  |
| Drilling and Equipping <sup>1</sup> | 9,468  | 11,290 | 12,642 | 14,634 | 16,994  | 14,414 | 16,352 |
| Other <sup>2</sup>                  | 6,707  | 6,052  | 4,407  | 7,792  | 11,004  | 15,113 | 17,028 |
| Total Development                   | 29,292 | 26,289 | 22,808 | 40,295 | 51,123  | 35,953 | 40,963 |
| Total Foreign Exploration and       | 20,202 | 20,200 | 22,000 | 40,200 | 01,120  | 00,000 | -0,000 |
| Development                         | 36,945 | 32,519 | 28,389 | 51,267 | 62,168  | 43,610 | 50,348 |

<sup>&</sup>lt;sup>1</sup> Expenditure incurred in a given year not cumulative (includes work-in-progress adjustment).

<sup>&</sup>lt;sup>2</sup> Includes support equipment.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

|   |           |        | United States |          |         |
|---|-----------|--------|---------------|----------|---------|
|   | Worldwide | Total  | Onshore       | Offshore | Foreign |
| Exploration and Development Expenditures            |           |        |               |          |         |
| Exploration Expenditures                            |           |        |               |          |         |
| Unproved Acreage                                    | 26,666    | 24,905 | 19,213        | 5,692    | 1,76    |
| Drilling and Equipping:                             |           |        |               |          |         |
| Completed Well Costs                                | -         | 4,680  | 2,910         | 1,770    |         |
| Work-in-progress Adjustment                         | -         | 2,071  | 615           | 1,456    |         |
| Total Drilling and Equipping                        | 11,232    | 6,751  | 3,525         | 3,226    | 4,48    |
| Geological and Geophysical                          | 3,144     | 1,510  | 719           | 791      | 1,634   |
| Other, Including Direct Overhead                    | 3,025     | 1,516  | 752           | 764      | 1,509   |
| Total Exploration Expenditures                      | 44,067    | 34,682 | 24,209        | 10,473   | 9,385   |
| Development Expenditures                            |           |        |               |          |         |
| Proved Acreage (Including Mergers and Acquisitions) | 13,518    | 12,817 | 11,358        | 1,459    | 70′     |
| Drilling and Equipping:                             |           |        |               |          |         |
| Completed Well Costs                                | -         | 30,768 | 27,692        | 3,076    |         |
| Work-in-progress Adjustment                         | -         | 7,749  | 5,007         | 2,742    |         |
| Total Drilling and Equipping                        | 54,869    | 38,517 | 32,699        | 5,818    | 16,352  |
| Lease Equipment                                     | 13,134    | 6,252  | 4,002         | 2,250    | 6,882   |
| Other Development                                   |           |        |               |          |         |
| Support Equipment                                   | 1,698     | 1,529  | 1,270         | 259      | 169     |
| Other, Including Direct Overhead                    | 20,928    | 4,069  | 2,862         | 1,207    | 16,859  |
| Total Development Expenditures                      | 104,147   | 63,184 | 52,191        | 10,993   | 40,963  |
| Total Exploration and Development Expenditures      | 148,214   | 97,866 | 76,400        | 21,466   | 50,348  |

|   | 2002   | 2003   | 2004   | 2005    | 2006    | 2007    | 2008    |
|---|--------|--------|--------|---------|---------|---------|---------|
| Exploration Expenditures                          |        |        |        |         |         |         |         |
| U.S. Onshore                                      | 3,560  | 2,090  | 3,667  | 5,581   | 15,457  | 10,985  | 24,209  |
| U.S. Offshore                                     | 4,082  | 3,992  | 3,712  | 4,591   | 12,130  | 4,657   | 10,473  |
| Total United States                               | 7,642  | 6,082  | 7,379  | 10,172  | 27,588  | 15,642  | 34,682  |
| Canada  | 1,995  | 1,511  | 1,472  | 2,028   | 2,212   | 1,633   | 1,909   |
| Europe <sup>1</sup>                               | 1,440  | 725    | 464    | 912     | 1,050   | 1,051   | 1,030   |
| Former Soviet Union <sup>2</sup>                  | 553    | 797    | 330    | 638     | 158     | 181     | V       |
| Africa  | 1,522  | 1,896  | 1,508  | 2,312   | 2,493   | 2,129   | V       |
| Middle East                                       | 142    | 152    | 142    | 340     | 487     | 50      | 137     |
| Other Eastern Hemisphere                          | 1,320  | 763    | 991    | 4,110   | 1,566   | 1,667   | 2,367   |
| Other Western Hemisphere                          | 681    | 385    | 674    | 632     | 3,079   | 947     | V       |
| Total Foreign                                     | 7,654  | 6,230  | 5,580  | 10,972  | 11,045  | 7,657   | 9,385   |
| Worldwide Exploration Expenditures                | 15,295 | 12,312 | 12,959 | 21,144  | 38,633  | 23,299  | 44,067  |
| Development Expenditures                          |        |        |        |         |         |         |         |
| U.S. Onshore                                      | 22,737 | 15,099 | 21,067 | 32,910  | 58,315  | 40,951  | 52,191  |
| U.S. Offshore                                     | 7,085  | 10,364 | 8,093  | 7,716   | 16,071  | 9,739   | 10,993  |
| Total United States                               | 29,822 | 25,463 | 29,160 | 40,627  | 74,386  | 50,689  | 63,184  |
| Canada  | 5,880  | 4,141  | 4,474  | 7,817   | 15,601  | 4,282   | 4,502   |
| Europe <sup>1</sup>                               | 10,094 | 5,881  | 4,477  | 5,691   | 8,405   | 7,234   | 7,387   |
| Former Soviet Union <sup>2</sup>                  | 946    | 1,647  | 1,960  | 6,153   | 2,380   | 2,810   | V       |
| Africa  | 4,474  | 8,695  | 6,231  | 9,305   | 11,010  | 10,657  | V       |
| Middle East                                       | 769    | 973    | 1,282  | 1,236   | 2,817   | 3,175   | 4,325   |
| Other Eastern Hemisphere                          | 5,975  | 4,034  | 3,225  | 8,919   | 5,407   | 5,302   | 7,202   |
| Other Western Hemisphere                          | 1,154  | 919    | 1,159  | 1,174   | 5,503   | 2,493   | V       |
| Total Foreign                                     | 29,292 | 26,289 | 22,808 | 40,295  | 51,123  | 35,953  | 40,963  |
| Worldwide Development Expenditures                | 59,114 | 51,752 | 51,968 | 80,921  | 125,509 | 86,642  | 104,147 |
| Total Exploration and Development<br>Expenditures |        |        |        |         |         |         |         |
| U.S. Onshore                                      | 26,297 | 17,189 | 24,734 | 38,492  | 73,772  | 51,935  | 76,400  |
| U.S. Offshore                                     | 11,167 | 14,356 | 11,804 | 12,307  | 28,201  | 14,396  | 21,466  |
| Total United States                               | 37,464 | 31,545 | 36,539 | 50,799  | 101,973 | 66,332  | 97,866  |
| Canada  | 7,875  | 5,652  | 5,946  | 9,845   | 17,813  | 5,915   | 6,41    |
| Europe <sup>1</sup>                               | 11,534 | 6,606  | 4,941  | 6,603   | 9,454   | 8,285   | 8,417   |
| Former Soviet Union <sup>2</sup>                  | 1,499  | 2,444  | 2,289  | 6,791   | 2,537   | 2,991   | 3,220   |
| Africa  | 5,995  | 10,591 | 7,738  | 11,616  | 13,503  | 12,785  | 14,163  |
| Middle East                                       | 912    | 1,125  | 1,425  | 1,575   | 3,304   | 3,225   | V       |
| Other Eastern Hemisphere                          | 7,296  | 4,797  | 4,216  | 13,030  | 6,974   | 6,969   | 9,569   |
| Other Western Hemisphere                          | 1,835  | 1,304  | 1,833  | 1,806   | 8,582   | 3,440   | V       |
| Total Foreign                                     | 36,945 | 32,519 | 28,389 | 51,267  | 62,168  | 43,610  | 50,348  |
| Worldwide Exploration and Development             |        |        |        |         |         |         |         |
| Expenditures                                      | 74,409 | 64,065 | 64,927 | 102,066 | 164,142 | 109,942 | 148,214 |

<sup>&</sup>lt;sup>1</sup> Prior to 2006, this region comprised of European member countries of the OECD.

 $<sup>^{\</sup>rm 2}\,{\rm Prior}$  to 2006, this region comprised of the Former Soviet Union and East Europe.

W = Data withheld to avoid disclosure.

|                                  | 2002   | 2003     | 2004   | 2005   | 2006   | 2007   | 2008   |
|----------------------------------|--------|----------|--------|--------|--------|--------|--------|
| United States                    |        | <u>'</u> |        |        |        |        |        |
| Taxes Other Than Income Taxes    | 2,576  | 3,605    | 3,952  | 5,295  | 5,903  | 7,475  | 12,475 |
| Other Costs                      | 12,183 | 12,017   | 13,074 | 14,647 | 17,941 | 21,567 | 25,082 |
| Total Production Costs           | 14,758 | 15,622   | 17,026 | 19,942 | 23,844 | 29,043 | 37,557 |
| U.S. Onshore                     | 11,364 | 12,161   | 13,037 | 15,351 | 18,997 | 23,976 | 31,442 |
| U.S. Offshore                    | 3,394  | 3,461    | 3,989  | 4,591  | 4,847  | 5,067  | 6,115  |
| Canada                           |        |          |        |        |        |        |        |
| Royalty Expenses                 | 0      | 0        | 0      | 0      | 0      | 0      | 0      |
| Taxes Other Than Income Taxes    | 128    | 137      | 131    | 154    | 151    | 147    | 151    |
| Other Costs                      | 2,712  | 3,249    | 2,910  | 3,535  | 3,702  | 3,829  | 4,193  |
| Total Production Costs           | 2,841  | 3,386    | 3,041  | 3,689  | 3,854  | 3,976  | 4,344  |
| Europe <sup>1</sup>              |        |          |        |        |        |        |        |
| Royalty Expenses                 | 58     | W        | W      | 0      | W      | W      | W      |
| Taxes Other Than Income Taxes    | 537    | W        | W      | 1,252  | W      | W      | W      |
| Other Costs                      | 4,023  | 4,724    | 4,597  | 5,238  | 5,174  | 6,034  | 5,825  |
| Total Production Costs           | 4,618  | 5,630    | 5,307  | 6,489  | 6,806  | 7,363  | 7,847  |
| Former Soviet Union <sup>2</sup> |        |          |        |        |        |        |        |
| Royalty Expenses                 | 0      | 0        | W      | 15     | 0      | 0      | 0      |
| Taxes Other Than Income Taxes    | 0      | 35       | W      | 236    | 79     | 68     | 232    |
| Other Costs                      | 131    | 204      | 302    | 417    | 422    | 552    | 727    |
| Total Production Costs           | 131    | 239      | 367    | 668    | 501    | 620    | 959    |
| Africa                           |        |          |        |        |        |        |        |
| Royalty Expenses                 | 0      | 0        | 0      | W      | W      | W      | W      |
| Taxes Other Than Income Taxes    | 444    | 680      | 873    | W      | W      | W      | W      |
| Other Costs                      | 2,037  | 2,009    | 2,355  | 2,508  | 2,877  | 3,748  | 4,665  |
| Total Production Costs           | 2,481  | 2,690    | 3,229  | 3,859  | 4,797  | 6,186  | 7,309  |
| Middle East                      |        |          |        |        |        |        |        |
| Royalty Expenses                 | 0      | 0        | 0      | 0      | 0      | 0      | W      |
| Taxes Other Than Income Taxes    | 54     | 23       | 27     | 18     | 1,891  | 936    | W      |
| Other Costs                      | 591    | 595      | 604    | 629    | 874    | 845    | 1,172  |
| Total Production Costs           | 645    | 618      | 631    | 648    | 2,765  | 1,780  | 2,509  |
| Other Eastern Hemisphere         |        |          |        |        |        |        |        |
| Royalty Expenses and             |        |          |        |        |        |        |        |
| Taxes Other Than Income Taxes    | 683    | 778      | 1,034  | 1,266  | 1,323  | 1,692  | 2,456  |
| Other Costs                      | 2,358  | 2,117    | 2,884  | 2,441  | 2,660  | 3,223  | 3,573  |
| Total Production Costs           | 3,041  | 2,895    | 3,918  | 3,707  | 3,983  | 4,916  | 6,029  |
| Other Western Hemisphere         |        |          |        |        |        |        |        |
| Royalty Expenses and             |        |          |        |        |        |        |        |
| Taxes Other Than Income Taxes    | 325    | 452      | 561    | 733    | 740    | 612    | 733    |
| Other Costs                      | 745    | 666      | 615    | 980    | 1,000  | 1,158  | 1,273  |
| Total Production Costs           | 1,070  | 1,118    | 1,176  | 1,713  | 1,740  | 1,770  | 2,006  |
| Total Foreign                    |        |          |        |        |        |        |        |
| Royalty Expenses                 | 177    | W        | W      | W      | 279    | 259    | 307    |
| Taxes Other Than Income Taxes    | 2,053  | W        | W      | W      | 7,456  | 6,963  | 9,268  |
| Other Costs                      | 12,597 | 13,564   | 14,268 | 15,747 | 16,710 | 19,390 | 21,428 |
| Total Production Costs           | 14,827 | 16,576   | 17,668 | 20,773 | 24,445 | 26,612 | 31,003 |

<sup>&</sup>lt;sup>1</sup>Prior to 2006, consisted of only European members of the OECD.

<sup>&</sup>lt;sup>2</sup>Prior to 2006, also included East Europe.

W = Data withheld to avoid disclosure.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

| Table T19. Oil and Natural Gas Reserves:    | FRS and Indi          | ustry, 2008                               |                          |                    |                              |                                  |
|---|-----------------------|---|--------------------------|--------------------|------------------------------|----------------------------------|
|   | Beginning<br>Reserves | Plus<br>Reserve<br>Additions <sup>1</sup> | Plus<br>Net<br>Purchases | Less<br>Production | Equals<br>Ending<br>Reserves | Replacement<br>Rate<br>(percent) |
| Crude Oil and Natural Gas Liquids           |                       |   | (million barrels)        |                    |                              |                                  |
| U.S. Onshore <sup>2</sup>                   |                       |   |                          |                    |                              |                                  |
| Total Industry                              | 25,931                | -194                                      | 216                      | 2,008              | 23,945                       | -10                              |
| FRS Companies                               | 10,696                | -258                                      | 119                      | 715                | 9,842                        | -36                              |
| All Other                                   | 15,235                | 64  | 97                       | 1,293              | 14,103                       | 5                                |
| U.S. Offshore <sup>2</sup>                  |                       |   |                          |                    |                              |                                  |
| Total Industry                              | 4,529                 | 426                                       | 0                        | 504                | 4,451                        | 85                               |
| FRS Companies                               | 3,043                 | 226                                       | 1                        | 298                | 2,972                        | 76                               |
| All Other                                   | 1,487                 | 200                                       | -1                       | 206                | 1,479                        | 97                               |
| U.S. Total <sup>2</sup>                     |                       |   |                          |                    |                              |                                  |
| Total Industry                              | 30,460                | 232                                       | 216                      | 2,512              | 28,396                       | 9                                |
| FRS Companies                               | 13,739                | -32                                       | 120                      | 1,014              | 12,814                       | -3                               |
| All Other                                   | 16,721                | 264                                       | 96                       | 1,499              | 15,582                       | 18                               |
| FRS Companies' Foreign Oil Reserves         |                       |   |                          |                    |                              |                                  |
| Canada                                      | 1,780                 | W   | W                        | 153                | 1,372                        | W                                |
| Europe                                      | 2,613                 | W   | W                        | 383                | 2,308                        | W                                |
| Former Soviet Union                         | 1,369                 | 692                                       | -63                      | 92                 | 1,906                        | 752                              |
| Africa                                      | 5,041                 | W   | W                        | 548                | 5,070                        | W                                |
| Middle East                                 | 1,595                 | 585                                       | 0                        | 150                | 2,030                        | 389                              |
| Other Eastern Hemisphere                    | 1,718                 | W   | W                        | 227                | 1,911                        | W                                |
| Other Western Hemisphere                    | 568                   | W   | W                        | 66                 | 480                          | 104                              |
| Total Foreign                               | 14,684                | 2,203                                     | -192                     | 1,618              | 15,077                       | 136                              |
| Worldwide Total for FRS Companies           | 28,423                | 2,172                                     | -72                      | 2,632              | 27,891                       | 83                               |
| Dry Natural Gas                             |                       | (k  | oillion cubic fee        | t)                 |                              |                                  |
| U.S. Onshore <sup>2</sup>                   |                       |   |                          |                    |                              |                                  |
| Total Industry                              | 223,287               | 25,116                                    | 980                      | 18,273             | 231,110                      | 137                              |
| FRS Companies                               | 101,425               | 8,001                                     | 1,561                    | 7,677              | 103,310                      | 104                              |
| All Other                                   | 121,863               | 17,115                                    | -581                     | 10,596             | 127,800                      | 162                              |
| U.S. Offshore <sup>2</sup>                  |                       |   |                          |                    |                              |                                  |
| Total Industry                              | 14,439                | 1,442                                     | -85                      | 2,250              | 13,546                       | 64                               |
| FRS Companies                               | 8,343                 | 305                                       | 17                       | 1,062              | 7,603                        | 29                               |
| All Other                                   | 6,096                 | 1,137                                     | -102                     | 1,188              | 5,943                        | 96                               |
| U.S. Total <sup>2</sup>                     |                       |   |                          |                    |                              |                                  |
| Total Industry                              | 237,726               | 26,558                                    | 895                      | 20,523             | 244,656                      | 129                              |
| FRS Companies                               | 109,768               | 8,307                                     | 1,578                    | 8,739              | 110,913                      | 95                               |
| All Other                                   | 127,958               | 18,251                                    | -683                     | 11,784             | 133,743                      | 155                              |
| FRS Companies' Foreign Natural Gas Reserves |                       |   |                          |                    |                              |                                  |
| Canada                                      | 10,593                | 478                                       | -64                      | 1,140              | 9,868                        | 42                               |
| Europe                                      | 11,725                | W   | W                        | 1,650              | 9,956                        | W                                |
| Former Soviet Union                         | 2,124                 | 642                                       | -33                      | 85                 | 2,647                        | W                                |
| Africa                                      | 10,577                | W   | W                        | 562                | 10,601                       | 104                              |
| Middle East                                 | 6,112                 | W   | W                        | 357                | 7,566                        | 507                              |
| Other Eastern Hemisphere                    | 25,047                | W   | W                        | 1,990              | 26,038                       | W                                |
| Other Western Hemisphere                    | 15,348                | W   | W                        | 1,296              | 15,065                       | 83                               |
| Total Foreign                               | 81,527                | 7,066                                     | 227                      | 7,080              | 81,741                       | 100                              |
| Worldwide Total for FRS Companies           | 191,295               | 15,373                                    | 1,805                    | 15,819             | 192,654                      | 97                               |

<sup>&</sup>lt;sup>1</sup> Includes revisions of previous estimates, improved recovery, and extensions and discoveries.

<sup>&</sup>lt;sup>2</sup>The data reported for the FRS companies do not include royalty interest. Total U.S. industry data include the royalty interest portion of the FRS companies' reported amounts. Therefore, the data presented in this table for the FRS companies and for total industry are not directly comparable. However, an estimate can be made by multiplying the FRS companies' data by 7/6 to account for the royalty interest.

Sources: Industry data - Energy Information Administration Form EIA-23 (Annual Survey of Domestic Oil and Gas Reserves); see *U.S. Crude Oil, Natural Gas, and Natural Gas Liquids Reserves Annual Report*.

FRS companies' data - Energy Information Administration, Form EIA-28 (Financial Reporting System).

|   | Worldwide | l       | United States   |          |               |
|---|-----------|---------|-----------------|----------|---------------|
| Reserves Statistics                         | Total     | Total   | Onshore         | Offshore | Total Foreign |
| Crude Oil and Natural Gas Liquids           |           | (m      | illion barrels) |          |               |
| Beginning of Period                         | 28,423    | 13,739  | 10,696          | 3,042    | 14,684        |
| Revisions of Previous Estimates             | 740       | -826    | -823            | -3       | 1,566         |
| Improved Recovery                           | 524       | 321     | 252             | 69       | 203           |
| Purchases of Minerals-in-Place              | 182       | 181     | 164             | 17       | 0             |
| Extensions & Discoveries                    | 907       | 473     | 313             | 160      | 434           |
| Production                                  | -2,632    | -1,014  | -715            | -298     | -1,618        |
| Sales of Minerals-in-Place                  | -254      | -61     | -45             | -16      | -193          |
| End of period                               | 27,891    | 12,814  | 9,842           | 2,972    | 15,077        |
| Proportionate Interest in Investee Reserves |           |         |                 |          | 8,071         |
| Natural Gas Reserves                        |           | (bill   | ion cubic feet) |          |               |
| Beginning of Period                         | 191,295   | 109,768 | 101,424         | 8,343    | 81,527        |
| Revisions of Previous Estimates             | -1,074    | -5,200  | -4,932          | -268     | 4,126         |
| Improved Recovery                           | 1,949     | 1,621   | 1,584           | 37       | 327           |
| Purchases of Minerals-in-Place              | 3,609     | 3,117   | 2,972           | 146      | 491           |
| Extensions & Discoveries                    | 14,498    | 11,885  | 11,349          | 536      | 2,613         |
| Production                                  | -15,818   | -8,739  | -7,677          | -1,062   | -7,080        |
| Sales of Minerals-in-Place                  | -1,804    | -1,540  | -1,411          | -129     | -264          |
| End of Period                               | 192,654   | 110,913 | 103,310         | 7,603    | 81,741        |
| Proportionate Interest in Investee Reserves |           |         |                 |          | 45,886        |

| Table T20 | Oil and Natural | Gas Reserve Balances | 2008 (Continued) |
|-----------|-----------------|----------------------|------------------|

| Table 120. Oli and Natural Gas Reserve      | Dalances | s, 2006 (CC | munueu) |                        |                              |                                |                                |
|---|----------|-------------|---------|------------------------|------------------------------|--------------------------------|--------------------------------|
|   |          |             |         | Foreigr                | 1                            |                                |                                |
| Reserves Statistics                         | Total    | Canada      | Europe  | Former<br>Soviet Union | Africa<br>and<br>Middle East | Other<br>Eastern<br>Hemisphere | Other<br>Western<br>Hemisphere |
| Crude Oil and Natural Gas Liquids           |          |             |         | (million bar           | rels)                        |                                |                                |
| Beginning of Period                         | 14,684   | 1,780       | 2,613   | 1,369                  | 6,636                        | 1,718                          | 568                            |
| Revisions of Previous Estimates             | 1,566    | -411        | 38      | 638                    | 979                          | 321                            | 1                              |
| Improved Recovery                           | 203      | W           | W       | W                      | W                            | W                              | 48                             |
| Purchases of Minerals-in-Place              | 0        | W           | W       | W                      | W                            | W                              | W                              |
| Extensions & Discoveries                    | 434      | 165         | 38      | W                      | 121                          | 90                             | W                              |
| Production                                  | -1,618   | -153        | -383    | -92                    | -698                         | -227                           | -66                            |
| Sales of Minerals-in-Place                  | -193     | -9          | -29     | W                      | 0                            | 0                              | W                              |
| End of period                               | 15,077   | 1,372       | 2,308   | 1,906                  | 7,100                        | 1,911                          | 480                            |
| Proportionate Interest in Investee Reserves | 8,071    | W           | W       | 4,734                  | W                            | W                              | W                              |
| Natural Gas Reserves                        |          |             |         | (billion cubic         | feet)                        |                                |                                |
| Beginning of Period                         | 81,527   | 10,593      | 11,725  | 2,124                  | 16,689                       | 25,047                         | 15,348                         |
| Revisions of Previous Estimates             | 4,126    | -160        | -176    | 622                    | 2,159                        | 1,827                          | -145                           |
| Improved Recovery                           | 327      | 16          | W       | W                      | W                            | W                              | 155                            |
| Purchases of Minerals-in-Place              | 491      | 19          | W       | 0                      | W                            | W                              | W                              |
| Extensions & Discoveries                    | 2,613    | 622         | 86      | 0                      | 180                          | 662                            | 1,063                          |
| Production                                  | -7,080   | -1,140      | -1,650  | -85                    | -919                         | -1,990                         | -1,296                         |
| Sales of Minerals-in-Place                  | -264     | -83         | -71     | W                      | 0                            | W                              | W                              |
| End of Period                               | 81,741   | 9,868       | 9,956   | 2,647                  | 18,167                       | 26,038                         | 15,065                         |
| Proportionate Interest in Investee Reserves | 45,886   | 0           | W       | 7,123                  | W                            | W                              | W                              |

<sup>-- =</sup> Not applicable.

W = Data withheld to avoid disclosure.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

Table T21. Exploration and Development Expenditures, Reserves, and Production by Region: FRS and Industry, 2008 and Percent Change from 2007

|  |         | United States |          | Foreign Total |
|--|---------|---------------|----------|---------------|
|  | Total   | Onshore       | Offshore | Toreign Total |
| Exploration and Development Expenditures         |         | (million do   | ollars)  |               |
| FRS Companies                                    | 97,866  | 76,400        | 21,466   | 50,348        |
| Percent Change from Prior Year                   | 47.5    | 47.1          | 49.1     | 15.4          |
| Wells Completed                                  |         |               |          |               |
| FRS Companies                                    | 13,217  | 13,035        | 182      | 4,222         |
| Percent Change from Prior Year                   | 11.7    | 12.0          | -6.7     | -0.4          |
| Industry   | 60,220  | NA            | NA       | NA            |
| Percent Change from Prior Year                   | 24.2    | NA            | NA       | NA            |
| Success Rate¹                                    |         | (percer       | nt)      |               |
| FRS Companies                                    | 98.1    | 98.4          | 79.1     | 95.3          |
| Industry   | 90.3    | NA            | NA       | NA            |
| Crude Oil and NGL Production <sup>2</sup>        |         | (million ba   | rrels)   |               |
| FRS Companies                                    | 1,014   | 715           | 298      | 1,618         |
| Percent Change from Prior Year                   | -2.6    | 0.9           | -10.0    | -4.8          |
| Industry   | 2,512   | 2,008         | 504      | 27,406        |
| Percent Change from Prior Year                   | -0.4    | 4.3           | -15.6    | 0.6           |
| Crude Oil and NGL Reserve Interests <sup>3</sup> |         | (million ba   | rrels)   |               |
| FRS Companies                                    | 12,814  | 9,842         | 2,972    | 23,148        |
| Percent Change from Prior Year                   | -6.7    | -8.0          | -2.3     | 5.0           |
| Natural Gas Production                           |         | (billion cubi | c feet)  |               |
| FRS Companies                                    | 8,739   | 7,677         | 1,062    | 7,080         |
| Percent Change from Prior Year                   | 4.6     | 8.2           | -15.7    | 2.0           |
| Industry   | 20,523  | 18,273        | 2,250    | 108,261       |
| Percent Change from Prior Year                   | 5.4     | 10.0          | -21.2    | 28.0          |
| Natural Gas Reserve Interests                    |         | (billion cubi | c feet)  |               |
| FRS Companies                                    | 110,913 | 103,310       | 7,603    | 129,271       |
| Percent Change from Prior Year                   | 1.0     | 1.9           | -8.9     | 1.5           |

Table is continued on the following page.

| Table T21. | <b>Exploration and Developmen</b> | nt Expenditures, Reserves, and Production        |
|------------|-----------------------------------|--|
|            | by Region: FRS and Industry       | y, 2008 and Percent Change from 2007 (Continued) |
|            |                                   | Familia  |

|  |         |        |   | Foreign       | 1              |                                |                                |
|--|---------|--------|---|---------------|----------------|--------------------------------|--------------------------------|
|  | Total   | Canada | Europe &<br>Former<br>Soviet Union <sup>4</sup> | Africa        | Middle<br>East | Other<br>Eastern<br>Hemisphere | Other<br>Western<br>Hemisphere |
| Exploration and Development<br>Expenditures      |         |        | (m  | illion 2008 d | dollars)       |                                |                                |
| FRS Companies                                    | 50,348  | 6,411  | 11,637  | 14,163        | W              | 9,569                          |                                |
| Percent Change from Prior Year                   | 15.4    | 8.4    | 3.2   | 10.8          | W              | 37.3                           | W                              |
| Wells Completed                                  |         |        |   |               |                |                                |                                |
| FRS Companies                                    | 4,222   | 2,279  | W   | 391           | W              | 779                            | 490                            |
| Percent Change from Prior Year                   | -0.4    | -6.6   | W   | 12.2          | W              | 13.5                           | -3.9                           |
| Industry   | NA      | NA     | NA  | NA            | NA             | NA                             | NA                             |
| Percent Change from Prior Year                   | NA      | NA     | NA  | NA            | NA             | NA                             | NA                             |
| Success Rate <sup>1</sup>                        |         |        |   | (percent      | .)             |                                |                                |
| FRS Companies                                    | 95      | 96     | 90  | 90            | 100            | 98                             | W                              |
| Industry   | NA      | NA     | NA  | NA            | NA             | NA                             | NA                             |
| Crude Oil and NGL Production <sup>2</sup>        |         |        |   | (million barı | rels)          |                                |                                |
| FRS Companies                                    | 1,618   | 153    |   |               | 150            | 227                            | 66                             |
| Percent Change from Prior Year                   | -4.8    | 0.9    | -10.1   | -2.9          | 1.9            | -6.6                           | 0.0                            |
| Industry   | 27,406  | 3,238  | 6,421   | 3,754         | 9,563          | 2,894                          | 3,592                          |
| Percent Change                                   | 0.6     | 168.0  | -1.4  | -0.3          | 4.1            | 0.3                            | -2.7                           |
| Crude Oil and NGL Reserve Interests <sup>3</sup> |         |        |   | (million bar  | rels)          |                                |                                |
| FRS Companies                                    | 23,148  | W      | W   | W             | 3,478          | W                              |                                |
| Percent Change from Prior Year                   | 5.0     | W      |   |               | 10.9           | W                              | W                              |
| Natural Gas Production                           |         |        | (I  | billion cubic | feet)          |                                |                                |
| FRS Companies                                    | 7,080   |        | ,   |               | 357            | 1,990                          | 1,296                          |
| Percent Change from Prior Year                   | 2.0     | -8.9   | 1.4   | 18.6          | 15.8           | 3.4                            | 1.8                            |
| Industry   | 108,261 | 6,187  | 38,398  | 7,586         | 13,458         | 14,521                         | 7,550                          |
| Percent Change from Prior Year                   | 28.0    | -4.8   | 1.1   | 13.0          | 7.2            | 5.0                            | 8.3                            |
| Natural Gas Reserve Interests                    |         |        | (1  | billion cubic | feet)          |                                |                                |
| FRS Companies                                    | 129,271 | 9,868  | 33,209  | W             | W              | W                              | W                              |
| Percent Change from Prior Year                   | 2       | -7     | 0   | W             | W              | W                              | W                              |

<sup>&</sup>lt;sup>1</sup>Success Rate defined as the total number of successful well completions during the period divided by the total number of wells drilled.

Sources: Reserve additions and production, U.S. - Energy Information Administration Form EIA-23 (Annual Survey of Domestic Oil and Gas Reserves); see U.S. Crude Oil, Natural Gas, and Natural Gas Liquids Reserves. Reserve Additions, Foreign - British Petroleum Statistical Review of World Energy. Wells Completed, U.S. - Energy Information Administration, Monthly Energy Review; Foreign - World Oil.

FRS companies' data - Energy Information Administration, Form EIA-28 (Financial Reporting System).

<sup>&</sup>lt;sup>2</sup>Crude oil plus natural gas liquids. Foreign includes ownership interest production and foreign access production.

<sup>&</sup>lt;sup>3</sup>Foreign includes net ownership interest reserves (66.6 percent of total foreign) and "Other Access" reserves (33.4 percent of total foreign). 'Other Access" reserves include proportional interest in investee reserves and foreign access reserves.

<sup>&</sup>lt;sup>4</sup>Europe combined with the former Soviet Union to avoid disclosure.

<sup>- =</sup> Not available.

W = Data withheld to avoid disclosure.

|               | 2002    | 2003    | 2004    | 2005    | 2006    | 2007    | 2008    |
|---------------|---------|---------|---------|---------|---------|---------|---------|
| Net Acreage   |         |         | · ·     | •       |         |         |         |
| U.S. Onshore  |         |         |         |         |         |         |         |
| Developed     | 37,103  | 36,721  | 38,287  | 38,702  | 39,682  | 36,760  | 39,278  |
| Undeveloped   | 40,280  | 42,891  | 39,891  | 44,631  | 48,650  | 54,662  | 56,504  |
| U.S. Offshore |         |         |         |         |         |         |         |
| Developed     | 5,281   | 5,375   | 5,520   | 5,106   | 4,544   | 4,381   | 4,146   |
| Undeveloped   | 21,929  | 20,875  | 22,006  | 20,917  | 18,755  | 16,022  | 17,680  |
| Foreign       |         |         |         |         |         |         |         |
| Developed     | 37,603  | 33,952  | 33,561  | 34,990  | 36,572  | 36,206  | 36,493  |
| Undeveloped   | 429,394 | 312,769 | 273,697 | 300,277 | 291,292 | 298,319 | 290,841 |
| Gross Acreage |         |         |         |         |         |         |         |
| U.S. Onshore  |         |         |         |         |         |         |         |
| Developed     | 69,641  | 65,367  | 64,704  | 64,550  | 62,892  | 60,567  | 62,660  |
| Undeveloped   | 64,841  | 66,918  | 62,194  | 69,544  | 75,411  | 84,186  | 86,061  |
| U.S. Offshore |         |         |         |         |         |         |         |
| Developed     | 9,802   | 9,331   | 9,818   | 8,947   | 7,306   | 6,937   | 6,500   |
| Undeveloped   | 32,384  | 31,134  | 32,548  | 30,772  | 26,915  | 22,961  | 23,453  |
| Foreign       |         |         |         |         |         |         |         |
| Developed     | 81,171  | 70,516  | 65,597  | 78,233  | 92,075  | 90,538  | 89,955  |
| Undeveloped   | 799,007 | 608,666 | 532,672 | 546,357 | 509,714 | 507,220 | 489,817 |

|  | 2002        | 2003        | 2004         | 2005         | 2006         | 2007         | 2008        |
|--|-------------|-------------|--------------|--------------|--------------|--------------|-------------|
| Number of Net Wells Completed During Year      |             |             |              |              |              |              |             |
| for FRS Companies                              |             |             |              |              |              |              |             |
| Onshore  |             |             |              |              |              |              |             |
| Net Exploratory Wells Dry Holes                | 119         | 93          | 86           | 65           | 64           | 69           | 7:          |
| Oi Wells                                       | 21          | 19          | 27           | 29           | 12           | 57           | 8           |
| Natural Gas Wells                              | 164         | 164         | 226          | 294          | 360          | 509          | 42          |
| Total Exploratory Wells                        | 304         | 275         | 338          | 388          | 435          | 635          | 58          |
| Net Development Wells                          |             |             |              |              |              |              |             |
| Dry Holes                                      | 220         | 225         | 197          | 222          | 184          | 139          | 13          |
| Oil Wells                                      | 1,187       | 1,567       | 2,005        | 2,006        | 2,274        | 1,875        | 2,38        |
| Natural Gas Wells                              | 4,982       | 5,539       | 6,246        | 7,248        | 8,737        | 8,991        | 9,92        |
| Total Development Wells                        | 6,389       | 7,331       | 8,448        | 9,476        | 11,194       | 11,005       | 12,44       |
| Offshore Not Evploration (Mobile               |             |             |              |              |              |              |             |
| Net Exploratory Wells Dry Holes                | 52          | 43          | 39           | 33           | 30           | 25           | 1:          |
| Oil Wells                                      | 35          | 20          | 11           | 11           | 10           | 5            | 1           |
| Natural Gas Wells                              | 53          | 36          | 29           | 24           | 22           | 15           |             |
| Total Exploratory Wells                        | 140         | 98          | 78           | 67           | <u>ස</u>     | 44           | 3           |
| Net Development Wells                          |             |             |              |              |              |              |             |
| Dry Holes                                      | 38          | 13          | 14           | 16           | 15           | 12           | 2           |
| Oil Wells                                      | 135         | 95          | 85           | 99           | 102          | 90           | 8           |
| Natural Gas Wells                              | 134         | 75          | 73           | 56           | 62           | 49           | 3           |
| Total Development Wells                        | 307         | 183         | 172          | 172          | 178          | 151          | 14          |
| Total United States                            |             |             |              |              |              |              |             |
| Net Exploratory Wells Dry Holes                | 171         | 135         | 125          | 98           | 94           | 93           | 8           |
| Oil Wells                                      | 56          | 38          | 37           | 39           | 22           | 62           | 10          |
| Natural Gas Wells                              | 217         | 199         | 254          | 318          | 383          | 523          | 43          |
| Total Exploratory Wells                        | 443         | 373         | 416          | 455          | 498          | 679          | 62          |
| Net Development Wells                          |             |             |              |              |              |              |             |
| Dry Holes                                      | 259         | 238         | 211          | 239          | 199          | 151          | 15          |
| Oil Wells                                      | 1,321       | 1,662       | 2,090        | 2,105        | 2,375        | 1,965        | 2,47        |
| Gas Wells                                      | 5,116       | 5,614       | 6,319        | 7,304        | 8,798        | 9,039        | 9,96        |
| Total Development Wells                        | 6,696       | 7,514       | 8,620        | 9,648        | 11,373       | 11,155       | 12,59       |
| Number of Net Wells Completed During Year      |             |             |              |              |              |              |             |
| or Total Industry                              |             |             |              |              |              |              |             |
| Net Exploratory Wells Dry Holes                | 1,283       | 1,266       | 1,200        | 1,577        | 1,870        | 1,455        | 1,920       |
| Oi Wells                                       | 239         | 326         | 353          | 429          | 576          | 747          | 96          |
| Natural Gas Wells                              | 701         | 892         | 1,323        | 1,452        | 1,559        | 3,307        | 2,96        |
| Total Exploratory Wells                        | 2,223       | 2,484       | 2,876        | 3,458        | 4,005        | 5,509        | 5,86        |
| Net Development Wells                          | , -         | , -         | ,            | -,,          | ,            | -,           | -,          |
| Dry Holes                                      | 2,327       | 2,422       | 2,274        | 3,067        | 3,711        | 3,200        | 3,94        |
| Oil Wells                                      | 5,987       | 7,139       | 7,350        | 9,404        | 11,763       | 11,796       | 16,95       |
| Natural Gas Wells                              | 16,027      | 18,630      | 20,493       | 25,945       | 30,028       | 27,996       | 33,46       |
| Total Development Wells                        | 24,341      | 28,191      | 30,117       | 38,418       | 45,502       | 42,992       | 54,360      |
| Number of Net In-Progress Wells At Year        |             |             |              |              |              |              |             |
| End for FRS Companies                          |             |             |              |              |              |              |             |
| Onshore  | ec          | 04          | 100          | 124          | 104          | 100          | 40          |
| Exploratory Wells  Development Wells           | 66<br>1,315 | 84<br>1,209 | 126<br>1,785 | 134<br>2,162 | 184<br>2,133 | 190<br>2,373 | 18°<br>3,64 |
| Total In-Progress Wells                        | 1,381       | 1,203       | 1,783        | 2,295        | 2,133        | 2,563        | 3,82        |
| Offshore                                       | .,          | .,200       | .,011        | _,           | _,5          | _,           | ع,حد        |
| Exploratory Wells                              | 55          | 46          | 52           | 58           | 25           | 25           | 3           |
| Development Wells                              | 47          | 78          | 108          | 87           | 73           | 84           | 8           |
| Total In-Progress Wells                        | 102         | 124         | 159          | 145          | 98           | 109          | 118         |
| Total United States                            |             |             |              |              |              |              |             |
| Exploratory Wells                              | 120         | 130         | 177          | 192          | 209          | 215          | 22          |
| Development Wells                              | 1,362       | 1,286       | 1,893        | 2,249        | 2,206        | 2,457        | 3,72        |
| Total In-Progress Wells                        | 1,482       | 1,416       | 2,071        | 2,441        | 2,415        | 2,672        | 3,94        |
| Note: Sumof components may not equal total due | to indono   | adopt rour  | odina        |              |              |              |             |

| Table T24. U.S. Net Drilling Foo  |         |         |         |                 |          |         |        |
|-----------------------------------|---------|---------|---------|-----------------|----------|---------|--------|
| EDC Commonis                      | 2002    | 2003    | 2004    | 2005            | 2006     | 2007    | 200    |
| FRS Companies                     | _       |         | (a)     | h               |          |         |        |
| Onshore                           |         |         | 1)      | housand feet)   |          |         |        |
| Exploratory Well Footage          | 4.000   | 000     | 004     | 0.40            | 000      | 045     | 74     |
| Dry Hole Footage                  | 1,000   | 823     | 821     | 640             | 660      | 615     | 71     |
| Oil Well Footage                  | 141     | 152     | 273     | 374             | 132      | 899     | 1,39   |
| Natural Gas Well Footage          | 1,284   | 1,655   | 2,213   | 3,019           | 2,988    | 4,194   | 4,07   |
| Total Exploratory Footage         | 2,425   | 2,630   | 3,307   | 4,033           | 3,780    | 5,708   | 6,17   |
| Development Well Footage          |         |         |         |                 |          |         |        |
| Dry Hole Footage                  | 1,716   | 1,507   | 1,475   | 1,599           | 1,403    | 932     | 87     |
| Oil Well Footage                  | 6,928   | 8,716   | 10,352  | 10,314          | 12,705   | 9,856   | 16,08  |
| Natural Gas Well Footage          | 32,078  | 40,507  | 44,999  | 53,568          | 65,745   | 74,612  | 80,24  |
| Total Development Footage         | 40,722  | 50,730  | 56,827  | 65,481          | 79,853   | 85,400  | 97,20  |
| Offshore                          |         |         |         |                 |          |         |        |
| Exploratory Well Footage          |         |         |         |                 |          |         |        |
| Dry Hole Footage                  | 652     | 628     | 632     | 616             | 507      | 410     | 21     |
| Oil Well Footage                  | 589     | 289     | 167     | 184             | 180      | 114     | 34     |
| Natural Gas Well Footage          | 697     | 504     | 391     | 309             | 303      | 159     | 9      |
| Total Exploratory Footage         | 1,938   | 1,421   | 1,191   | 1,110           | 990      | 683     | 64     |
| Development Well Footage          |         |         |         |                 |          |         |        |
| Dry Hole Footage                  | 369     | 165     | 163     | 161             | 135      | 109     | 16     |
| Oil Well Footage                  | 1,362   | 1,216   | 833     | 966             | 895      | 1,044   | 83     |
| Natural Gas Well Footage          | 1,370   | 905     | 834     | 685             | 746      | 531     | 51     |
| Total Development Footage         | 3,101   | 2,286   | 1,830   | 1,812           | 1,776    | 1,684   | 1,51   |
| Total United States               |         |         |         |                 |          |         |        |
| Exploratory Well Footage          |         |         |         |                 |          |         |        |
| Dry Hole Footage                  | 1,652   | 1,451   | 1,453   | 1,256           | 1,167    | 1,025   | 92     |
| Oil Well Footage                  | 730     | 441     | 440     | 558             | 312      | 1,013   | 1,74   |
| Natural Gas Well Footage          | 1,981   | 2,159   | 2,605   | 3,328           | 3,291    | 4,353   | 4,16   |
| Total Exploratory Footage         | 4,363   | 4,051   | 4,498   | 5,142           | 4,770    | 6,391   | 6,82   |
| Development Well Footage          |         |         |         |                 |          |         |        |
| Dry Hole Footage                  | 2,085   | 1,672   | 1,638   | 1,760           | 1,538    | 1,041   | 1,03   |
| Oil Well Footage                  | 8,290   | 9,932   | 11,185  | 11,280          | 13,600   | 10,900  | 16,92  |
| Natural Gas Well Footage          | 33,448  | 41,412  | 45,833  | 54,253          | 66,491   | 75,143  | 80,76  |
| Total Development Footage         | 43,823  | 53,016  | 58,656  | 67,293          | 81,629   | 87,084  | 98,72  |
| Total Industry                    |         | ,       |         |                 |          |         |        |
| Exploratory Well Footage          |         |         |         |                 |          |         |        |
| Dry Hole Footage                  | 8,587   | 8,826   | 8,134   | 8,551           | 11,107   | 13,054  | 11,13  |
| Oil Well Footage                  | 1,611   | 1,996   | 2,957   | 3,700           | 4,452    | 5,236   | 7,38   |
| Natural Gas Well Footage          | 5,062   | 5,912   | 8,036   | 9,191           | 9,845    | 10,990  | 17,06  |
| Total Exploratory Footage         | 15,260  | 16,734  | 19,127  | 21,442          | 25,404   | 29,280  | 35,58  |
| Development Well Footage          | 10,200  | 10,701  | 10,121  | 21,112          | 20, 10 1 | 20,200  | 00,00  |
| Dry Hole Footage                  | 12,098  | 14,739  | 11,922  | 13,243          | 18,425   | 21,699  | 20,14  |
| Oil Well Footage                  | 26,401  | 30,002  | 33,734  | 42,312          | 56,042   | 74,850  | 80,99  |
| Natural Gas Well Footage          | 87,326  | 110,559 | 119,917 | 150,587         | 184,659  | 216,978 | 195,01 |
| Total Development Footage         | 125,825 | 155,300 | 165,573 | 206,142         | 259,127  | 313,527 | 296,15 |
| ,                                 | 123,023 | 133,300 | 105,575 | 200,142         | 259,127  | 313,327 | 230,13 |
| Number of Net Producing Wells     |         |         |         |                 |          |         |        |
| for FRS Companies                 |         |         | (nı     | umber of wells) |          |         |        |
| Onshore                           |         |         |         |                 |          |         |        |
| Oil Wells                         | 69,021  | 71,863  | 69,048  | 67,632          | 74,817   | 74,223  | 77,61  |
| Natural Gas Wells                 | 89,102  | 105,439 | 116,741 | 125,681         | 137,862  | 135,330 | 144,90 |
| Total Producing Wells             | 158,123 | 177,302 | 185,789 | 193,313         | 212,679  | 209,553 | 222,52 |
| Offshore                          |         |         |         |                 |          |         |        |
| Oil Wells                         | 4,384   | 3,777   | 3,187   | 2,562           | 2,453    | 2,647   | 2,19   |
| Natural Gas Wells                 | 3,011   | 2,306   | 2,264   | 1,697           | 1,317    | 1,196   | 83     |
| Total Producing Wells             | 7,395   | 6,083   | 5,450   | 4,258           | 3,770    | 3,843   | 3,02   |
| Total United States               |         |         |         |                 |          |         |        |
| Oil Wells                         | 73,405  | 75,640  | 72,234  | 70,193          | 77,270   | 76,870  | 79,81  |
| Natural Gas Wells                 | 92,113  | 107,744 | 119,005 | 127,378         | 139,179  | 136,526 | 145,74 |
| Total Producing Wells             | 165,518 | 183,384 | 191,239 | 197,571         | 216,450  | 213,396 | 225,55 |
| Note: Sum of components may not e | _       |         |         |                 | ,        |         | ,      |
|                                   |         |         |         |                 |          |         |        |

| Table T25. U.S. Net Wells Com      | pleted an    | d Avera    | ge Depth, 2       | 007 and    | 2008       |                   |      |          |                   |
|------------------------------------|--------------|------------|-------------------|------------|------------|-------------------|------|----------|-------------------|
|                                    | Tota         | I United S | States            | ι          | J.S. Onsho | ore               | U    | S. Offsh | ore               |
|                                    | 2007         | 2008       | Percent<br>Change | 2007       | 2008       | Percent<br>Change | 2007 | 2008     | Percent<br>Change |
| Exploration Wells                  |              |            |                   |            |            |                   |      |          |                   |
| Oil Wells                          |              |            |                   |            |            |                   |      |          |                   |
| Wells Completed                    | 62.4         | 100.9      | 61.7              | 57.3       | 84.4       | 47.3              | 5.1  | 16.5     | 223.5             |
| Average Depth (thousand feet)      | 16.2         | 17.3       | 6.3               | 15.7       | 16.5       | 5.4               | 22.4 | 21.0     | -6.3              |
| Natural Gas Wells                  |              |            |                   |            |            |                   |      |          |                   |
| Wells Completed                    | 523.2        | 432.0      | -17.4             | 508.6      | 427.1      | -16.0             | 14.6 | 4.9      | -66.4             |
| Average Depth (thousand feet)      | 8.3          | 9.6        | 15.8              | 8.2        | 9.5        | 15.6              | 10.9 | 19.0     | 74.5              |
| Dry Holes                          |              |            |                   |            |            |                   |      |          |                   |
| Wells Completed                    | 93.4         | 87.5       | -6.3              | 68.8       | 75.2       | 9.3               | 24.6 | 12.3     | -50.0             |
| Average Depth (thousand feet)      | 11.0         | 10.5       | -4.0              | 8.9        | 9.5        | 5.9               | 16.7 | 17.1     | 2.7               |
| Development Wells                  |              |            |                   |            |            |                   |      |          |                   |
| Oil Wells                          |              |            |                   |            |            |                   |      |          |                   |
| Wells Completed                    | 1,965.4      | 2,470.5    | 25.7              | 1,875.2    | 2,387.1    | 27.3              | 90.2 | 83.4     | -7.5              |
| Average Depth (thousand feet)      | 5.5          | 6.9        | 23.5              | 5.3        | 6.7        | 28.2              | 11.6 | 10.0     | -13.4             |
| Natural Gas Wells                  |              |            |                   |            |            |                   |      |          |                   |
| Wells Completed                    | 9,039.1      | 9,968.5    | 10.3              | 8,990.5    | 9,929.2    | 10.4              | 48.6 | 39.3     | -19.1             |
| Average Depth (thousand feet)      | 8.3          | 8.1        | -2.5              | 8.3        | 8.1        | -2.6              | 10.9 | 13.2     | 20.4              |
| Dry Holes                          |              |            |                   |            |            |                   |      |          |                   |
| Wells Completed                    | 150.9        | 157.6      | 4.4               | 138.8      | 131.9      | -5.0              | 12.1 | 25.7     | 112.4             |
| Average Depth (thousand feet)      | 6.9          | 6.6        | -4.6              | 6.7        | 6.6        | -1.6              | 9.0  | 6.4      | -28.5             |
| Source: Energy Information Adminis | stration, Fo | rm EIA-28  | (Financial R      | eporting S | ystem).    | _                 | _    |          |                   |

| Table T26. Foreign Net Wells Com            | pleted, In-Prog | ress Wells, | and Produc | ing Wells b | y Region, 2 | 002-2008 |          |
|---|-----------------|-------------|------------|-------------|-------------|----------|----------|
|   | 2002            | 2003        | 2004       | 2005        | 2006        | 2007     | 2008     |
| Canada                                      |                 |             |            |             |             |          |          |
| Net Wells Completed During Year             |                 |             |            |             |             |          |          |
| Exploratory Wells                           |                 |             |            |             |             |          |          |
| Dry Holes                                   | 156.6           | 146.4       | 106.1      | 174.2       | 37.9        | 35.0     | 44.2     |
| Oil Wells                                   | 74.0            | 51.0        | 46.7       | 23.6        | 23.9        | 40.7     | 50.9     |
| Natural Gas Wells                           | 329.4           | 454.6       | 263.6      | 536.4       | 202.2       | 111.5    | 97.4     |
| Total Exploratory Wells                     | 560.0           | 652.0       | 416.4      | 734.2       | 264.0       | 187.2    | 192.5    |
| Development Wells                           | _               |             |            |             |             |          |          |
| Dry Holes                                   | 151.2           | 161.4       | 160.3      | 85.4        | 173.5       | 45.5     | 47.7     |
| Oil Wells                                   | 794.1           | 586.4       | 547.0      | 493.5       | 734.3       | 711.9    | 630.0    |
| Natural Gas Wells                           | 2,381.1         | 2,651.9     | 3,657.6    | 3,319.8     | 3,206.4     | 1,496.0  | 1,408.4  |
| Total Development Wells                     | 3,326.4         | 3,399.7     | 4,364.9    | 3,898.7     | 4,114.2     | 2,253.4  | 2,086.1  |
| Net In-Progress Wells at Year End           | 190.0           | 275.8       | 274.3      | 459.2       | 336.5       | 249.7    | 356.8    |
| Net Producing Wells                         |                 |             |            |             |             |          |          |
| Oil Wells                                   | 14,203.0        | 13,167.6    | 12,287.0   | 10,637.6    | 10,028.2    | 9,825.8  | 10,252.7 |
| Natural Gas Wells                           | 26,434.9        | 28,418.4    | 31,906.3   | 33,387.3    | 32,287.4    | 31,847.4 | 32,915.9 |
| Total Producing Wells                       | 40,637.9        | 41,586.0    | 44,193.2   | 44,024.9    | 42,315.6    | 41,673.2 | 43,168.6 |
| Europe and Former Soviet Union <sup>1</sup> |                 |             |            |             |             |          |          |
| Net Wells Completed During Year             |                 |             |            |             |             |          |          |
| Exploratory Wells                           |                 |             |            |             |             |          |          |
| Dry Holes                                   | 11.2            | 12.7        | 17.0       | 19.4        | 8.6         | 7.5      | 10.0     |
| Oil Wells                                   | 5.3             | 6.1         | W          | W           | W           | 5.9      | W        |
| Natural Gas Wells                           | 3.1             | 3.5         | W          | W           | W           | 3.4      | W        |
| Total Exploratory Wells                     | 19.6            | 22.3        | 26.5       | 29.3        | 30.1        | 16.8     | W        |
| Development Wells                           |                 |             |            |             |             |          |          |
| Dry Holes                                   | W               | W           | W          | 5.9         | 3.6         | W        | W        |
| Oil Wells                                   | 63.0            | 98.6        | 97.4       | 138.6       | 106.7       | 59.4     | 69.0     |
| Natural Gas Wells                           | W               | W           | W          | 17.8        | 13.4        | W        | W        |
| Total Development Wells                     | 108.8           | 127.6       | 128.3      | 162.3       | 123.7       | 83.1     | 79.2     |
| Net In-Progress Wells at Year End           | 38.7            | 49.1        | 39.1       | 65.6        | 44.2        | 43.3     | 45.5     |
| Net Producing Wells                         |                 |             |            |             |             |          |          |
| Oil Wells                                   | 1,225.7         | 1,325.3     | 1,376.1    | 1,352.9     | 1,118.4     | 1,227.0  | 1,182.9  |
| Natural Gas Wells                           | 788.7           | 639.1       | 616.0      | 612.0       | 545.2       | 647.0    | 642.1    |
| Total Producing Wells                       | 2,014.4         | 1,964.4     | 1,992.1    | 1,964.9     | 1,663.6     | 1,874.0  | 1,825.0  |
| Africa and Middle East                      |                 |             |            |             |             |          |          |
| Net Wells Completed During Year             |                 |             |            |             |             |          |          |
| Exploratory Wells                           |                 |             |            |             |             |          |          |
| Dry Holes                                   | 26.8            | 25.2        | 23.7       | 22.9        | 20.1        | 28.3     | 33.2     |
| Oil Wells                                   | W               | 29.1        | 27.6       | 35.1        | W           | 18.5     | W        |
| Natural Gas Wells                           | W               | 5.6         | 3.3        | 1.0         | W           | 7.0      | W        |
| Total Exploratory Wells                     | 67.5            | 59.9        | 54.6       | 59.0        | 49.2        | 53.8     | W        |
| Development Wells                           |                 |             |            |             |             |          |          |
| Dry Holes                                   | 11.3            | 13.2        | 8.5        | 14.3        | 17.9        | 17.8     | 8.4      |
| Oil Wells                                   | 209.4           | 293.7       | 307.6      | 341.7       | 354.4       | 412.0    | 480.4    |
| Natural Gas Wells                           | 13.5            | 8.7         | 19.3       | 12.3        | 16.3        | 19.8     | 18.0     |
| Total Development Wells                     | 234.2           | 315.6       | 335.4      | 368.3       | 388.6       | 449.6    | 506.8    |
| Net In-Progress Wells at Year End           | 57.0            | 64.6        | 64.0       | 67.1        | 84.3        | 89.9     | 81.6     |
| Net Producing Wells                         |                 |             |            |             |             |          |          |
| Oil Wells                                   | 2,209.2         | 2,357.1     | 2,780.1    | 3,150.4     | 3,394.4     | 3,673.1  | 4,037.9  |
| Natural Gas Wells                           | 140.2           | 152.0       | 140.6      | 150.1       | 139.1       | 220.6    | 229.8    |
| Total Producing Wells                       | 2,349.4         | 2,509.1     | 2,920.7    | 3,300.5     | 3,533.5     | 3,893.7  | 4,267.7  |
| See footnotes at end of table.              |                 |             |            |             |             |          |          |

Table is continued on the following page.

|  | 2002              | 2003         | 2004     | 2005     | 2006     | 2007     | 200    |
|--|-------------------|--------------|----------|----------|----------|----------|--------|
| Other Eastern Hemisphere                           |                   | •            | •        |          | -        |          |        |
| Net Wells Completed During Year                    |                   |              |          |          |          |          |        |
| Exploratory Wells                                  |                   |              |          |          |          |          |        |
| Dry Holes  | 36.8              | 37.2         | 26.9     | 21.9     | 22.7     | 21.0     | 15.    |
| Oil Wells  | 11.0              | 8.9          | 14.9     | 18.2     | 12.1     | 9.0      | 11.    |
| Natural Gas Wells                                  | 26.6              | 13.4         | 21.9     | 4.8      | 19.9     | 17.4     | 15.    |
| Total Exploratory Wells                            | 74.4              | 59.5         | 63.7     | 44.9     | 54.7     | 47.4     | 42.    |
| Development Wells                                  |                   |              |          |          |          |          |        |
| Dry Holes  | 3.0               | 2.5          | 3.6      | 7.7      | 2.7      | 0.5      | 2.     |
| Oil Wells  | 554.8             | 649.6        | 341.5    | 250.0    | 356.0    | 497.3    | 610.   |
| Natural Gas Wells                                  | 201.7             | 147.9        | 103.4    | 123.8    | 193.6    | 141.2    | 123.   |
| Total Development Wells                            | 759.5             | 0.008        | 448.5    | 381.5    | 552.3    | 639.0    | 736.   |
| Net In-Progress Wells at Year End                  | 30.9              | 50.5         | 41.9     | 26.0     | 84.3     | 97.6     | 65.    |
| Net Producing Wells                                |                   |              |          |          |          |          |        |
| Oil Wells  | 7,458.6           | 7,794.1      | 7,900.2  | 7,774.9  | 8,190.8  | 8,535.8  | 8,164. |
| Natural Gas Wells                                  | 1,288.8           | 1,275.4      | 1,146.4  | 594.4    | 1,059.3  | 1,526.1  | 1,477  |
| Total Producing Wells                              | 8,747.4           | 9,069.5      | 9,046.6  | 8,369.3  | 9,250.1  | 10,061.9 | 9,642. |
| Other Western Hemisphere                           |                   |              |          |          |          |          |        |
| Net Wells Completed During Year                    |                   |              |          |          |          |          |        |
| Exploratory Wells                                  |                   |              |          |          |          |          |        |
| Dry Holes  | 13.2              | 10.7         | 11.2     | 12.4     | 12.7     | 5.3      | 19.    |
| Oil Wells  | W                 | 3.8          | W        | W        | 18.4     | 12.0     | 24     |
| Natural Gas Wells                                  | W                 | 0.0          | W        | W        | 9.1      | 5.0      | 5      |
| Total Exploratory Wells                            | 21.3              | 14.5         | 16.3     | 31.1     | 40.2     | 22.3     | 48.    |
| Development Wells                                  |                   |              |          |          |          |          |        |
| Dry Holes  | W                 | W            | W        | 5.4      | 8.2      | W        | \      |
| Oil Wells  | 217.0             | 218.0        | 216.9    | 225.9    | 359.3    | 424.9    | 372    |
| Natural Gas Wells                                  | W                 | W            | W        | 23.1     | 35.5     | W        | 1      |
| Total Development Wells                            | 245.1             | 236.2        | 237.9    | 254.4    | 403.0    | 487.2    | 441    |
| Net In-Progress Wells at Year End                  | 31.6              | 8.6          | 19.5     | 18.0     | 25.6     | 55.5     | 41     |
| Net Producing Wells                                |                   |              |          |          |          |          |        |
| Oil Wells  | 2,439.6           | 2,721.4      | 2,880.2  | 2,715.6  | 5,175.7  | 5,655.0  | 5,959  |
| Natural Gas Wells                                  | 274.0             | 288.5        | 311.0    | 308.7    | 740.6    | 804.2    | 827    |
| Total Producing Wells                              | 2,713.6           | 3,009.9      | 3,191.2  | 3,024.3  | 5,916.3  | 6,459.2  | 6,787  |
| otal Foreign                                       |                   |              |          |          |          |          |        |
| Net Wells Completed During Year                    |                   |              |          |          |          |          |        |
| Exploratory Wells                                  |                   |              |          |          |          |          |        |
| Dry Holes  | 244.6             | 232.2        | 184.9    | 250.8    | 102.0    | 97.1     | 122    |
| Oil Wells  | 134.3             | 98.9         | 98.8     | 96.8     | 96.1     | 86.1     | 122    |
| Natural Gas Wells                                  | 363.9             | 477.1        | 293.9    | 550.9    | 240.1    | 144.3    | 127    |
| Total Exploratory Wells                            | 742.8             | 808.2        | 577.5    | 898.5    | 438.2    | 327.5    | 372    |
| Development Wells                                  |                   |              |          |          |          |          |        |
| Dry Holes  | 171.2             | 184.3        | 183.8    | 118.7    | 205.9    | 76.9     | 74     |
| Oil Wells  | 1,838.3           | 1,846.3      | 1,510.4  | 1,449.7  | 1,910.7  | 2,105.5  | 2,162  |
| Natural Gas Wells                                  | 2,664.5           | 2,848.5      | 3,820.7  | 3,496.8  | 3,465.2  | 1,729.9  | 1,612  |
| Total Development Wells                            | 4,674.0           | 4,879.1      | 5,514.9  | 5,065.2  | 5,581.8  | 3,912.3  | 3,849  |
| Net In-Progress Wells at Year End                  | 348.2             | 448.6        | 438.8    | 635.9    | 574.9    | 536.0    | 590    |
| Net Producing Wells                                |                   |              |          |          |          |          |        |
| Oil Wells  | 27,536.1          | 27,365.5     | 27,223.6 | 25,631.4 | 27,907.5 | 28,916.7 | 29,598 |
| Natural Gas Wells                                  | 28,926.6          | 30,773.4     | 34,120.2 | 35,052.5 | 34,771.6 | 35,045.3 | 36,092 |
| Total Producing Wells                              | 56,462.7          | 58,138.9     | 61,343.8 | 60,683.9 | 62,679.1 | 63,962.0 | 65,690 |
| <sup>1</sup> Europe combined with the former Sovie | et Union to avoic | l disclosure |          |          |          |          |        |

| Table T27. Statement of Income for U.S.<br>(Million 2008 Dollars) | Refining/Ma | rketing, 20 | 02-2008 |         |         |         |         |
|---|-------------|-------------|---------|---------|---------|---------|---------|
| Revenues and Costs  | 2002        | 2003        | 2004    | 2005    | 2006    | 2007    | 2008    |
| Refined Product Revenues  | 320,546     | 363,270     | 466,494 | 592,746 | 643,386 | 648,992 | 812,149 |
| Refined Product Costs   |             |             |         |         |         |         |         |
| Raw Materials Processed 1   | 135,757     | 158,500     | 221,171 | 291,027 | 333,397 | 349,511 | 472,608 |
| Refinery Energy Expense   | 10,809      | 13,160      | 13,412  | 12,979  | 14,241  | 14,441  | 19,502  |
| Other Refinery Expense  | 19,080      | 17,110      | 16,549  | 18,087  | 19,222  | 21,150  | 26,298  |
| Product Purchases   | 121,875     | 131,455     | 170,140 | 214,329 | 214,702 | 207,874 | 257,310 |
| Other Product Supply Expense                                      | 14,794      | 11,289      | 6,834   | 8,651   | 10,697  | 8,558   | 12,448  |
| Marketing Expense <sup>2</sup>                                    | 16,356      | 12,634      | 14,459  | 13,421  | 11,536  | 12,520  | 12,971  |
| Total Refined Product Costs                                       | 318,670     | 344,148     | 442,564 | 561,639 | 603,794 | 614,055 | 801,137 |
| Refined Product Margin  | 1,876       | 19,122      | 23,930  | 31,107  | 39,592  | 34,937  | 11,012  |
| Refined Products Sold (million barrels)                           | 8,394.7     | 8,063.7     | 8,329.9 | 8,160.5 | 7,766.4 | 7,322.2 | 7,437.3 |
| Dollars per Barrel Margin <sup>3</sup>                            | 0.22        | 2.37        | 2.87    | 3.81    | 5.10    | 4.77    | 1.48    |
| Other Refining/Marketing Revenues 4                               | 18,699      | 12,305      | 15,710  | 17,369  | 13,286  | 12,318  | 17,337  |
| Other Refining/Marketing Expenses                                 |             |             |         |         |         |         |         |
| Depreciation, Depletion, & Allowance                              | 6,615       | 7,076       | 6,249   | 6,008   | 6,406   | 6,907   | 9,056   |
| Other <sup>5</sup>  | 15,087      | 12,575      | 10,246  | 11,131  | 10,912  | 13,633  | 12,806  |
| Total Other Expenses  | 21,702      | 19,651      | 16,495  | 17,139  | 17,317  | 20,541  | 21,862  |
| Refining/Marketing Operating Income                               | -1,127      | 11,776      | 23,146  | 31,337  | 35,561  | 26,714  | 6,487   |
| Miscellaneous Revenue & Expense <sup>6</sup>                      | 1,180       | 1,596       | 2,291   | 3,571   | 3,657   | 5,822   | 2,576   |
| Less Income Taxes   | 79          | 4,802       | 8,497   | 12,166  | 13,710  | 10,667  | 5,724   |
| Refining/Marketing Net Income                                     | -1,590      | 8,570       | 17,036  | 22,741  | 25,543  | 22,862  | 3,339   |

<sup>&</sup>lt;sup>1</sup>Represents reported cost of raw materials processed at refineries, less any profit from raw material trades or exchanges by refining/marketing.

<sup>&</sup>lt;sup>2</sup>Excludes costs of nonfuel goods and services and tires, batteries, and accessories (TBA).

<sup>&</sup>lt;sup>3</sup>Dollars per barrel of refined product sold.

<sup>&</sup>lt;sup>4</sup>Includes revenues from transportation services supplied (non-federally regulated), TBA sales, and miscellaneous.

<sup>&</sup>lt;sup>5</sup>Includes general and administrative expenses, research and development costs, costs of transportation services supplied to others, and expenses for TBA.

<sup>&</sup>lt;sup>6</sup>Includes other revenue and expense items, extraordinary items, and cumulative effect of accounting changes.

Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

| General Operating Expenses                    | 2002    | 2003    | 2004    | 2005    | 2006    | 2007    | 2008    |
|---|---------|---------|---------|---------|---------|---------|---------|
| Raw Material Supply                           |         |         |         |         |         |         |         |
| Raw Material Purchases                        | 268,288 | 275,217 | 355,130 | 458,188 | 471,890 | 465,446 | 634,654 |
| Other Raw Material Supply Expense             | 5,323   | 3,710   | 4,519   | 7,642   | 4,971   | 5,504   | 8,463   |
| Total Raw Material Supply Expense             | 273,611 | 278,927 | 359,649 | 465,829 | 476,862 | 470,951 | 643,117 |
| Less: Cost of Raw Materials Input To Refining | 142,723 | 168,829 | 225,272 | 298,054 | 340,140 | 353,866 | 484,744 |
| Net Raw Material Supply                       | 130,888 | 110,098 | 134,377 | 167,775 | 136,722 | 117,084 | 158,373 |
| Refining                                      |         |         |         |         |         |         |         |
| Raw Materials Input to Refining               | 142,723 | 168,829 | 225,272 | 298,054 | 340,140 | 353,866 | 484,744 |
| Less: Raw Material Used as Refinery Fuel      | 9,367   | 9,802   | 9,126   | 10,870  | 10,623  | 10,069  | 13,907  |
| Refinery Process Energy Expense               | 10,809  | 13,160  | 13,412  | 16,123  | 14,241  | 14,441  | 19,502  |
| Other Refining Operating Expenses             | 20,561  | 18,610  | 18,137  | 19,571  | 21,230  | 23,387  | 30,249  |
| Refined Product Purchases                     | 121,875 | 131,455 | 170,140 | 214,329 | 214,702 | 207,874 | 257,310 |
| Other Refined Product Supply Expenses         | 14,794  | 11,289  | 6,834   | 8,652   | 10,697  | 8,558   | 12,448  |
| Total Refining                                | 301,393 | 333,541 | 424,668 | 545,859 | 590,386 | 598,058 | 790,346 |
| Marketing                                     |         |         |         |         |         |         |         |
| Cost of Other Products Sold                   | 10,219  | 8,147   | 6,022   | 7,253   | 6,021   | 9,915   | 9,190   |
| Other Marketing Expenses                      | 16,357  | 12,634  | 14,459  | 13,421  | 11,536  | 12,520  | 12,971  |
| Subtotal                                      | 26,575  | 20,781  | 20,481  | 20,675  | 17,557  | 22,435  | 22,161  |
| Expense of Transport Services for Others      | 517     | 644     | 377     | 331     | 264     | 309     | 291     |
| Total Marketing                               | 27,092  | 21,426  | 20,858  | 21,006  | 17,820  | 22,744  | 22,452  |
| Total U.S. Refining/Marketing Segment         |         |         |         |         |         |         |         |
| General Operating Expenses                    | 459.373 | 465,065 | 579,903 | 734,639 | 744,929 | 737,886 | 971,171 |

|   | 2002   | 2003   | 2004        | 2005           | 2006         | 2007   | 2008   |
|---|--------|--------|-------------|----------------|--------------|--------|--------|
| U.S. Refining                                 |        |        |             |                |              |        |        |
| Runs to Stills                                |        | (t     | housand bai | rels per cale  | endar day)   |        |        |
| At Own Refineries                             | 13,307 | 13,278 | 13,619      | 13,588         | 13,366       | 12,742 | 13,054 |
| By Refineries of Others                       | 0      | 0      | 0           | 0              | 0            | 0      | (      |
| Total Runs to Stills                          | 13,307 | 13,278 | 13,619      | 13,588         | 13,366       | 12,742 | 13,054 |
| Refinery Output at Own Refineries and         |        |        |             |                |              |        |        |
| Refineries of Others                          |        |        |             |                |              |        |        |
| Reformulated Motor Gasoline                   | 1,991  | 1,726  | 1,707       | 1,723          | 1,066        | 987    | 849    |
| Oxygenated Motor Gasoline                     | 552    | 515    | 574         | 283            | 109          | 178    | 197    |
| Other Motor Gasoline                          | 4,420  | 4,656  | 4,770       | 4,960          | 5,606        | 5,271  | 5,232  |
| Total Motor Gasoline                          | 6,963  | 6,897  | 7,051       | 6,966          | 6,781        | 6,436  | 6,278  |
| Distillate Fuels                              | 4,140  | 4,370  | 4,565       | 4,621          | 4,520        | 4,479  | 4,836  |
| Other Refined Products                        | 3,573  | 3,320  | 3,466       | 3,452          | 3,425        | 3,253  | 3,405  |
| Total Refinery Output                         | 14,676 | 14,587 | 15,082      | 15,039         | 14,726       | 14,168 | 14,519 |
| Refinery Capacity at End of Year              | 14,198 | 14,279 | 14,409      | 14,532         | 14,652       | 14,101 | 14,880 |
|   |        |        | (numb       | er of refineri | es)          |        |        |
| Number of Wholly-Owned Refineries             | 84     | 79     | 79          | 76             | 76           | 71     | 75     |
| Foreign Refining                              |        |        |             |                |              |        |        |
| Runs to Stills                                |        |        | (thousand b | arrels per ca  | alendar day) |        |        |
| At Own Refineries                             | 4,778  | 4,550  | 4,886       | 5,043          | 5,094        | 4,900  | 4,652  |
| By Refineries of Others                       | 0      | 0      | 0           | 0              | 0            | 0      | C      |
| Total Runs to Stills                          | 4,778  | 4,550  | 4,886       | 5,043          | 5,094        | 4,900  | 4,652  |
| Refinery Output at Own Refineries             |        |        |             |                |              |        |        |
| Motor Gasoline                                | 1,427  | 1,400  | 1,445       | 1,500          | 1,459        | 1,448  | 1,298  |
| Distillate Fuels                              | 2,041  | 1,971  | 2,054       | 2,088          | 2,132        | 2,080  | 1,993  |
| Other Refined Products                        | 1,405  | 1,251  | 1,406       | 1,546          | 1,573        | 1,480  | 1,707  |
| Total Refinery Output at Own Refineries       | 4,873  | 4,622  | 4,905       | 5,134          | 5,164        | 5,008  | 4,998  |
| Refinery Output at Refineries of Others       |        |        |             |                |              |        |        |
| Motor Gasoline                                | 0      | 0      | 0           | 0              | 0            | 0      | (      |
| Distillate Fuels                              | 0      | 0      | 0           | 0              | 0            | 0      | (      |
| Other Refined Products                        | 0      | 0      | 0           | 0              | 0            | 0      | (      |
| Total Refinery Output at Refineries of Others | 0      | 0      | 0           | 0              | 0            | 0      | (      |
| Total Refinery Output                         | 4,873  | 4,622  | 4,905       | 5,134          | 5,164        | 5,008  | 4,998  |
| Refinery Capacity at End of Year              | 5,642  | 5,374  | 5,698       | 5,633          | 5,924        | 5,571  | 5,461  |
|   |        |        |             | number of re   | fineries)    |        |        |
| Number of Wholly-Owned Refineries             | 22     | 19     | 19          | 19             | 20           | 22     | 19     |
| Number of Partially-Owned Refineries          | 19     | 19     | 19          | 19             | 19           | 17     | V      |

Table T30. U.S. and Foreign Refinery Output and Capacity: FRS and Industry, 2008 (Thousand Barrels per Day)

| (Thousand Barrels po                    | or Day) |          |                     |                        |          |                |
|---|---------|----------|---------------------|------------------------|----------|----------------|
|   |         | FRS C    | ompanies            |                        |          |                |
| Refined Product Statistics <sup>1</sup> |         |          | Five through        | 2                      | Total    | FRS Percent of |
|   | All FRS | Top Four | Twelve <sup>2</sup> | All Other <sup>2</sup> | Industry | Industry       |
| United States                           |         |          |                     |                        |          |                |
| Refinery Output Volume <sup>3</sup>     | 14,519  | 5,902    | 4,147               | 4,470                  | 17,561   | 82.7           |
| Percent Gasoline                        |         |          |                     |                        |          |                |
| Reformulated/Oxygenated                 | 7.2     | 5.7      | 5.9                 | 10.4                   | 17.1     | 34.8           |
| Other                                   | 36.0    | 35.7     | 41.0                | 31.9                   | 31.9     | 93.4           |
| Percent Distillate                      | 33.3    | 34.3     | 31.1                | 34.0                   | 25.2     | 109.5          |
| Percent Other                           | 23.5    | 24.3     | 22.0                | 23.7                   | 25.8     | 75.0           |
| Refinery Capacity                       |         |          |                     |                        |          |                |
| Years Change (Net)                      | 779     | 7        | -95                 | 867                    | 77       | 1,011.7        |
| At Year End                             | 14,880  | 6,183    | 4,159               | 4,538                  | 18,249   | 81.5           |
| Utilization Rate⁴                       | 90.1    | 84.3     | 89.6                | 99.3                   | 96.4     | NM             |
| Foreign                                 |         |          |                     |                        |          |                |
| Refinery Output Volume <sup>3</sup>     | 4,998   | 4,622    | (2)                 | 376                    | NA       | NM             |
| Percent Gasoline                        | 26.0    | 26.0     | (2)                 | 26.1                   | NA       | NM             |
| Percent Distillate                      | 39.9    | 39.9     | (2)                 | 39.9                   | NA       | NM             |
| Percent Other                           | 34.2    | 34.2     | (2)                 | 34.0                   | NA       | NM             |
| Refinery Capacity                       |         |          |                     |                        |          |                |
| Years Change (Net)                      | -110    | -90      | (2)                 | -20                    | 806      | -13.6          |
| At Year End                             | 5,461   | 4,991    | (2)                 | 470                    | 71,006   | 7.7            |
| Utilization Rate⁴                       | 84.3    | 85.0     | (2)                 | 77.7                   | 85.7     | NM             |

<sup>&</sup>lt;sup>1</sup>U.S. FRS and U.S. industry data include operations in Puerto Rico and the U.S. Virgin Islands. Foreign FRS and foreign industry data exclude operations in Puerto Rico and the U.S. Virgin Islands.

NM = Not meaningful.

NA = Not available.

Note: Sum of components may not equal total due to independent rounding.

Refinery Report) and EIA-810 (Monthly Refinery Report); see Petroleum Supply Annual. Industry data, Foreign - Refinery Capacity:

FRS companies data - Energy Information Administration, Form EIA-28 (Financial Reporting System).

<sup>&</sup>lt;sup>2</sup>For foreign FRS, the "Five through Twelve" and "All Other" groups are combined to avoid disclosure.

<sup>&</sup>lt;sup>3</sup>For FRS companies, includes refinery output at own refineries for own account and at others' refineries for own account.

<sup>&</sup>lt;sup>4</sup>Defined as average daily crude runs at own refineries, for own account, and for account of others, divided by average daily crude distillation capacity.

Table T31. U.S. and Foreign Refining/Marketing Sources and Dispositions of Crude Oil and Natural Gas Liquids, 2002-2008 (million barrels)

|   | 2002    | 2003    | 2004    | 2005    | 2006    | 2007    | 2008    |
|---|---------|---------|---------|---------|---------|---------|---------|
| U.S. Refining/Marketing                               |         |         |         |         |         |         |         |
| Sources   |         |         |         |         |         |         |         |
| Acquisitions from U.S. Production Segment             | 1,368.0 | 1,195.0 | 982.0   | 972.0   | 916.0   | 810.0   | 750.0   |
| Purchases from Other U.S. Segments and                |         |         |         |         |         |         |         |
| Unconsolidated Affiliates                             | 1,709.0 | 1,130.0 | 646.0   | 456.0   | 381.0   | 333.0   | 351.0   |
| Purchases from Third Parties                          | 4,219.0 | 5,059.0 | 5,392.0 | 5,623.0 | 5,051.0 | 4,480.0 | 4,673.0 |
| Net Transfers from Foreign Refining/Marketing Segment | 631.0   | 738.0   | 918.0   | 732.0   | 658.0   | 605.0   | 580.0   |
| Total Sources   | 7,926.0 | 8,122.0 | 7,938.0 | 7,784.0 | 7,005.0 | 6,228.0 | 6,355.0 |
| Dispositions  |         |         |         |         |         |         |         |
| Net Change in Inventories                             | -28.0   | 30.0    | 19.0    | 4.0     | -12.0   | -4.0    | -43.0   |
| Input to Refineries                                   | 4,715.0 | 4,791.0 | 4,967.0 | 4,937.0 | 4,984.0 | 4,664.0 | 4,808.0 |
| Sales to:   |         |         |         |         |         |         |         |
| Unaffiliated Third Parties                            | 3,056.0 | 2,930.0 | 2,833.0 | 2,726.0 | 1,958.0 | 1,522.0 | W       |
| Other Segments Excluding Foreign Refining/Marketing   | 183.0   | 372.0   | 119.0   | 117.0   | 75.0    | 46.0    | W       |
| Total Dispositions                                    | 7,926.0 | 8,122.0 | 7,938.0 | 7,784.0 | 7,005.0 | 6,228.0 | 6,355.0 |
| Foreign Refining/Marketing                            |         |         |         |         |         |         |         |
| Sources   |         |         |         |         |         |         |         |
| Acquisitions from Foreign Production Segment          | 1,590.0 | 1,502.0 | 1,635.0 | 1,635.0 | 1,674.0 | 1,572.0 | 1,479.0 |
| Purchases   |         |         |         |         |         |         |         |
| Other Foreign Segments                                | W       | W       | W       | W       | W       | W       | W       |
| Unconsolidated Affiliates                             | W       | W       | W       | W       | W       | W       | W       |
| Unaffiliated Third Parties                            |         |         |         |         |         |         |         |
| Foreign Access  | W       | W       | W       | W       | W       | W       | W       |
| Foreign Governments (Open Market)                     | W       | W       | W       | W       | W       | W       | W       |
| Other Unaffiliated Third Parties                      | 1,626.0 | 1,816.0 | 1,953.0 | 1,923.0 | 1,932.0 | 1,924.0 | 1,855.0 |
| Net Transfers to U.S. Refining/Marketing Segment      | -631.0  | -738.0  | -918.0  | -732.0  | -658.0  | -605.0  | -580.0  |
| Total Sources   | 3,287.0 | 3,328.0 | 3,624.0 | 3,724.0 | 3,744.0 | 3,552.0 | 3,474.0 |
| Dispositions  |         |         |         |         |         |         |         |
| Net Change in Inventories                             | 0.0     | 17.0    | -4.0    | 1.0     | -7.0    | 1.0     | -2.0    |
| Input to Refineries                                   | 1,639.0 | 1,646.0 | 1,768.0 | 1,805.0 | 1,838.0 | 1,816.0 | 1,689.0 |
| Sales   | 1,647.0 | 1,666.0 | 1,860.0 | 1,918.0 | 1,912.0 | 1,735.0 | 1,787.0 |
| Total Dispositions                                    | 3,287.0 | 3,328.0 | 3,624.0 | 3,724.0 | 3,744.0 | 3,552.0 | 3,474.0 |

W = Data withheld to avoid disclosure.

|                                     | 2002            | 2003         | 2004      | 2005            | 2006    | 2007    | 2008    |
|-------------------------------------|-----------------|--------------|-----------|-----------------|---------|---------|---------|
| Purchases                           |                 |              |           |                 |         |         |         |
| U.S. Refining/Marketing Segment     |                 |              | Values (n | nillion 2008 do | ollars) |         |         |
| Raw Materials                       |                 |              |           |                 |         |         |         |
| Crude Oil and NGL                   | 219,187         | 259,394      | 332,328   | 433,689         | 441,996 | 431,509 | 595,287 |
| Natural Gas                         | 39,739          | 2,639        | 1,405     | 1,926           | 4,517   | 3,949   | 6,281   |
| Other Raw Materials                 | 9,362           | 13,184       | 21,397    | 22,573          | 25,377  | 29,988  | 33,086  |
| Total Raw Materials                 | 268,288         | 275,217      | 355,130   | 458,188         | 471,890 | 465,446 | 634,654 |
| Refined Products                    |                 |              |           |                 |         |         |         |
| Motor Gasoline                      | 71,730          | 78,722       | 107,515   | 129,981         | 130,965 | 131,079 | 153,377 |
| Distillate Fuels                    | 31,829          | 31,654       | 37,354    | 55,847          | 56,460  | 57,193  | 74,706  |
| Other Refined Products              | 18,316          | 21,080       | 25,271    | 28,501          | 27,277  | 19,602  | 29,227  |
| Total Refined Products              | 121,875         | 131,455      | 170,140   | 214,329         | 214,702 | 207,874 | 257,310 |
| U.S. Production Segment             | 1=1,0           | ,            | ,.        | ,               | ,       |         |         |
| Crude Oil and NGL                   | 849             | 1,410        | 1,597     | W               | W       | 0       | C       |
| Natural Gas                         | 13,879          | 2,183        | 0         | 0               | 0       | 0       |         |
| Total Raw Materials                 | 14,728          | 3,593        | 1,597     | W               | W       | 0       |         |
| Sales                               | 14,720          | 3,333        | 1,557     | ***             | VV      | -       |         |
| U.S. Refining/Marketing Segment     |                 |              |           |                 |         |         |         |
| Raw Materials                       |                 |              |           |                 |         |         |         |
| Crude Oil and NGL                   | 88,652          | 106,035      | 125,516   | 161,369         | 129,951 | 108,011 | 154,426 |
| Natural Gas                         |                 | 106,035<br>W | 120,010   | 101,308         | 123,331 | 100,011 | 104,420 |
| Other Raw Materials                 | 38,724<br>1,112 | W            | 3,835     | 2,563           | W       | 3,359   | 2,176   |
|                                     |                 |              | 129,351   |                 |         |         |         |
| Total Raw Materials                 | 128,487         | 110,626      | 129,301   | 163,932         | W       | 111,371 | 156,602 |
| Refined Products                    | 100 /27         | 210 214      | 276 074   | 220 116         | 250 204 | 256 400 | 400.000 |
| Motor Gasoline                      | 188,437         | 210,214      | 276,074   | 330,116         | 359,294 | 356,499 | 409,983 |
| Distillate Fuels                    | 88,484          | 99,162       | 128,613   | 183,538         | 200,884 | 209,312 | 298,309 |
| Other Refined Products              | 43,625          | 53,894       | 61,808    | 79,091          | 83,208  | 83,180  | 103,857 |
| Total Refined Products              | 320,546         | 363,270      | 466,494   | 592,746         | 643,386 | 648,992 | 812,149 |
| U.S. Production Segment             | 22.400          | 30.054       | := 200    | 72.207          | 32.250  | 37 240  |         |
| Crude Oil and NGL                   | 36,468          | 33,251       | 47,002    | 56,837          | 63,658  | 67,212  | 86,831  |
| Natural Gas                         | 47,245          | 45,666       | 48,411    | 59,435          | 52,195  | 49,745  | 66,802  |
| Total Raw Materials                 | 83,714          | 78,918       | 95,414    | 116,273         | 115,853 | 116,957 | 153,633 |
| Purchases                           |                 |              |           |                 |         |         |         |
| U.S. Refining/Marketing Segment     |                 |              |           | Volumes         |         |         |         |
| Raw Materials                       |                 |              |           |                 |         |         |         |
| Crude Oil and NGL (million barrels) | 7,926           | 8,074        | 7,904     | 7,784           | 7,005   | 6,228   | 6,355   |
| Natural Gas (billion cubic feet)    | 10,458          | 441          | 224       | 240             | 661     | 613     | 769     |
| Refined Products (million barrels)  |                 |              |           |                 |         |         |         |
| Motor Gasoline                      | 1,886           | 1,811        | 1,896     | 1,763           | 1,549   | 1,435   | 1,446   |
| Distillate Fuels                    | 952             | 780          | 689       | 723             | 664     | 621     | 648     |
| Other Refined Products              | 583             | 542          | 572       | 494             | 345     | 257     | 312     |
| Total Refined Products              | 3,420           | 3,133        | 3,157     | 2,980           | 2,558   | 2,313   | 2,406   |
| U.S. Production Segment             |                 |              |           |                 |         |         |         |
| Crude Oil and NGL (million barrels) | 37              | 45           | 44        | W               | W       | 0       | C       |
| Natural Gas (billion cubic feet)    | 3,956           | 365          | 0         | 0               | 0       | 0       | C       |
| Sales                               |                 |              |           |                 |         |         |         |
| U.S. Refining/Marketing Segment     |                 |              |           |                 |         |         |         |
| Raw Materials                       |                 |              |           |                 |         |         |         |
| Crude Oil and NGL (million barrels) | 3,239           | 3,226        | 2,918     | 2,843           | 2,033   | 1,568   | 1,591   |
| Natural Gas (billion cubic feet)    | 9,783           | 243          | -         | -               | -       | -       |         |
| Refined Products (million barrels)  |                 |              |           |                 |         |         |         |
| Motor Gasoline                      | 4,598           | 4,354        | 4,502     | 4,278           | 4,082   | 3,768   | 3,759   |
| Distillate Fuels                    | 2,465           | 2,288        | 2,321     | 2,349           | 2,297   | 2,244   | 2,382   |
| Other Refined Products              | 1,332           | 1,422        | 1,506     | 1,534           | 1,388   | 1,309   | 1,296   |
| Total Refined Products              | 8,395           | 8,064        | 8,330     | 8,161           | 7,766   | 7,322   | 7,43    |
| U.S. Production Segment             | 0,000           | 0,00         | 0,000     | 0,10.           | 1,100   | 1,0     | * 1     |
| U /a Fithmanni comment              |                 |              |           |                 |         |         |         |
| Crude Oil and NGL (million barrels) | 1,433           | 1,104        | 1,200     | 1,077           | 1,097   | 1,050   | 1,02    |

Note: Beginning in 2003, purchases of natural gas by the Petroleum line of business are for own use only, and sales of natural gas are to the downstream natural gas line of business.

<sup>- =</sup> Not reported.

| Intersegement Sales   | U.S. Dispositions                               | 2002     | 2003    | 2004      | 2005           | 2006     | 2007    | 2008    |
|---|---|----------|---------|-----------|----------------|----------|---------|---------|
| U.S. Tinric-Party Sales  Wholesale-Resellers  Company Coperated Automotive Outlets 21,977 24,423 39,450 42,221 46,216 43,094 40,56 Company Lessee and Open Automotive Outlets 49,195 41,234 58,212 65,815 74,330 76,147 88,525 Company Lessee and Open Automotive Outlets 49,195 41,234 58,212 65,815 74,330 76,147 88,525 Company Lessee and Open Automotive Outlets 188,437 120,121 121 121 121 121 121 121 121 121 121   | Motor Gasoline                                  | •        |         | Values (n | nillion 2008 o | lollars) |         |         |
| U.S. Inter-Party Sales  Ober Prefined Products  Intersegment Sales  Total U.S. Refined Products  Total U.S. Refined Products Sales  Total U.S. Refined Products Sales  Total U.S. Refined Products  Total U.S. Refined Products Sales  Total U.S. Refined Products  Total Sales  Total U.S. Refined Products  Total Sales  To  | Intersegment Sales                              | 4,122    | 1,960   | 4,517     | 4,707          | 5,133    | 4,635   | 5,82    |
| Company Operated Automotive Outlets   | U.S. Third-Party Sales                          |          |         |           |                |          |         |         |
| Company Lassee and Open Automotive Outlets         49,195         41,234         58,212         65,815         74,330         76,417         88,527           Other (Industrial, Commercial and Other Retail)         32,333         27,546         36,588         49,643         51,099         50,954         55,091         50,954         55,091         356,161         351,864         404,185         208,254         271,558         325,409         356,161         351,864         404,185         208,254         271,558         325,409         356,161         351,864         404,185         208,254         271,558         325,409         356,161         351,864         404,185         409,182         276,074         330,116         359,294         356,499         409,985         409,915         220,011         30,664         409,182         28,613         179,328         205,658         222,155         20,688         20,312         20,668         222,152         28,061         110,427         10,823         10,955         12,04         20,012         28,061         110,427         10,823         10,955         12,04         20,014         20,014         20,014         20,014         20,014         20,014         20,014         20,014         20,014         20,014         20,014   | Wholesale-Resellers                             | 80,759   | 115,051 | 137,307   | 167,661        | 182,526  | 181,400 | 219,324 |
| Company Lessee and Open Automotive Outlets   49,195   41,224   58,212   65,815   74,330   76,417   88,55   70   70   70   70   70   70   70   | Company Operated Automotive Outlets             | •        |         |           |                | 46,216   |         | 40,56   |
| Chief (Industrial: Commercial and Other Retail)   32,383   27,546   36,588   49,643   51,089   55,954   404,185   Total Third-Party Sales   184,347   270,214   276,074   330,116   359,294   356,499   409,985   Distribute Fuels   188,437   270,214   276,074   330,116   359,294   356,499   409,985   Distribute Fuels   188,437   270,214   276,074   330,116   359,294   356,499   409,985   Distribute Fuels   188,437   270,214   276,074   330,116   359,294   356,499   409,985   Distribute Fuels   188,437   270,214   276,074   33,566   3,654   6,155   Third-Party Sales   88,484   99,162   128,613   183,538   200,884   205,658   222,158   Distribute Fuels Sales   88,484   99,162   128,613   183,538   200,884   209,312   298,305   Distribute Fuels Sales   5,269   4,862   7,817   10,247   10,823   10,955   12,046   Distribute Fuels Facility Sales   38,366   40,12   53,991   68,844   72,384   72,225   18,805   Distribute Fuels Facility Sales   38,365   49,102   53,991   68,844   72,384   72,225   18,805   Distribute Fuels Facility Sales   308,345   355,209   481,760   574,918   623,873   629,747   788,125   Distribute Fuels Facility Sales   308,345   355,209   481,760   574,918   623,873   629,747   788,125   Distribute Fuels Facility Sales   308,345   355,209   481,760   574,918   623,873   629,747   788,125   Distribute Fuels Facility Sales   308,345   355,209   481,760   574,918   623,873   629,747   788,125   Distribute Fuels Facility Sales   308,345   355,209   481,760   574,918   623,873   629,747   788,125   Distribute Fuels Facility Sales   308,345   355,209   481,760   574,918   623,873   629,747   788,125   Distribute Fuels Facility Sales   308,345   355,209   481,760   574,918   623,873   629,747   788,125   Distribute Fuels Facility Sales   308,345   30    | Company Lessee and Open Automotive Outlets      | •        |         |           |                |          |         | 88,52   |
| Total Motor Gasoline Sales   184,315   208,254   271,558   325,409   354,161   351,864   404,181   400,982   400,     | Other (Industrial, Commercial and Other Retail) | •        |         |           |                |          |         | 55,74   |
| 188,437   210,214   276,074   330,116   359,294   356,499   409,980   3518   409,980    | Total Third-Party Sales                         |          |         |           |                |          |         |         |
| Distribute Fuels  | Total Motor Gasoline Sales                      |          |         |           |                |          |         |         |
| Third-Party Sales   | Distillate Fuels                                | ,        |         | ,         | 555,115        | 000,201  | 555,155 | ,       |
| Third-Party Sales   | Intersegment Sales                              | 2.811    | 1.219   | 2.401     | 2.874          | 3.556    | 3.654   | 6.158   |
| Total Distillate Fuels Sales   88,484   99,162   128,613   183,538   200,884   209,312   298,300   2    | Third-Party Sales                               | •        |         |           |                |          |         |         |
| Intersegment Sales   5,269   4,882   7,817   10,247   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   10,823   10,955   12,047   10,147   1    | Total Distillate Fuels Sales                    | •        |         |           |                |          |         |         |
| Third-Party Sales   | Other Refined Products                          | 33, .3 . | 00,.02  | .20,0.0   | . 00,000       | 200,00   | 200,0:2 | 200,000 |
| Third-Party Sales   |   | 5 269    | 4 882   | 7 817     | 10 247         | 10 823   | 10 955  | 12 049  |
| Total Other Refined Products Sales  | •   |          |         |           |                |          |         |         |
| Intersegment Sales  | •   |          |         |           |                |          |         |         |
| Intersegment Sales  |   | 43,023   | 33,034  | 01,000    | 7 9,09 1       | 03,200   | 03,100  | 103,03  |
| Third-Party Sales   |   | 12 202   | 9.061   | 14 725    | 17 020         | 10 512   | 10 245  | 24.029  |
| Note       | <b>.</b>  | •        |         |           |                |          |         |         |
| Volumes (million barrels)   | •   |          |         |           |                |          |         |         |
| Intersegment Sales  |   | 320,346  | 363,270 |           |                |          | 040,992 | 012,148 |
| U.S. Third-Party Sales   Wholesale-Resellers   2,045   2,508   2,344   2,221   2,119   1,961   2,065   2,067   2,067   2,508   2,344   2,221   2,119   1,961   2,067    |   |          |         |           | `              | ,        |         |         |
| Wholesale-Resellers   | <u> </u>  | 101      | 45      | 79        | 64             | 60       | 50      | 5       |
| Company Operated Automotive Outlets   | •   |          |         |           |                |          |         |         |
| Company Lessee and Open Automotive Outlets Other (Industrial, Commercial and Other Retail) 820 572 636 644 587 540 50 Total Third-Party Sales 4,496 4,309 4,423 4,214 4,022 3,719 3,70 Total Motor Gasoline Sales 4,598 4,354 4,502 4,278 4,082 3,768 3,75 Distillate Fuels Intersegment Sales 85 30 45 39 43 40 5 Third-Party Sales 101 Distillate Fuels Sales 2,380 2,258 2,276 2,309 2,254 2,204 2,33 Total Distillate Fuels Sales 2,380 2,258 2,276 2,309 2,254 2,204 2,33 Total Distillate Fuels Sales 101 Distillate Fuels Sales 102 125 160 176 153 145 13 Third-Party Sales 102 125 160 176 153 145 13 Third-Party Sales 101 Distillate Fuels Sales 11,170 1,298 1,346 1,358 1,235 1,164 1,164 Total Other Refined Products 101 Distillate Fuels Sales 11,170 1,298 1,346 1,358 1,235 1,164 1,164 11,100 Total U.S. Refined Products 102 12 1,506 1,534 1,388 1,309 1,200 Total U.S. Refined Products 103 1,422 1,506 1,534 1,388 1,309 1,200 Total U.S. Refined Products 104 1,100 1,298 1,346 1,358 1,351 1,388 1,309 1,200 Total U.S. Refined Products 105 1,534 1,388 1,309 1,200 Total U.S. Refined Products 105 1,534 1,388 1,309 1,200 Total U.S. Refined Products 106 1,534 1,388 1,309 1,200 Total U.S. Refined Products 107 1,506 1,534 1,388 1,309 1,200 Total U.S. Refined Products 108 1,300   |   |          |         |           |                |          |         | 2,06    |
| Other (Industrial, Commercial and Other Retail)         820         572         636         644         587         540         50           Total Third-Party Sales         4,496         4,309         4,423         4,214         4,022         3,719         3,70           Total Motor Gasoline Sales         4,598         4,354         4,502         4,278         4,082         3,768         3,75           Distillate Fuels           Intersegment Sales         85         30         45         39         43         40         5           Third-Party Sales         2,380         2,258         2,276         2,309         2,254         2,204         2,38           Total Distillate Fuels Sales         2,465         2,288         2,321         2,349         2,297         2,244         2,38           Total Distillate Fuels Sales         162         125         160         176         153         145         13           Third-Party Sales         1,170         1,298         1,346         1,358         1,235         1,164         1,16           Total U.S. Refined Products         348         200         285         279         256         235 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>339</td>   |   |          |         |           |                |          |         | 339     |
| Total Third-Party Sales   | · · · · · · · · · · · · · · · · · · ·           | 1,167    | 797     | 909       | 845            | 828      | 795     | 79      |
| Total Motor Gasoline Sales  | · · · · · · · · · · · · · · · · · · ·           | 820      | 572     | 636       | 644            | 587      | 540     | 50      |
| Intersegment Sales  | · · · · · · · · · · · · · · · · · · ·           | 4,496    | 4,309   | 4,423     | 4,214          | 4,022    | 3,719   | 3,70    |
| Intersegment Sales  |   | 4,598    | 4,354   | 4,502     | 4,278          | 4,082    | 3,768   | 3,759   |
| Third-Party Sales 2,380 2,258 2,276 2,309 2,254 2,204 2,338 Total Distillate Fuels Sales 2,465 2,288 2,321 2,349 2,297 2,244 2,388 2,389 2,297 2,244 2,389 2,297 2,244 2,389 2,297 2,244 2,389 2,297 2,244 2,389 2,297 2,244 2,389 2,297 2,244 2,389 2,297 2,244 2,389 2,297 2,244 2,389 2,297 2,244 2,389 2,297 2,244 2,389 2  | Distillate Fuels                                |          |         |           |                |          |         |         |
| Total Distillate Fuels Sales  |   | 85       | 30      | 45        | 39             | 43       | 40      | 5       |
| Other Refined Products         Intersegment Sales       162       125       160       176       153       145       13         Third-Party Sales       1,170       1,298       1,346       1,358       1,235       1,164       1,16         Total Other Refined Products Sales       1,332       1,422       1,506       1,534       1,388       1,309       1,29         Total U.S. Refined Products       348       200       285       279       256       235       23         Third-Party Sales       3,046       7,864       8,045       7,881       7,511       7,087       7,19         Total U.S. Refined Products Sales       8,395       8,064       8,330       8,161       7,766       7,322       7,43         Number of Active Automotive Outlets       8       8,804       8,848       8,585       7,927       7,642       6,93         Lessee Dealers       9,347       8,746       8,223       6,746       6,123       5,694       5,32         Open Dealers       28,056       26,657       27,183       27,252       24,747       24,532       23,00  | Third-Party Sales                               | 2,380    | 2,258   | 2,276     | 2,309          | 2,254    | 2,204   | 2,33    |
| Third-Party Sales   | Total Distillate Fuels Sales                    | 2,465    | 2,288   | 2,321     | 2,349          | 2,297    | 2,244   | 2,382   |
| Third-Party Sales  1,170 1,298 1,346 1,358 1,235 1,164 1,166 Total Other Refined Products Sales 1,332 1,422 1,506 1,534 1,388 1,309 1,298 Total U.S. Refined Products Intersegment Sales 348 200 285 279 256 235 23 Third-Party Sales 8,046 7,864 8,045 7,881 7,511 7,087 7,198 Total U.S. Refined Products Sales 8,395 8,064 8,330 8,161 7,766 7,322 7,43 Number of Active Automotive Outlets at Year End Number of Automotive Outlets Company Operated 9,745 8,804 8,848 8,585 7,927 7,642 6,93 Lessee Dealers 9,347 8,746 8,223 6,746 6,123 5,694 5,32 Open Dealers 28,056 26,657 27,183 27,252 24,747 24,532 23,000   | Other Refined Products                          |          |         |           |                |          |         |         |
| Total Other Refined Products Sales  1,332 1,422 1,506 1,534 1,388 1,309 1,29  Total U.S. Refined Products  Intersegment Sales 348 200 285 279 256 235 23 Third-Party Sales 8,046 7,864 8,045 7,881 7,511 7,087 7,19  Total U.S. Refined Products Sales 8,395 8,064 8,330 8,161 7,766 7,322 7,43  Number of Active Automotive Outlets at Year End Number of Automotive Outlets  Company Operated 9,745 8,804 8,848 8,585 7,927 7,642 6,93  Lessee Dealers 9,347 8,746 8,223 6,746 6,123 5,694 5,32 Open Dealers 28,056 26,657 27,183 27,252 24,747 24,532 23,000   | Intersegment Sales                              | 162      | 125     | 160       | 176            | 153      | 145     | 133     |
| Total U.S. Refined Products  Intersegment Sales  348 200 285 279 256 235 23  Third-Party Sales  8,046 7,864 8,045 7,881 7,511 7,087 7,19  Total U.S. Refined Products Sales  8,395 8,064 8,330 8,161 7,766 7,322 7,43  Number of Active Automotive Outlets  at Year End  Number of Automotive Outlets  Company Operated  9,745 8,804 8,848 8,585 7,927 7,642 6,93  Lessee Dealers  9,347 8,746 8,223 6,746 6,123 5,694 5,32  Open Dealers  28,056 26,657 27,183 27,252 24,747 24,532 23,000   | Third-Party Sales                               | 1,170    | 1,298   | 1,346     | 1,358          | 1,235    | 1,164   | 1,163   |
| Total U.S. Refined Products           Intersegment Sales         348         200         285         279         256         235         23           Third-Party Sales         8,046         7,864         8,045         7,881         7,511         7,087         7,19           Total U.S. Refined Products Sales         8,395         8,064         8,330         8,161         7,766         7,322         7,43           Number of Active Automotive Outlets         Number of Automotive Outlets           Company Operated         9,745         8,804         8,848         8,585         7,927         7,642         6,93           Lessee Dealers         9,347         8,746         8,223         6,746         6,123         5,694         5,32           Open Dealers         28,056         26,657         27,183         27,252         24,747         24,532         23,000  | Total Other Refined Products Sales              | 1,332    | 1,422   | 1,506     | 1,534          | 1,388    | 1,309   | 1,296   |
| Third-Party Sales 8,046 7,864 8,045 7,881 7,511 7,087 7,197   | Total U.S. Refined Products                     |          |         |           |                |          |         |         |
| Third-Party Sales 8,046 7,864 8,045 7,881 7,511 7,087 7,197   | Intersegment Sales                              | 348      | 200     | 285       | 279            | 256      | 235     | 239     |
| Total U.S. Refined Products Sales   8,395   8,064   8,330   8,161   7,766   7,322   7,43  | Third-Party Sales                               |          |         |           |                |          |         |         |
| Number of Active Automotive Outlets         Number of Automotive Outlets           At Year End         Number of Automotive Outlets           Company Operated         9,745         8,804         8,848         8,585         7,927         7,642         6,93           Lessee Dealers         9,347         8,746         8,223         6,746         6,123         5,694         5,32           Open Dealers         28,056         26,657         27,183         27,252         24,747         24,532         23,000   | Total U.S. Refined Products Sales               | _        | 8,064   |           |                |          |         | 7,43    |
| Company Operated         9,745         8,804         8,848         8,585         7,927         7,642         6,93           Lessee Dealers         9,347         8,746         8,223         6,746         6,123         5,694         5,32           Open Dealers         28,056         26,657         27,183         27,252         24,747         24,532         23,000   | Number of Active Automotive Outlets             | ·        |         | ,         | ,              | ,        |         |         |
| Lessee Dealers         9,347         8,746         8,223         6,746         6,123         5,694         5,32           Open Dealers         28,056         26,657         27,183         27,252         24,747         24,532         23,000   | at Year End                                     |          |         | Number of | f Automotive   | Outlets  |         |         |
| Lessee Dealers         9,347         8,746         8,223         6,746         6,123         5,694         5,32           Open Dealers         28,056         26,657         27,183         27,252         24,747         24,532         23,00  | Company Operated                                | 9.745    | 8.804   | 8.848     | 8.585          | 7.927    | 7.642   | 6,93    |
| Open Dealers         28,056         26,657         27,183         27,252         24,747         24,532         23,000   | Lessee Dealers                                  | ·        |         |           |                |          |         |         |
| 25,000 25, | Open Dealers                                    |          |         |           |                |          |         |         |
|   | Total Outlets                                   | 47,148   | 44,207  | 44,254    | 42,583         | 38,797   | 37,868  | 35,27   |

| Table T34. Sales of U.S. Refi<br>(Million Barrels a |         |        |         | rice, 2007 | <b>'-2008</b> |           |         |        |
|---|---------|--------|---------|------------|---------------|-----------|---------|--------|
| Product Distribution Channel                        | All F   | ·      | Top F   | our        | Five through  | gh Twelve | All Ot  | her    |
| Product Distribution Channel                        | Volume  | Price  | Volume  | Price      | Volume        | Price     | Volume  | Price  |
| Gasoline  |         |        |         |            |               |           |         |        |
| Intra-Company Sales                                 |         |        |         |            |               |           |         |        |
| 2008  | 54.8    | 106.14 | 24.4    | 105.4      | 30.5          | 106.8     | 0.0     | 0.00   |
| 2007  | 49.8    | 93.14  | W       | W          | W             | W         | 0.0     | 0.00   |
| Percent Change                                      | 10.2    | 14.0   | W       | W          | W             | W         | 0.0     | 0.0    |
| Wholesale/Resellers                                 |         |        |         |            |               |           |         |        |
| 2008  | 2,064.9 | 106.22 | 832.8   | 106.27     | 567.7         | 106.92    | 664.3   | 105.55 |
| 2007  | 1,961.4 | 92.49  | 882.4   | 93.12      | 611.5         | 92.45     | 467.4   | 91.34  |
| Percent Change                                      | 5.3     | 14.8   | -5.6    | 14.1       | -7.2          | 15.7      | 42.1    | 15.6   |
| Dealer-Operated Outlets                             |         |        |         |            |               |           |         |        |
| 2008  | 796.4   | 111.16 | 424.7   | 111.42     | (2)           | (2)       | 371.6   | 110.86 |
| 2007  | 794.8   | 96.15  | 391.7   | 97.17      | (2)           | (2)       | 403.1   | 95.15  |
| Percent Change                                      | 0.2     | 15.6   | 8.4     | 14.7       | (2)           | (2)       | -7.8    | 19.2   |
| Company-Operated Outlets                            |         |        |         |            |               |           |         |        |
| 2008  | 338.5   | 119.82 | 114.9   | 120.74     | (2)           | (2)       | 223.7   | 119.35 |
| 2007  | 422.6   | 101.97 | 177.1   | 100.60     | (2)           | (2)       | 245.5   | 101.93 |
| Percent Change                                      | -19.9   | 17.5   | -35.2   | 20.0       | (2)           | (2)       | -8.9    | 15.9   |
| Other <sup>1</sup>                                  |         |        |         |            |               |           |         |        |
| 2008  | 504.8   | 110.43 | 317.4   | 112.29     | (2)           | (2)       | 187.5   | 107.29 |
| 2007  | 539.9   | 94.38  | 351.4   | 97.25      | (2)           | (2)       | 188.5   | 89.02  |
| Percent Change                                      | -6.5    | 17.0   | -9.7    | 15.5       | (2)           | (2)       | -0.5    | 20.5   |
| Total Gasoline                                      |         |        |         |            |               |           |         |        |
| 2008  | 3,759.5 | 109.05 | 1,714.2 | 109.62     | 963.7         | 108.48    | 1,081.6 | 108.68 |
| 2007  | 3,768.5 | 94.60  | 1,819.5 | 95.50      | 1,029.7       | 93.78     | 919.2   | 93.75  |
| Percent Change                                      | -0.2    | 15.3   | -5.8    | 14.8       | -6.4          | 15.7      | 17.7    | 15.9   |
| Distillate  |         |        |         |            |               |           |         |        |
| 2008  | 2,381.9 | 125.24 | 1,039.6 | 125.07     | 604.4         | 125.57    | 737.9   | 125.21 |
| 2007  | 2,244.4 | 93.26  | 1,005.1 | 92.95      | 599.8         | 93.59     | 639.6   | 93.42  |
| Percent Change                                      | 6.1     | 34.3   | 3.4     | 34.6       | 0.8           | 34.2      | 15.4    | 36.9   |
| All Other Products                                  |         |        |         |            |               |           |         |        |
| 2008  | 1,296.0 | 80.14  | 579.6   | 80.93      | 306.9         | 72.11     | 409.5   | 85.03  |
| 2007  | 1,309.3 | 63.53  | 640.1   | 65.83      | 315.9         | 55.25     | 353.3   | 66.76  |
| Percent Change                                      | -1.0    | 26.1   | -9.4    | 22.9       | -2.9          | 30.5      | 15.9    | 27.4   |
| Total Refined Products                              |         |        |         |            |               |           |         |        |
| 2008  | 7,437.3 | 109.20 | 3,333.4 | 109.45     | 1,874.9       | 108.04    | 2,228.9 | 109.80 |
| 2007  | 7,322.2 | 88.63  | 3,464.7 | 89.28      | 1,945.4       | 87.46     | 1,912.1 | 88.65  |
| Percent Change                                      | 1.6     | 25.8   | -3.8    | 22.6       | -3.6          | 23.5      | 16.6    | 23.9   |

<sup>&</sup>lt;sup>1</sup>Includes direct sales to industrial and commercial customers and sales to unconsolidated affiliates.

Note: Sum of components may not equal total due to independent rounding. Source: Energy Information Administration, Form EIA-28 (Financial Reporting System).

<sup>&</sup>lt;sup>2</sup>Five through Twelve and All Other groups combined for dealer-operated outlets, company-operated outlets, and other, to avoid disclosure.

W = Data withheld to avoid disclosure.